

PRIORITY OBJECTIVES AND ACTIVITIES FOR 2000-2001

A. SUPPORT TO ACADEMIC REFORM OF THE UNIVERSITY

Theme	Priority objectives	Activities to be achieved with the support of the project	Schedule	Technical assistance							
				2000				2001			
				National		International		National		International	
				Need	TBP	Need	TBP	Need	TBP	Need	TBP
1. Programs and Curricula	1.1. In-depth revision of the curricula of 16 programs in selected faculties (see Annex 1). 1.2. Updating of the curricula of 15 programs in selected faculties (see Annex 2).	Advisory missions to analyze the proposals made by the committees established at each faculty and to make recommendations concerning the needed modifications of curricula.	October 2000 – May 2001	3 w/m	2 w/m	1 w/m	1 w/m	4 w/m	3 w/m	2 w/m	2 w/m
2. Teaching Methods and Materials	2.1. Adoption, by four selected faculties, of plans of action for professional development of teaching staff. 2.2. Implementation of the adopted plans at the institutional level. 2.3. Actual training of selected teaching staff on the use of improved teaching methods and materials.	2.1. Establishment at the selected faculties of a working group on staff development. 2.2. Situation analysis and needs assessment both at material and human resources levels. 2.3. Development of plans for action. 2.4. Adoption of the plans by the concerned authority. 2.5. Implementation of the plans at the institutional level. 2.6. Implementation of training.	September 2000 – April 2001 October – November 2000 December 2000 January 2001 February 2001 March – April 2001	4 w/m	3 w/m			9s w/m	6 w/m	2 w/m	2 w/m

TBP = To be provided by the Project. w/m = Working Month.

B. ENHANCEMENT OF RESEARCH CAPACITY OF THE UNIVERSITY

3. Scientific Research	<p>3.1. Getting an in-depth view of the situation and the potential of scientific research at the University.</p> <p>3.2. Adoption of a plan for action for the enhancement of research capacity of the University.</p> <p>3.3. Training of key actors in faculties on methods for enhancing research capacity.</p>	3.1. Establishment of a Steering Committee to monitor the assessment of (a) the scientific production at the University, (b) the human potential for research, (c) the organizational and material conditions of research, and (d) the financial conditions of research.	September 2000 – May 2001	10 w/m	7 w/m			10 w/m	7 w/m		
		3.2. Development and adoption of the needed methodologies for the various assessments.	October 2000.								
		3.3. Implementation of assessment.	November 2000 – January 2001.								
		3.4. Production of analytical report with recommendations for the enhancement of research capacity.	February – March 2001.								
		3.5. Holding of a national seminar to discuss the report and its recommendations.	April 2001.								
		3.6. Submission of final report and plan of action for adoption by the concerned authorities.	May 2001.								
		3.7. Holding workshops on methods to enhance research capacity.	May 2001.								

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SUPPORT TO THE LEBANESE UNIVERSITY

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Annex 1

In-depth revision of the curricula of 16 study programs

Faculty	Program	Years of Study
Medicine	General Medicine	6
Dentistry	General Dentistry	6
Pharmacy	General Pharmacy	6
Public Health	Nursing Midwifery	4
Sciences	Mathematics Informatics	4
Fine Arts	Architecture Internal Design	6 5
Information and Documentation	Journalism Documentation Public Relations	4
Business Administration	Economics	4
Agriculture	Agro-industry Animal Production Plant Production	5

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Annex 2

Updating of the curricula of 15 study programs

Faculty	Program	Years of study
Education	Kindergarten Primary Education – First Stage Primary Education – Second Stage Physical Education Art Education Music Education	4
Engineering	Civil Engineering Mechanical Engineering Electrical Engineering Computer Engineering	5
Law and Political Sciences	Law Political Sciences	4
Business Administration	Management and Marketing Accounting Informatics for Management	4



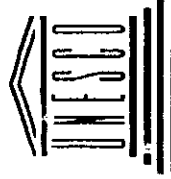
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SUPPORT TO THE LEBANESE UNIVERSITY

TRI-PARTITE MEETING
(2 AUGUST 2000)

PROVISIONAL AGENDA

1. Opening by H.E. the Minister of Culture and Higher Education.
2. Intervention of the Resident Representative of the UNDP.
3. Presentation by UNESCO of Priority Objectives and Activities for 2000 – 2001.
4. Intervention of H.E. the President of the Lebanese University.
5. Discussion and Recommendations.
6. Closing of the meeting by H.E. The Minister of Culture and Higher Education.



UNESCO/1725

Date: 18/8/2000

To : Participants in the Tripartite Meeting

From : Dr. Ramzi Salamé
Project Officer *R. Salamé*

Subject: Project LEB/94/007

Please find attached for your comments a draft copy of the report of the tripartite meeting that was held on 2 August 2000.

Best regards,

Distribution List:

- *H.E Mr. Mohamed Youssef Baydoun*, Minister of Culture and Higher Education.
- *H.E Mr. Assad Diab*, President of the Lebanese University.
- *Dr. Fayrouz Sarkis*, Director of External Projects, Lebanese University.
- *Ms. Jihan Haydar*, Programme Officer, Education Sector, Council of Development and Reconstruction.
- *Dr. Leyla Barakat*, Advisor of the Minister of Culture and Higher Education.
- *Ms. Nada El-Nashef*, Deputy Resident Representative, UNDP.
- *Ms. Randa Aboul-Hosn*, Programme Officer, UNDP.
- *Dr. Victor Billeh*, Director, UNESCO Beirut Office.

Project LEB/94/007
Institutional Support to the Ministry of Culture and Higher Education and to
the Lebanese University

Draft Report of the Tripartite Meeting held on
2 August 2000

Present:

- 1. Lebanese Government:**
- H.E. Mr. Mohammad Youssef Beydoun, Minister of Culture and Higher Education;
 - H.E. Mr. Assad Diab, President of Lebanese University;
 - Dr. Fayrouz Sarkis, Director of External Projects, Lebanese University;
 - Ms. Jihan Haydar, Programme Officer, Education Sector, Council for Development and Reconstruction;
 - Dr. Leyla Barakat, Advisor of the Minister of Culture and Higher Education.

2. UNDP:

- Ms. Nada Al-Nashef, Deputy Resident Representative;
- Ms. Randa Aboul-Hosn, Programme Officer.

3. UNESCO:

- Dr. Victor Billeh, Director, UNESCO Beirut Office;
- Dr. Ramzi Salamé, Senior Specialist in Higher Education, UNESCO Beirut Office.

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1. Opening of the meeting:

The meeting was opened at 11:00 a.m. by H.E. the Minister of Culture and Higher Education in the presence of the above mentioned persons representing the three parties to the Project.

2. Opening statement by H.E. The Minister of Culture and Higher Education:

The Minister started the meeting by welcoming the participants and recalling the history of the project and the difficulties it faced starting with the last Tripartite Review in March 1997 when it was noted that the financial contribution of the Lebanese Government to the Project could not be encashed by UNDP. He reminded the agreement reached between the Ministry, UNDP and UNESCO with the effect to reduce the contribution of the Government and to devote the entire sum that the present Government has allocated to the Project to the support of Lebanese University. He concluded with his firm belief that the Project will assist the Lebanese University in its efforts to reform its teaching and research according to the objectives agreed upon between the University and UNESCO with the approval of the Ministry.

3. Intervention of UNDP Resident Representative:

Speaking on behalf of UNDP, the Deputy Resident Representative welcomed with satisfaction the decision of the Government to honor its commitments and to go ahead with the Project. She noted that with the delays imposed to the Project, UNDP wishes that a tight schedule would be adopted for the implementation of the activities to be agreed upon in order to close the Project as soon as it is technically possible. To this effect and in order to ensure efficiency and coordination of efforts, she proposed the constitution of an oversight permanent committee composed of the four parties concerned, i.e. the Ministry, the University, UNDP, and UNESCO.

4. Presentation by UNESCO of the Project's priority objectives and activities:

The representatives of UNESCO presented the priority objectives and activities that were identified for the Project with the active involvement of the Lebanese University and in consultation with UNDP and the Minister, and which were earlier distributed to all parties. UNESCO noted that due to the numerous needs expressed by the University and the relative low budget left to the Project, choices shall be made particularly as to which of the faculties will benefit from the Project, as well as to the distribution and balance between national and international consultants.

5. Intervention of the President of the Lebanese University:

The President of the Lebanese University expressed his hope that the involvement of UNESCO and its experts will mean an added value to the activities already under implementation by the University and funded by its own means or from extra-budgetary funds the University got directly from the Arab Fund for Economic and Social Development. He hoped that all concerned faculties could benefit from international expertise for the reform of their programs and curricula, which means the allocation of around five working months. The President insisted on the necessity to respect the timing set for the Project in order to achieve the results during the next academic year.

6. Discussion and Decisions:

After a general discussion of the various components of the Project presented by UNESCO, it was agreed by general consensus to the following:

1. The three themes agreed upon between UNESCO and the University were adopted as components of the Project.
2. The objectives set for these components were adopted as end objectives to be sought after in the activities to be implemented according to the document presented by UNESCO (copy attached).
3. The Project is to be completed within a twelve month period starting first of September 2000 and the schedule initially presented by UNESCO shall be modified accordingly.
4. A Steering Committee will be set to oversee the implementation of the Project. It will be composed of the four stakeholders of the Project as follows:

- The Minister of Culture and Higher Education or his representative;
 - The President of the University or his representative;
 - The Resident Representative of UNDP or his representative;
 - The Director of UNESCO Beirut Office or his representative.
5. A detailed Work Plan for the Project will be developed to be presented to the Steering Committee, as much as possible, during the first week of September 2000. It should include, among others, the following:
- the determination of the programs that will benefit from the assistance of the Project according to the priorities and the progress made in the various faculties to be presented by the University;
 - the determination of the faculties that will be included for the second component of the Project;
 - the determination of the domains and faculties that will be included in the third component of the Project;
 - the description of the preliminary terms of reference for the various studies and consultation missions;
 - the distribution of the needed expertise between national and international consultants.
6. The choice of both national and international consultants will be made according to the usual UNDP procedures, i.e. through an advisory board set by the Steering Committee and after examination of more than one candidate for each consultancy.
7. The budget will be adjusted to reflect the agreed upon activities taking into account the net amount available to the Project after consideration of the various statutory expenses needed for the management of the Project, especially AOS, and the reserve for the closing of the Project, especially the preparation of the final report, encompassing the first phase of the Project implemented between 1994 and 1997.
8. The University will present during August 2000 a detailed progress report concerning the ongoing reform of programs and curricula and its priorities for this component of the Project, especially as regards the external expertise needed during the period of September to December 2000.

7. Closing of the meeting:

The meeting was closed at 13:00.

Republic of Lebanon
Office of the Minister of State for Administrative Reform
Center for Public Sector Projects and Studies
(C.P.S.P.S.)

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