

**FINAL EVALUATION  
SCOPE OF WORK**

**HUMANITARIAN ASSISTANCE PROGRAM  
YMCA of LEBANON:**

**Emergency Relief & Community Rehabilitation  
1993-1995  
U.S.A.I.D. Grant No. HNE-0360-G-00-3068-00**

**PURPOSE:**

The purpose of this contract is to conduct the final program evaluation of the YMCA Humanitarian Assistance Program in Lebanon for the period of September 1, 1993 - August 31, 1995. The goal of the YMCA Humanitarian Assistance Program 1993-1995 is to alleviate the desolate material conditions of the poorest of the displaced population and to provide support to community-based rehabilitation and resettlement self-help activities throughout Lebanon. The purpose of this evaluation is to: a) assess the effectiveness of program results in Lebanon in meeting the project goal and objectives; b) identify elements of program strengths, weaknesses and lessons learned in order to provide recommendations for enhancing program delivery in Lebanon; and c) to fulfill the terms of evaluation requirements as specified in the grant contract with U.S.A.I.D.

**PROJECT COMPONENTS AND OBJECTIVES:**

The final evaluation will assess the project effectiveness in terms of the objectives set forth for this project in the original project proposal dated March 25, 1993. The primary project components for the YMCA Humanitarian Assistance Program are: 1) Emergency Relief Assistance, and 2) Community-Based Rehabilitation/Resettlement. The stated objectives for each project component are summarized here:

**1) Emergency Relief Assistance**

Objectives:

- Provide emergency relief and humanitarian assistance in the form of materials for shelter and home repair, food supplies, clothing, sleeping materials and hygienic products to the hardest hit segments of the displaced and returning population of Lebanese civilians. Priority to be given to particularly vulnerable social groups, and to distribution through indigenous Lebanese social welfare institutions except in locations where such organizations do not yet exist. Approximately 100,000 individuals are targeted to benefit from emergency relief distributions.

→ # of beneficiaries

- Strengthen 50 local intermediary social welfare organizations in Lebanon by providing emergency relief assistance through these organizations.
- Train and monitor local partner intermediary organizations on how to implement relief activities and distribution through needs assessments, implementation plans, coordination with other local organizations, progress reporting, impact evaluation and financial management.

Criteria:

Assistance is to be prioritized to those local Lebanese PVOs which offer assistance to target beneficiaries eligible within the following categories:

- orphans, the handicapped, the chronically ill;
- families and children with zero income or without a principle income-earner;
- families of five or more members with an average monthly income of less than US\$65.

**2) Community-Based Rehabilitation/Resettlement**

Objectives:

- Reinforce the national effort of resettling internally displaced persons in their respective rural communities and urban neighborhoods through technical assistance and material support for community-based rehabilitation of institutions serving local social and economic needs.
- Assist local community institutions which address the unmet basic food, shelter and health needs of vulnerable groups within the returnee population.
- Assist economic initiatives which will increase the earning capacity of returnee populations through small enterprise development in agricultural and non-agricultural sectors.
- Organize and assist in the implementation of twenty-eight social and economic project activities in 20 rural communities and 8 peri-urban neighborhoods through integrated community development techniques at the grassroots level.
- Encourage activities which promote community planning and problem-solving capacity, and the mobilization of local resources in the form of labor, materials and cash contributions to rehabilitation project activities.

Criteria:

- *Geographic:* communities within the phased resettlement strategy of the Government of Lebanon.
- *Community Organization:* communities demonstrating at least a minimal level of community-based problem solving capacity and organization.
- *Institutional:* community institutions that have the following characteristics -- 1) sustained war-damage; 2) provide basic site services commensurate with basic needs of returnee population; 3) reinforce sustainable resettlement activities; 4) promote

community cooperation; 5) provide benefits to large number of resettling persons; 6) is capable of mobilizing local community resources to benefit the project; 7) lays foundations for long-term development.

*Sectoral:* non-profit health facilities; free-of-charge schools; non-profit social service institutions; youth organizations; women's organizations; primary agricultural cooperative societies; community-operated small-scale enterprises; communal public irrigation canal systems.

## **STATEMENT OF WORK:**

Within an evaluation implementation framework to be designed by the Evaluation Team, the Final Evaluation should review, assess and analyze the following questions:

### **1) Program Achievements:**

- ✓ Did the project achieve its overall objectives as contained in the Project Description?
  - Describe the changing social, political and economic conditions (local and national) which affected project implementation.
- ✓ Where actual achievements varied from planned targets, analyze the contextual reasons and impact of these variances.
  - Were the targeted beneficiaries and priority categories of institutions and groups reached through the program? If not, why not? What was the distribution of activities actually implemented across the different targeted categories?
  - Provide a basic cost/benefit analysis of the project activities implemented. Include an analysis of local in-kind contributions to project activities versus grant funding.
  - What is the measurable impact of assistance given to institutions and communities? Give concrete examples and/or case studies.
  - Did any project activities, particularly in the agricultural sector, have an identifiable impact on the environment? Are mechanisms in place to assess environmental impact of project activities? If so, how?

### **2) Mechanisms of Implementation, Monitoring and Management**

- Discuss and assess the effectiveness of the YMCA's selection and implementation mechanism for project activities.
- Assess the YMCA's field monitoring and follow-up mechanisms.
- Was the YMCA's community-based implementation methodology successful? Describe the planned versus actual methodology of implementation, and the degree of participation and input of local community groups in the design and implementation of activities.
- Are there identifiable weaknesses in the implementation methodology? If so, how can they be addressed?
- Were reporting requirements met by both the YMCA of Lebanon and by local participating communities?

- How is the YMCA program coordinated with other local, governmental and international assistance efforts in Lebanon? Has coordination achieved practical benefits? If so, how?

### 3) Institutional Development and Sustainability

- Do the targeted communities in Community Rehabilitation projects demonstrate the following planned outcomes:
  - a) greater social and economic integration between local population and resettled population;
  - b) improved community capacity for participatory problem solving and mobilization of local resources;
  - c) increased organization and effectiveness of the emerging civic sector locally;
  - d) the ability to execute, monitor and sustain social and economic projects autonomously?
- Identify indicators and/or measurements used to assess the items above.
- What are the requirements for the further development of sustainable community-based rehabilitation activities for the future?

### RESEARCH METHODS:

The specific research design and implementation methodology of this evaluation is to be determined by the externally contracted Evaluation Team. The YMCA requests that the following should be included and/or consulted in the evaluation methodology:

- YMCA of Lebanon Project Proposal: 1993-1995 Humanitarian Assistance Program
- Document of Understanding between YMCA of the USA, International Division and YMCA of Lebanon (August 1993)
- YMCA of Lebanon Records and Reporting: Program, Financial and Monitoring Reports
- Interviews with YMCA of Lebanon leadership and staff
- Interviews with beneficiaries
- Interviews with cooperating institutions
- Interviews with local community cooperative groups
- Interviews with Lebanese governmental officials
- Interviews with other organizations involved in similar activities.

Field visits to project activities should be comprised of a representative, random sample of project sites *as selected and determined by the Evaluation Team*. The methodology for selecting project activities included in the evaluation should be outlined in detail in either the body of the report or in references appendices.

Sufficient use should be made of control interviews with persons and leaders not directly involved in or benefitting from project activities.

## **EVALUATION REPORT:**

The format of the evaluation report is to be determined by the Evaluation Team, but should include an Executive Summary of major findings and/or conclusions to the report.

The report should attempt to address the questions and issues outlined above in whatever organizational format the evaluators find most suitable for this purpose. Also, the report should provide concrete conclusions and recommendations which will enhance future program development. Also, lessons learned which would benefit the YMCA and/or other organizations as a result of the project experience should be included.

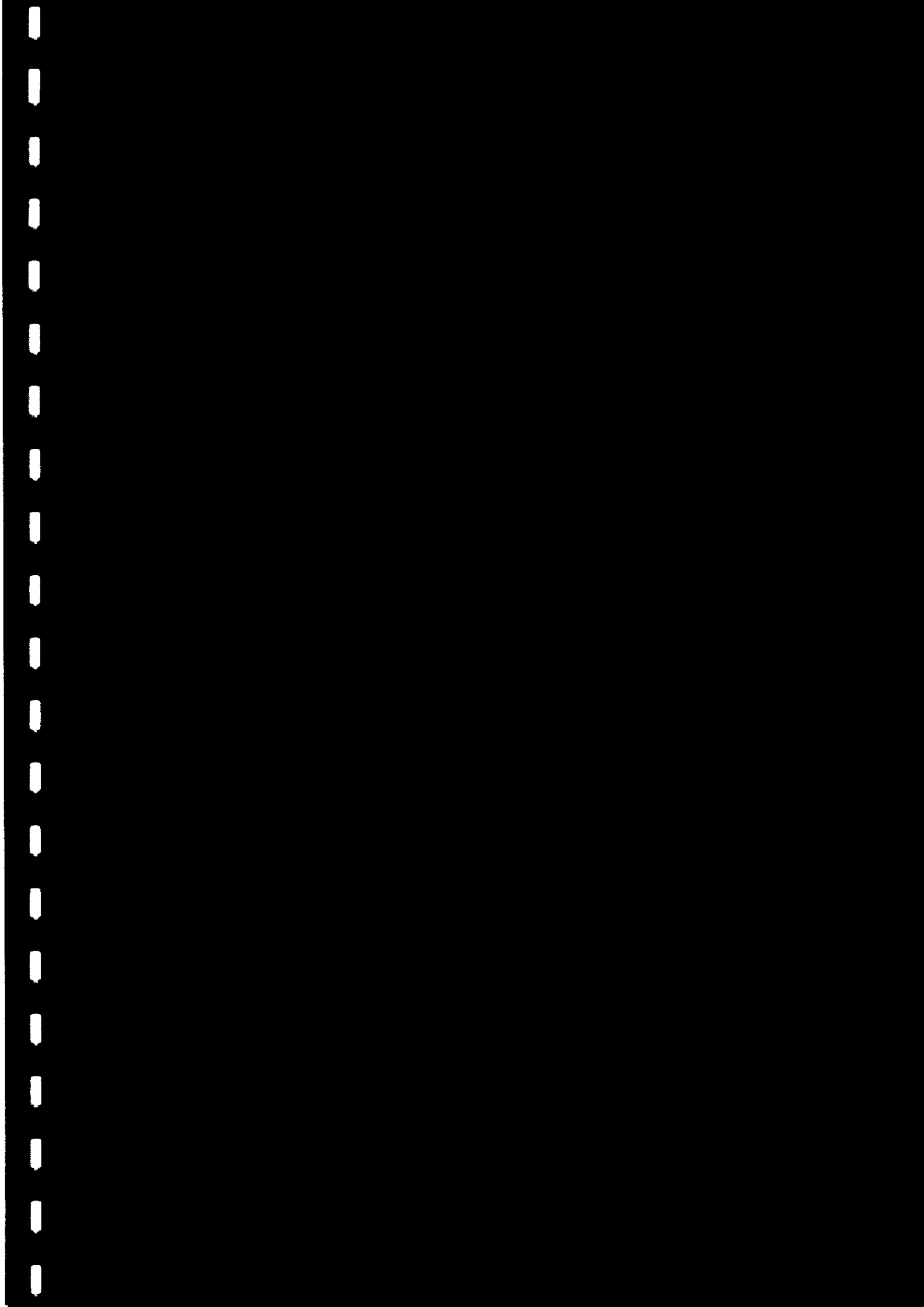
In case of all recommendations, the evaluation team should address the issue of whether the YMCA has sufficient resources (human and material) to address the recommendations and/or findings of the evaluation. *All recommendations should be tied to specific suggestions on how they can be implemented.*

The main body of the Final Evaluation report should not exceed 30 pages. This Scope of Work, a list of documents consulted, a list of individual, community groups and institutions contacted should be attached to the report, as well as any other items decided upon by the evaluators.

Five (5) copies of the Final Evaluation Report should be received by the YMCA of the USA, International Division (address below) no later than (date??)

Ms. Janna Brooks  
International Division  
YMCA of the USA  
101 N. Wacker Drive  
Chicago, IL 60606  
USA

## **EVALUATION TEAM AND SCHEDULING**



**DOCUMENT OF UNDERSTANDING  
BETWEEN  
THE NATIONAL YMCA OF LEBANON  
AND  
THE NATIONAL COUNCIL OF  
YOUNG MEN'S CHRISTIAN ASSOCIATIONS OF THE UNITED STATES  
(INTERNATIONAL DIVISION)**

This Document of Understanding (referred to below as the DOU) which is effective the 1st day of September, 1993 between the National YMCA of Lebanon (referred to below as "YMCA"), and the National Council of Young Men's Christian Associations of the United States, through its International Division (referred to below as "International Division"), headquartered in Chicago, Illinois, U.S.A., sets forth the terms and conditions under which both organizations have agreed to cooperate in the initiation and conduct of development work, as described below. The following documents constitute part of this DOU:

- 1) Attachment A: Budget
- 2) Attachment B: Program Report
- 4) Attachment C: Project Description/Proposal
- 5) Attachment D: Standard Provisions
- 6) Attachment E: Commodity/Service Inventory List

Both organizations expressly acknowledge that the United States Agency for International Development (referred to below as "A.I.D." or "Donor") under date of 26 August 1993, awarded Grant No. HNE-0360-G-00-3068-00 to International Division for the purposes of carrying out relief and redevelopment activities in Lebanon for a two year period.

**Grant Award**

International Division grants to the YMCA the sum of US\$ 1,201,204.00 to provide financial support to the Lebanon Relief and Redevelopment Project described in the project proposal, Attachment C. This amount, payable as provided below, is to be used by YMCA within the term of this DOU exclusively for the purposes set forth in Attachment C of this DOU and subject to all the terms and conditions set forth in this DOU. YMCA hereby accepts such grant subject to such requirements, including the special provisions in Attachment D. This grant is subject to the availability of funds.

**Grant Term**

The term of this DOU and the grant for which it provides is from **September 1, 1993 to August 31, 1995** unless earlier terminated as provided for in this DOU. These dates may be amended by mutual agreement. The YMCA and the International Division will be legally bound by this DOU when both parties have signed it.

## **Program Description**

The purpose of this subgrant is to support YMCA in its program to carry out relief and redevelopment activities in Lebanon as outlined in Attachment C.

## **Budget**

The Budget, Attachment A, is expressed in U.S. dollars, attached to and made part of this DOU. The YMCA agrees that it will spend the grant funds as described in the Budget (Attachment A) to implement the program described in Attachment C.

A 15% fluctuation between the budget line items **for direct costs only** is allowable. All other budget changes require the International Division's prior written approval. The following are acceptable reasons to request a change in the budget:

- (1) To change the scope or the objectives of the program/project and/or revise the funding allocation among program/project objectives;
- (2) Additional funding is needed;

Except as otherwise required by the termination provisions of this DOU, the International Division shall not be obligated to reimburse the YMCA for any costs incurred in excess of the total amount provided under the DOU. Further, the YMCA shall not be obligated to continue performance under this DOU, including accomplishing actions required under the Termination and Suspension provision, or otherwise to incur costs in excess of the amount provided under this DOU, unless and until the International Division provides notice to the YMCA, in writing, that an additional obligated amount will be provided and the new DOU total amount is specified.

## **Banking Arrangements**

YMCA agrees to establish a separate demand bank account in its name for the deposit of all grant funds. This bank account will be used only to pay the expenses set forth in the Budget (Attachment A).

The signatory authorization terms for the demand account shall be consistent with the bank's and YMCA's regular policy and procedure.

International Division, at its discretion, will make transfers for immediate cash requirements of grant funds from Chicago, to the demand account of the YMCA, depending on donor requirements, project cash needs, the cost of such transfers and the status of program reporting from YMCA.



## Interest

The YMCA must place the funds received from this grant into an interest bearing account. The YMCA shall remit to the International Division all interest in excess of US\$100.00 earned on funds provided under this DOU. If the grant funds cannot be placed in an interest bearing account, then the YMCA must send a certification to the International Division to that effect indicating the reason.

## Conversion of U.S. Dollars

Transfer of funds from Chicago to YMCA will be made in a manner which will facilitate simultaneous calculation of exchange rate values in the U.S.A. and the location of YMCA's bank account except as otherwise required by the provisions of Attachment D. The rate of translation to U.S. dollars of expenditures will be based on the exchange rates following a "first in - first out" method of accounting. Such translations shall be prepared by YMCA for all its reports and will be verified by the International Division.

## Reports

**Financial Reports:** The YMCA will submit quarterly financial reports to the International Division in a timely manner, no later than 3 weeks following the end of the quarter. A financial statement with a) **actual** expenses for the quarter, b) a financial activity plan for the following three months and c) a brief narrative statement describing any significant discrepancies between the actual expenses for the quarter and the previously projected cash needs. YMCA will furnish International Division a forecast of cash needs, stated as required to meet program obligations consistent with Attachments A and C.

1st Quarter	September 1, 1993	- November 31, 1993
2nd Quarter	December 1, 1993	- February 28, 1994
3rd Quarter	March 1, 1994	- May 31, 1994
4th Quarter	June 1, 1994	- August 31, 1994
5th Quarter	September 1, 1994	- November 31, 1994
6th Quarter	December 1, 1994	- February 28, 1995
7th Quarter	March 1, 1995	- May 31, 1995
8th Quarter	June 1, 1995	- August 31, 1995

**Program Reports:** YMCA will submit to International Division semi-annual progress reports on the program as described in the Program Report format, Attachment C. The semi-annual progress reports are to be submitted in a timely manner, no later than 3 weeks following the end of the 2nd and 6th quarter. (unless otherwise agreed upon with the International Division). Annual reports are due no later than 30 days from the termination of each year (August 31, 1994 and August 31, 1995).

The YMCA will cooperate with the International Division in evaluation of program and achievements as needed to meet requirements of A.I.D. The YMCA agrees to develop and maintain program documentation, as advised by International Division, sufficient to meet A.I.D requirements.

## Financial Records & Audit

The YMCA shall maintain the necessary books, records, receipts, documents and other evidence mentioned in this DOU to evidence that Donor funds were allocated and spent properly and exclusively for the purpose of the DOU and in accordance with all its terms. The YMCA agrees to obtain and keep on file a written receipt for each expenditure under this DOU. Documentation can be in the form of a cancelled check; a paid bill or invoice; for cash expenditures, a simple ledger or similar record showing to whom payment was made, when, how much, for what purpose, and the signature of the payee; or travel and transportation tickets/forms showing the dates of travel, method, origin and destination and cost. Since undocumented expenditures are subject to disallowance, it is important that the YMCA keep such written records.

The YMCA shall preserve and make such records available for examination and audit by the representatives of the International Division, Donor, or the Comptroller General of the United States. All records must be maintained until October 31, 1998.

The YMCA agrees that at the end of its fiscal year, it will arrange for an audit to be made of its records pertaining to grant funds awarded under this DOU and expenditures of its own resources as committed herein, by an independent public accountant with a national certification similar or equivalent to a certified public accountant. The YMCA will submit reports of each such audit to International Division. If, for any reason such annual audit does not take place or, if made, is not acceptable to meet grant fund donor requirements, it is agreed by YMCA that International Division or the grant fund donor may conduct such an audit. The YMCA agrees to furnish any additional information relevant to questions concerning such audits.

The YMCA also agrees to furnish any additional information required for, or as a result of, any such audit and to forward to the International Division copies of any of the above records and/or other information requested by the representatives of the International Division, the Donor, or the Comptroller General of the United States.

The YMCA shall establish procedures to review and determine the reasonableness and allowability, pursuant to the International Division and Donor's requirements, of all the costs incurred in carrying out the purposes of the DOU. The YMCA agrees that since the International Division will be financially liable to the Donor for any discrepancies in any of the YMCA's uses of the Donor's funds, including unallowable costs, the YMCA will be bound by all of the funds-related determinations made by the International Division pursuant to the Disputes clause of this DOU, including issues raised during audits. The YMCA further agrees it will be liable to the International Division under such determinations, and otherwise, to repay up to the full amount of this DOU.

## **Personnel/Compensation**

In the employment of any personnel to be financed in whole or in part by the International Division's grant, YMCA will follow its customary personnel policies and procedures. Time certifications will be submitted with each financial report validating the time charges to the program.

## **Procurement of Goods and Services**

YMCA agrees to cooperate with International Division in carrying out procurement policies and practices for securing goods and services with International Division funds which will assure:

- Securing only such goods and services as reasonably necessary for achieving approved program/project objectives;
- Securing necessary goods and services at the lowest possible cost, (this can be achieved by obtaining and documenting at least three price quotations for each item to be purchased);
- Documentation of each procurement transaction in a manner which will meet grant fund donor requirements. A procurement file must be established for all commodity items to be purchased in excess of US\$1,000.

**This file should contain 1) a purchase request, 2) at least 3 price quotations of item to be purchased, 3) a final invoice of the purchased item, 4) All shipping documentation such as bill of lading, air way bills, etc, 5) a receiving report that indicates that the procured item was received.**

The YMCA further agrees to securing documented authorization from the International Division before making any commitments that exceed US\$1,000 for the purchase of goods or services with grant funds.

The Commodity/Service Inventory List which is attached as Attachment E should be filled out for the purchase of all items that exceed US\$1,000. This form should be maintained during the subgrant period and must be submitted to the International Division at the completion of the grant period.

## **International Air Travel & Transportation**

YMCA understands and agrees that due to the requirements of the grant fund donor, any international travel or air shipments must have the prior written authorization of the International Division. Air travel and shipments within the YMCA's own country do not

require prior written authorization if they were budgeted for and approved as part of the DOU.

### **Participant Training**

(a) YMCA agrees the International Division's approval is required before any training of a non-U.S. individual is accomplished outside of that individual's home country. YMCA shall notify the International Division well in advance of any such contemplated training to allow the International Division sufficient time to fulfill the requirements of the Donor. The YMCA shall retain copies of all such approvals for its records. The YMCA further agrees to refund to the International Division any such training costs for which the requisite pre-approval is not obtained or the Donor disallows as contrary to its requirements.

(b) YMCA also agrees any such training will be subject to the applicable requirements and limitations of the International Division including but not limited to enrollment fees, maintenance and other allowance amounts, visa and passport regulations, health and accident insurance coverage and required orientations.

### **Title to and Use of Property:**

Title to all real and personal property purchased under this DOU shall vest in the YMCA, subject to the following conditions:

I. The purchase of land and buildings using A.I.D. funds is not permitted under this Agreement.

(a) The YMCA shall not charge for any depreciation, amortization, or use of any such property, title to which remains in the YMCA under this provision, under any other Donor grant, subgrant, contract, subcontract, or other agreement.

(b) The YMCA agrees to use and maintain the property for the purpose of this DOU in accordance with Donor requirements provided by the International Division.

(c.1.A) YMCA agrees to report to the International Division, as they are acquired, all acquisitions of non-expendable property.

(c.1.B) YMCA agrees to maintain an inventory control system which will permit the ready identification, acquisition costs and date, location, use, and condition, including disposition date and amount realized, if applicable, of all non-expendable property. The YMCA further agrees to inventory all such property and reconcile the results of the inventory with the property records at least once every two years, investigate the causes of any differences, and retain all of the relevant documents, work papers, and records in accordance with the audit and records provisions of this DOU.

For the purpose of this clause non-expendable property includes all real property and all non-expendable personal property having an acquisition cost of US\$1,000.00 or more per unit. Real property includes any land, interest in land, land improvements and structures and appurtenances thereto, but excluding machinery and equipment. Non-expendable personal property includes all tangible property having a useful life of more than two years such as TV, car, chair, table, typewriter, etc.

(c.1.C) YMCA agrees to maintain a property control system to ensure adequate safeguards to prevent the loss, damage, or theft of the property. Any loss, damage, or theft of non-expendable property shall be investigated and fully documented. Further, adequate maintenance procedures shall be utilized to keep the property in good condition.

(c.2.A) YMCA agrees that when any non-expendable property, which was purchased in whole or in part with Donor funds is no longer required, disposition instructions will be requested from the International Division and shall indicate the YMCA's recommendations. YMCA agrees to carry out the requirements of the Donor and the International Division, either of which may direct the transfer, sale, or the YMCA's retention of title to the property.

(c.3) The YMCA also agrees that if at the completion or termination of this DOU there is a residual inventory of expendable property (tangible personal property other than non-expendable such as paper, pens, pencils, files, etc) purchased with Donor funds, which property exceeds US\$1,000.00 in total aggregate fair market value, the YMCA may retain the property or sell it, but must in either case provide for the reimbursement of the International Division for the Donor's share of that fair market value or sales price. Any such sale shall be conducted, to the extent practical, to result in the highest possible return.

### **Termination/Suspensions and Refunds**

YMCA agrees that, if the Donor and the International Division should agree at any time that continuation of the Donor's grant to the International Division would, in whole or in part, not produce beneficial results worthy of the further expenditure of funds and they therefore agree to terminate such grant in whole or in part, the International Division may correspondingly cancel this DOU in whole or in part.

YMCA also agrees to allow this DOU to be terminated in whole, or in part, if the YMCA and the International Division agree at any time that the continuation of this DOU would, in whole or in part, not produce beneficial results worthy of the further expenditure of funds.

The YMCA understands that because of the conditions under which the International Division receives funds from the Donor which make this DOU possible, International

Division's grant may be cancelled for cause at any time, in whole or in part. In the event of such cancellation or partial cancellation, YMCA understands that this DOU may be correspondingly terminated in whole or in part by International Division, effective upon YMCA's receipt of notice to that effect.

The YMCA further agrees this DOU may be terminated for cause at any time, in whole or in part, by the International Division upon written notice to the YMCA, whenever the International Division determines, in accordance with the Disputes clause of this DOU, that the YMCA has failed to comply with the conditions of the DOU.

The YMCA further agrees that upon receipt of a notice that the Donor has suspended the International Division's funding, the YMCA will not incur any additional obligations chargeable to this DOU other than any necessary and proper costs incurred, in accordance with the terms of this DOU, during the period of suspension. If the suspension is continued for 60 days or more, the Donor may terminate its funding, after which the YMCA understands that this DOU may be correspondingly terminated, in whole or in part, by the International Division effective upon the YMCA's receipt of notice to that effect.

Either party of this DOU may cancel this agreement at any time by giving a written notice to the other party if performance of its obligations by the cancelling party becomes impossible.

Upon its receipt of a notice of termination from, or upon its delivery to International Division of a notice of its intent to terminate this DOU, YMCA shall immediately take action to minimize all expenditures and obligations financed by this DOU, or by the terminated portion of this DOU, and shall cancel such outstanding obligations whenever possible. Within 15 calendar days of the relevant receipt or delivery, YMCA shall repay to International Division all unexpended funds which are not otherwise obligated by a legally binding transaction applicable to this DOU. Within 60 calendar days of the relevant termination notice delivery or receipt, YMCA shall submit to International Division a request for such funds, if any, as are needed by YMCA to satisfy legally binding obligations remaining unsatisfied and entered into, consistent with this DOU, prior to YMCA's receipt of a notice of termination or its issuance of a notice of its intent to terminate this DOU. International Division will make a determination of the appropriate response based on the Donor's requirements and available funds, as soon thereafter as possible and remit to YMCA accordingly.

Upon any termination of this DOU, its Financial Reports, Records, and Audit provisions shall remain in force and effect for three years or such date or periods as designated by the Donor or International Division, pending the completion of any audit, claim, or litigation commenced before that date.

## **Disputes**

Any disagreement or dispute between the YMCA and the International Division, and any interpretation of the YMCA's performance of the terms and conditions of this DOU, shall be decided by the Director, International Division, YMCA of the USA, who shall furnish YMCA a written copy of any decision rendered regarding this DOU. The Director shall refer to the AID Grant No. HNE-0360-G-00-3068-00 and the Mandatory Standard Provisions for U.S. Non-Governmental Grantees as the prevailing documents for disagreements pertaining to the DOU. Decisions of the Director, International Division, YMCA of the USA, shall be final unless, within 30 days of receipt of a decision of the Director, International Division, YMCA of the USA, YMCA appeals the decision to the Chairman, National Board, YMCA of the USA. Any appeal made shall be in writing addressed to the Chairman, National Board, YMCA of the USA, 101 North Wacker Drive, Chicago, Illinois 60606. A copy of any appeal shall be concurrently provided to the Director, International Division, YMCA of the USA, at the same address.

If the YMCA so requests, it shall be given an opportunity to be heard, and to submit written evidence in support of any appeal it makes. No formal hearing will be provided. The decision of the Chairman shall be final unless overruled by a court of competent jurisdiction.

YMCA agrees it will refund to the International Division all expenditures disallowed and all administrative or legal monetary remedies assessed in respect of any violation(s) of any of the terms of this DOU, or applicable law, as determined in any final decisions rendered under these provisions.

## **Amendments**

YMCA agrees that this DOU may be amended, and the plan and budget revised, only by formal modifications to the basic Document of Understanding.

**Debarment, Suspension, Ineligibility, and Voluntary Exclusion**

The recipient/contractor certifies that neither it nor its principles is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction or any Federal department or agency of the United States Federal Government.

**For:** NATIONAL YMCA OF LEBANON

**By:** \_\_\_\_\_

**Name:** Ghassan Sayah  
**Title:** Chief Executive Officer

**Date:** \_\_\_\_\_

**For:** YMCA OF THE USA

**By:** Michael F. Renehan  
Michael Renehan  
Director of Finance

**Date:** Sept. 30/1993



## **ATTACHMENT B**

### **PROJECT:**

#### **YMCA OF LEBANON RELIEF AND REDEVELOPMENT PROJECT**

#### **SEMI-ANNUAL PROGRAM REPORT FORMAT**

- I. Summary
  - a. Project Objectives
  - b. Status of Project
  - c. Major actions taken over the last 6 months

(one page)

- II. Body of the report narrative should include the following:
  - a. Status of each project sub-component/department
  - b. Results and accomplishments of last six months
  - c. Identification and explanation of problems and/or delays in project implementation  
(Include problems arising from broader political/economic context)
  - d. Actions taken or proposed to resolve problems/delays
  - e. Indication/evidence of impact or results of project activities to day
  - f. "Success stories" of project activities
  - g. Any additional important information such as collaborations with other institutions, product development, etc....
- III. Sub-grant, procurement and relief distributions
  - a. Breakdown of the type and quantity of relief assistance through direct assistance and sub-grants by geographic location, including approximate numbers of beneficiaries
  - b. Breakdown of commodities procured and the amount in US\$ disbursed
  - c. Breakdown of expenditures to date by budgeted line item

**ATTACHMENT E**

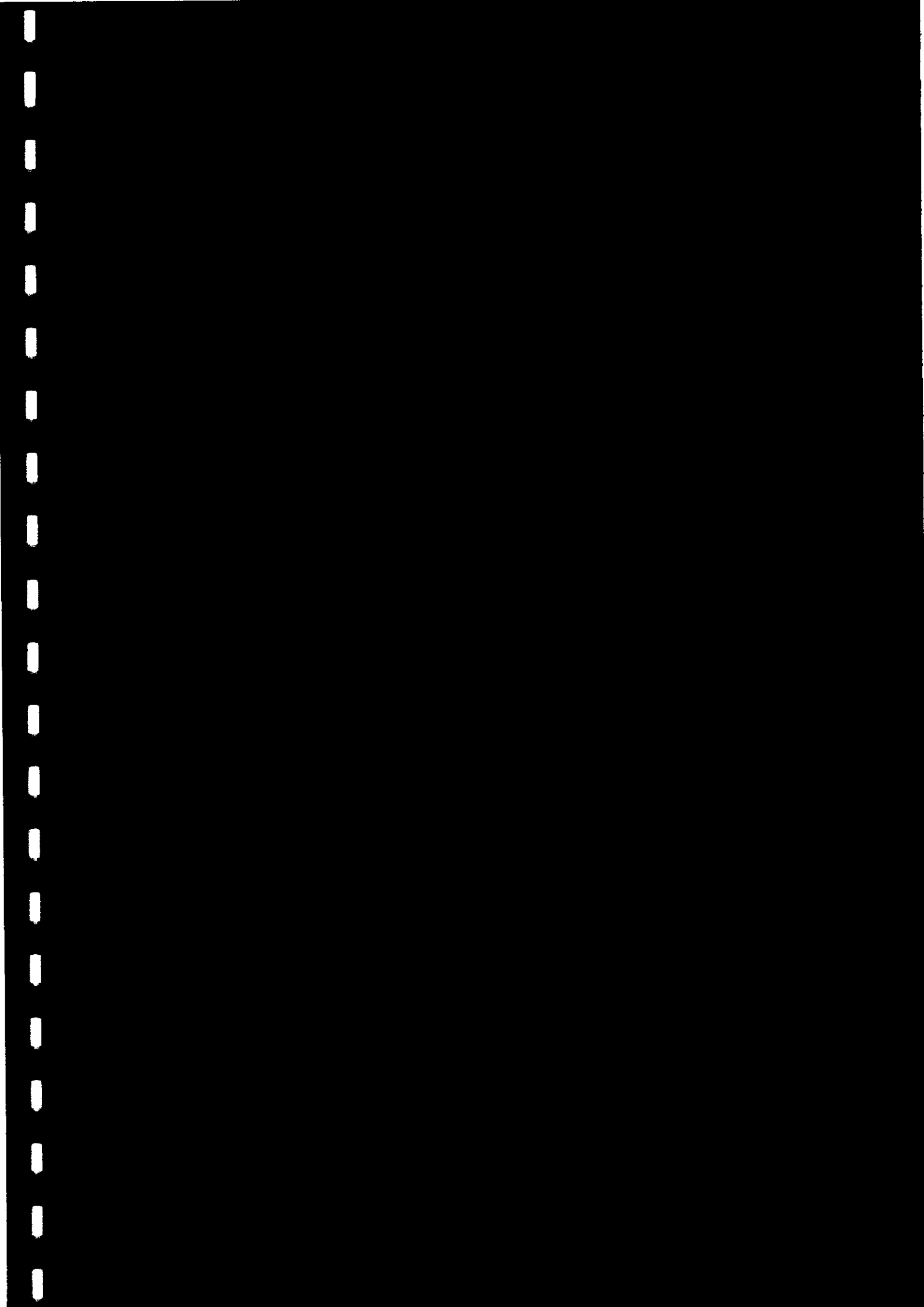
**COMMODITY/SERVICE INVENTORY LIST**

for  
Goods, Vehicles, Other Commodities  
(with per unit cost of US\$1,000 or more)

<b>Item</b>	<b>Make</b>	<b>Model No.</b>	<b>Country of Origin</b>	<b>Unit Cost</b>

**Services**

<b>Service</b>	<b>Cost</b>



## Part A. SUMMARY

The purpose of the YMCA Humanitarian Assistance Program in Lebanon during 1993-1995 is to provide emergency relief assistance to the Lebanese war-affected population which continues to need basic relief supplies, while also providing assistance in the priority national efforts at resettlement of the displaced population in stable communities. The **Emergency Relief** component is a continuation of YMCA of Lebanon efforts to provide emergency relief support through indigenous non-governmental social welfare organizations that serve the most vulnerable social groups including women and children, the orphaned, handicapped, and elderly populations. The YMCA will assist approximately 100,000 direct beneficiaries and strengthen the programmatic and institutional capacity of 50 indigenous social service institutions through Emergency Relief.

In addition to emergency relief, the first priority for the reconstruction of Lebanon is the resettlement of the war-displaced populations in stable communities. The **Community-Based Rehabilitation** component of the YMCA program will facilitate and complement the resettlement efforts of both the Government of Lebanon and the PVO community in Lebanon by focussing its efforts on the community-based rehabilitation of local institutions, both social and economic, in target rural and peri-urban communities absorbing returnee populations previously displaced during the years of conflict. A well-integrated combination of social and economic institutions will be assisted in target communities, such as non-profit schools, clinics, welfare organizations, primary cooperative societies, women/youth organizations, community-based small-scale enterprises, and community irrigation canals that will benefit approximately 14,000 returnees. (See attachment A for a list of specified project types.)

The community-based rehabilitation effort will provide tangible community benefits by offering technical assistance and material support to the emerging civic sector arising in response to local Lebanese needs. Approximately twenty (20) communities and eight (8) peri-urban neighborhoods will receive community-based rehabilitation assistance according to selected criteria based on needs and on the mobilization of local resources in support of the projects. Each target community will receive support in the range of US\$ 10,000 to US\$ 15,000 per project in the form of materials, supplies, light equipment and managerial/organizational assistance which will help the communities become self-sustaining.

Areas of need targeted for support include: 1) projects which serve the unmet basic food, shelter and health needs of vulnerable groups within the returnee populations, including children, women, the disabled and the elderly; 2) economic initiatives which will increase the earning capacity of returnee populations through small enterprise development in agricultural and non-agricultural sectors; 3) activities which promote community planning and problem-solving capacity, and the mobilization of local resources in the form of labor, materials and cash contributions, with an emphasis on replicable and sustainable community-initiative models.

The YMCA estimates the full cost of this programmatic effort to be US\$ 1,875,000 over a two year period, with US\$ 375,000 of the funds contributed in cash and/or in-kind by the local Lebanese communities and the YMCA. Therefore, the YMCA is requesting U.S.A.I.D. support in the amount of US\$ 750,000 per year for a total of US\$ 1,500,000.

For information on this proposed grant, contact:

Mr. Scott Charlesworth  
Associate Director, International Division  
YMCA of the USA  
101 North Wacker Drive  
Chicago, IL 60606

Phone #312-269-0570  
Fax #312-977-9063

## Part B. THE PROPOSED PROJECT

### 1. Rationale

The motivation of the YMCA's efforts in Lebanon is to assist in the national effort in meeting the emergency needs of the displaced and in facilitating their sustainable resettlement. Based on over forty years of experience and service in Lebanon and a demonstrated track record of service, the YMCA is recognized throughout Lebanon as an established voluntary agency. Consequently, the YMCA is committed to working beyond the temporary critical stages in Lebanon's reconstruction and continuing its efforts toward long-term development and training programs.

The YMCA has implemented a highly respected program of humanitarian assistance in Lebanon which has served the needs of the people for more than 12 years, and has been requested to continue this program by its counterpart and partner agencies throughout the country, as well as by the reconstituted Government of Lebanon. The YMCA throughout the war years never, in fact, ceased, discontinued or withdrew assistance to the war affected communities in need, despite mounting insecurity and social upheaval. For instance, the YMCA has maintained a continuous and effective presence among the Druse in the Shouf as well as among the poverty-stricken Shiites who live in the disadvantaged northern suburbs of Greater Beirut, repeatedly devastated during the armed conflict.

Throughout the years of war, the YMCA of Lebanon has provided emergency relief and humanitarian assistance to the displaced without any political, religious, ethnic or geographic discrimination.

The proposed YMCA Humanitarian Assistance Program in Lebanon during 1993-1995 is the continuation and further development of the YMCA's long-term commitment to providing assistance to the people of Lebanon. The YMCA program will continue to serve emergency relief needs by working through and strengthening local intermediary organizations, while also expanding the program to assist in the rehabilitation of local community social and economic institutions serving the resettling populations.

The YMCA approach to the development of the individual has grown through extension into the community, becoming a methodology of integrated community development. The basic human needs of people and especially those in poverty are met mostly through group and community relationships. The breakdown of group and community functions contributes to development problems. Consequently, YMCA development projects are integrated into and strengthen "grassroots" community structures.

The YMCA of Lebanon's significant role in the resettlement of the displaced emanates from its mission, dedication to alleviate the sufferings of the poorest among the war-affected, an established track record in program delivery, and extensive field expertise. In keeping with the YMCA's approach to community development which strengthens primary group and community networks, the YMCA intends to help the returnees by focusing assistance that stimulates and supplements the self-help capabilities of the returnees aimed at the repair, reconstruction and rehabilitation of essential community-based social, health, education and other communal facilities, services and sub-systems (e.g., irrigation canal) basic to sustainable resettlement.

Many YMCAs, especially those in the developing world or in crisis regions, have extended development programs from urban to rural communities. This urban/rural interface, linkage and exchange represents a viable development concept and responds to national development priorities in the

rural/agricultural sector including concerns for food production, health services, water resources and rural employment. Consequently, the YMCA program in Lebanon will target both rural and urban communities for assistance.

Within the current context in Lebanon, the YMCA continues to serve the poorest and hardest hit segment of the displaced population (encompassing approximately one-third of the population) which is still in severe need of humanitarian relief assistance. The enormous magnitude of war damages in all sectors is coupled with economic instability characterized by drastic devaluations in the Lebanese currency, sharp declines in purchasing power, and an unemployment rate of 30 percent. As the Government of Lebanon continues to consolidate its institutional structures, the stable resettlement of the displaced population is a priority concern in order to promote national reconciliation, social integration, security, stability and peace.

The YMCA Humanitarian Assistance Program 1993-1995 expands beyond emergency relief assistance to meet the needs of resettlement of displaced populations in Lebanon in order to foster the stability necessary for reconstruction. Resettlement is a multi-sectoral effort, and the resettled population must have a role in creating and supporting a local social institutional network that both supports community needs and can provide a mechanism for sustained private and government efforts to promote stable development in Lebanon.

The YMCA has designed a programmatic effort to meet these integrally linked needs in Lebanon through providing continued emergency relief while simultaneously supporting the community-based rehabilitation of indigenous social welfare organizations which can support the stable resettlement of local urban and rural neighborhoods through stimulating self-help initiatives at the local level. As such, this program strengthens and expands the assistance the YMCA of Lebanon has been able to deliver through established networks in Lebanese communities for many years, observing the YMCA mission to alleviate the conditions of the poorest among the war-affected through program action in the community.

The YMCA has been an indigenous Lebanese organization serving the people of Lebanon since 1938 through education and recreational programs. In 1979 the YMCA of Lebanon received its first U.S.A.I.D. grant for the YMCA Vocational Training Program, and in 1982, began receiving A.I.D. funds for the YMCA Humanitarian Assistance Program in order to respond to the emergency needs of the war-affected population. During the past 13 years the YMCA of Lebanon has pursued a donor diversification strategy including various YMCA national movements, domestic national and local support in Lebanon as well as international aid institutions. USAID funds account for 22% of the YMCA of Lebanon annual budget for 1992-1993. The AID-Funded Humanitarian Assistance program has enabled the YMCA of Lebanon to respond effectively to emergency war-induced needs in Lebanon and simultaneously strengthened over 100 indigenous partner Lebanese organizations. However, the YMCA does not anticipate a situation of depending on A.I.D. funds in Lebanon. Rather, the YMCA of Lebanon will continue to respond to the changing needs of the Lebanese population and anticipates increased Lebanese local and government funding as the economic situation in Lebanon improves over the long-term.

### **Project Goal and Purpose**

The YMCA Humanitarian Assistance 1993-1995 project goal in Lebanon is to alleviate the desolate material conditions of the poorest of the displaced population and to provide support to community-based rehabilitation and resettlement self-help activities. Therefore, the project purpose is two-fold,

containing elements which both sustain relief assistance and simultaneously generate productive resettlement activities at the community level in targeted areas. The long-term impact of this two-year program will be to achieve the following objectives as described below by project sub-component.

#### A) Emergency Relief Assistance

The purpose of YMCA Emergency Relief Assistance is to:

- Provide emergency relief and humanitarian assistance in the form of materials for shelter and home repair, food supplies, clothing, sleeping materials and hygienic products to the hardest hit segments of the displaced and returning population of Lebanese civilians, with priority given to particularly vulnerable social groups such as orphans, the handicapped, impoverished war-widows and children and the elderly.

The YMCA program will provide relief assistance through a wide network of indigenous Lebanese social welfare institutions (see Attachment B for List of Cooperating Lebanese PVOs). Relief assistance will be provided directly to returnee recipients only where no community-based institutions exist for relief distribution, and a justifiable need exists.

- Strengthen 50 local intermediary organizations in Lebanon by providing emergency relief assistance to 100,000 beneficiaries through these organizations.
- Train and monitor local partner intermediary organizations on how to implement relief activities and distribution through assessment of needs, implementation plans, coordination with other local organizations, progress reporting, impact evaluation and financial management.

The YMCA will prioritize assistance to those local Lebanese PVOs which offer assistance to target beneficiaries eligible within the following categories:

- a) orphans, the handicapped, the chronically ill;
- b) families and children with zero income or without a principal income-earner;
- c) families of five or more members with an average monthly income of less than US\$65.

in order to be eligible to receive emergency assistance through the YMCA program, the PVO must meet the following additional criteria:

- the non-governmental organization (NGO) should be a Lebanese organization;
- the NGO should be registered with the Government of Lebanon;
- the NGO should be a non-profit organization;
- the NGO should have a person in charge, either a full-time paid staff professional or volunteer leader working in the capacity of an executive director;
- the NGO should have good standing in the community, credibility, a record of previous experience, a specific geographic location which it serves and a group of volunteers and/or staff who would be responsible for implementing the program;
- the NGO must submit an application which specifies what is needed, the target group, implementation plan, criteria applied in selecting beneficiaries, previous experiences, and how they will report on the program;
- the NGO must agree that they will abide by the letter of understanding between the YMCA and

themselves which specifies where the money is coming from, for which purposes it will be used, period of implementation, list of relief items to be purchased and distributed, reporting formats and accounting (all original bills will be submitted to the YMCA)

- each NGO applying for assistance from the YMCA will be reviewed by the YMCA staff for an assessment of previous experiences;
- each NGO will receive a field visit by YMCA to evaluate capacity and performance.

## B) Community-Based Rehabilitation/Resettlement

The purpose of the YMCA Community-Based Rehabilitation/Resettlement program is to achieve the following:

- Reinforce the national effort in the fragile process of resettling internally displaced persons in their respective rural communities and urban neighborhoods through technical assistance and material support for community-based rehabilitation of institutions serving local social and economic needs. The YMCA will provide targeted interventions to support the emerging civic sector in Lebanon, strengthen local community rehabilitation initiatives, and economic/income-generating activities by returnee populations.
  - Address the following targeted community needs:
    - 1) unmet basic food, shelter and health needs of vulnerable groups within the returnee population, particularly children, women, the disabled and the elderly through community institutions which serve their needs;
    - 2) economic initiatives which will increase the earning capacity of returnee populations through small enterprise development in agricultural and non-agricultural sectors such as production of cash crops, food processing, cooperative marketing, etc. (see Attachment A);
    - 3) activities which promote community planning and problem-solving capacity, with an emphasis on replicable and sustainable community-initiative models, and the mobilization of local resources in the form of labor, materials and cash contributions.
  - Organize and assist in the implementation of twenty-eight (28) social and economic project activities in 20 rural communities and 8 peri-urban neighborhoods through integrated community development techniques at the grassroots level. As a result, incremental improvements in the opportunities and living conditions of returnee populations will be monitored in comparison to benchmarks established through a baseline survey.
  - After a two year period, targeted communities will demonstrate systematic multi-year socio-economic planning activities, with an increasing measure of local financing, income generation and community support. The restoration of the organizational tradition of self-help initiatives destroyed by years of civil strife and instability will be encouraged.
- In the targeted communities, local institutions will demonstrate strengthened cooperation and linkages with non-governmental agencies, the local government and with resources at the Qada/Muhafazah levels.



The YMCA will prioritize Community-Based Rehabilitation assistance according to the following criteria:

#### Geographic

In mapping and prioritizing project-covered communities, the YMCA will follow the gradual and phased strategy of the national government. This strategy facilitates the resettlement of the displaced to a limited number of clusters of communities annually, after ensuring the necessary political, social and resources elements required for successful resettlement. Accordingly, the YMCA will move in to assist the returnees with the rehabilitation of their community-based institutions once the government signals "green light" to a specific cluster. (See "4. Beneficiaries" for targeted communities)

#### Community Organization

- Communities receiving rehabilitation assistance should demonstrate at least a minimum level of community-based problem-solving capacity and organization ranging on a scale of 1 - Rudimentary to 5 - Adequate according to seven established factors of measurements. Returnees will define their own priorities and select their own rehabilitation projects with a sliding scale of YMCA guidance in relation to the community's level of organizational development. Communities should be able to mobilize local resources to contribute to the projects.

#### Institutional

- Priority for rehabilitation assistance will be given to essential socio-economic community institutions that meet the following criteria:
  - (1) has sustained war-damage;
  - (2) provides basic site services commensurate with the basic needs of the returnee population;
  - (3) reinforces sustainable resettlement activities;
  - (4) promotes opportunities of working together, community co-operation;
  - (5) provides benefits to large number of resettling displaced persons;
  - (6) is capable of mobilizing local community resources in the form of volunteer labor, local materials, community donations and additional external resources; and
  - (7) lays foundations for long-term development.

#### Sectoral

The following is a list of eligible categories of such socio-economic institutions.

- Non-profit health facilities (e.g. health center/clinic/dispensary/hospital)
- Free-of-charge schools (public or community-operated day care centers, primary, intermediate and secondary; academic as well as vocational)
- Non-profit social service institution (e.g. orphanage, home for the elderly, community-social welfare center, community-based institutions for disabled persons)
- Youth organizations (e.g. clubs, playgrounds, recreation facilities)
- Women's organizations/cooperatives
- Primary agricultural co-operative societies
- Community-operated small-scale enterprises (handicrafts, rug making, pottery, etc...)

- Communal "public" irrigation canal (main canal or artery/branch thereof)

The YMCA Humanitarian Assistance program, both the Emergency Relief and the Community-Based Rehabilitation/Resettlement components will benefit the lowest socio-economic strata and most vulnerable groups, particularly orphans, war-widows, the handicapped and the chronically ill across all religious affiliations and geographic areas.

### **3. Project Elements**

#### **A) Emergency Relief Assistance**

##### **1. Inputs/Actions**

- a. Provision of emergency relief assistance to indigenous social service institutions benefiting and distributing to the target population according to the established criteria. Assistance includes materials for shelter repair, repair of facilities and furniture; light equipment and supplies; basic food, clothing, sleeping materials and hygienic products.
- b. Training modules and technical assistance in non-profit management, program implementation and monitoring for professionals, semi-professionals and volunteers operating emergency relief services and social services.

##### **2. Anticipated Outputs**

- a. Short-term relief assistance provided to the most needy war-affected populations and high-risk, vulnerable groups in order to stabilize their situation and facilitate transition to self-sufficiency.
- b. Strengthening of capacity of indigenous social service institutions by facilitating basic repairs and providing relief supplies necessary for resuming their activities to full capacity.
- c. Improvement of managerial and human resource capacity of indigenous social service institutions and improvement of their program performance capacity, thereby increasing long-term local institutional sustainability and stability.

#### **B. Community Rehabilitation**

##### **1. Inputs/Actions**

- a. Baseline survey of socio-economic needs and available local resources in targeted communities.
- b. Organizational, technical and sectoral assistance in community committee organization, problem-solving, and project design and implementation.
- c. Material and financial assistance to twenty eight (28) community-selected rehabilitation projects benefiting returnee populations in 20 rural communities and 8 peri-urban neighborhoods according to the established criteria. (An average of US\$10,000 - US\$15,000 in the form of materials and assistance will be allocated for support to targeted

communities in support of socio-economic rehabilitation projects.)

- d. Mobilization of local resources in the form of labor, materials and cash donations to provide on-going support to community rehabilitation and resettlement of returnee populations.
- e. Provide training and assistance in community planning and problem-solving capacity to generate self-sustaining organizational development. On-going specialized technical and sectoral assistance according to the needs of selected community projects.

## 2. Anticipated Outputs

- a. Viable self-sustaining community rehabilitation projects benefiting returnee populations in twenty (20) rural communities and eight (8) peri-urban neighborhoods.
- b. Social and economic effects of the community rehabilitation projects demonstrate incremental improvements in the living conditions of the returnees according to benchmarks set relative to baseline data.
- c. Returnee resettlement community committees are engaged in systematic multi-year planning with increasing measures of self-help contributions, local organization and cooperation with community institutions. Linkages with governmental and non-governmental agencies strengthened.
- d. Database of current and accurate needs, project models, and materials that will assist agencies and groups in determining areas of program development that can be addressed in partnership with returnee populations.

## C. Project Units and Activity Sites

Project units and activity sites for both program components are described in detail under the following section (4. Beneficiaries)

### 4. Beneficiaries

Approximately 114,000 Lebanese beneficiaries will receive assistance and 78 local Lebanese community institutions will be rehabilitated and strengthened over a two-year period according to selected eligibility criteria based on need and without discrimination as to age, religion, ethnic, geographic or political characteristics. (See program criteria and priorities listed above under "Project Goal and Purpose").

The Emergency Relief component of the YMCA program will benefit 100,000 persons through approximately 50 indigenous social service institutions, particularly those local institutions. Targeted program beneficiaries come from the lowest socio-economic strata and most vulnerable groups in Lebanon, particularly orphans, war-widows, the handicapped and the chronically ill across all religious affiliations and geographic areas.

During 1990-1992, the YMCA Emergency Relief program assisted 223,879 beneficiaries and strengthened the emergency relief services of indigenous PVO institutions through 85 collaborative assistance programs. The distribution of YMCA program activities in Lebanon was as follows: A) By religious affiliation: 32 percent Christian, 30 percent Shiite, 25 percent Sunnite and 13 percent Druse;

and B) By Geographic Area: 24 percent Greater West Beirut, 22 percent Greater East Beirut, 22 percent Mount Lebanon, 18 percent South Lebanon, 10 percent North Lebanon, and 4 percent Beka'a. The Community Rehabilitation program component will begin by directing assistance to the rehabilitation of community-based institutions within the preliminary selection of target communities for Year 1 listed below. Approximately 28 projects will directly benefit 14,000 returnees over two years. The final selection of target communities will be based on the prior YMCA baseline survey, and coordination with the Ministry for the Affairs of Displaced persons, as well as close coordination with other aid agencies.

MUHAFAZEH	QADA	AREA	RURAL COMMUNITY	URBAN NEIGHBORHOOD
Beirut		Inner City		Moudawar
Mount Lebanon	Metn Shouf	Inner City Suburbs Al-Harf	Biri, Shoureet Kfarniss, Fawwara Majdel Mouch	Nabaa Tal Za'tar
South Lebanon	Saida Jezzine	Suburbs Liba'a	Liba'a, Shawliq Wadi Bankoudein Baissour Wadi El Laymoun	Mieh Mieh

The preliminary target communities to participate in the YMCA project have been carefully selected from the Ministry for the Affairs of the Displaced list of 121 priority communities proposed for resettling the displaced. Three Muhafazats -- Greater Beirut, Mount Lebanon and South Lebanon -- have been selected with a view to constructing a typology of intervention models which will provide empirical data about the cost-effectiveness, comparative advantages, conditions for project success and failure, and wider replicability.

## 5. Implementation Plan

### Emergency Relief

The Emergency Relief component will be implemented according to the methodology developed and refined by the YMCA during the 1990-1993 period which employs the following methodology:

Information is received by the YMCA concerning a community or institution in emergency need of basic relief supplies from either the institution directly, a YMCA contact, another agency with whom the YMCA works, or by the Government of Lebanon, churches, Islamic groups, etc....

- An NGO will submit a proposal to the YMCA for distributing relief items and the YMCA verifies the eligibility of the NGO according to established criteria.
- A team of YMCA program specialists and engineers is dispatched to visit the particular site to verify the emergency needs of the community/institution, and ensure that the proposal involves

no duplicity of efforts;

- A comprehensive list of essential relief items is designed and a program is outlined for the distribution of the relief items, as well as for other organizational concerns such as sanitation, water, health needs, etc.... Relief items are distributed according to detailed lists, with records of each beneficiary maintained;
- If the YMCA determined the proposal to be eligible for support according to the program criteria, the YMCA will provide a sub-grant agreement which will outline the funding or materials to be provided to the sub-grantee;
- The NGO sub-grantee will account for purchases with lists of items purchased and lists of individuals/families who received relief items with receipts and other appropriate documentation;

The YMCA will provide technical assistance through specially designed seminars and on-going consulting services for the volunteer leaders and staff of local NGOs in program and financial management/accounting during the program period in order to upgrade local skills in non-profit management, community needs assessment, proposal writing, project implementation, monitoring and financial accountability;

- The YMCA will monitor program implementation in the field on an on-going basis and follow-up on program and financial reporting from sub-grantees.

The YMCA restricts sub-grant commitments to eligible NGOs to less than U.S. \$25,000 per sub-grantee per year, or its equivalent in Lebanese pounds at the current exchange rate. The YMCA will work only with registered, recognized NGOs which have previously established credibility in their communities and in implementing relief work. (See Attachment B for list of Lebanese NGOs with which the YMCA cooperates)

The YMCA has set key benchmarks for Year 1 of the implementation of the Emergency Relief component comprised of 1) 50,000 beneficiaries receive assistance through local partner NGOs; 2) 25 local NGOs participate in relief distribution, and 3) 5 training Seminars in non-profit management benefit 75 local NGO staff and volunteers.

### Community-Based Rehabilitation/Resettlement

Each year ten communities and four peri-urban neighborhoods which are absorbing concentrations of displaced persons who are resettling will be targeted for community-based rehabilitation assistance. Community social and economic institutions which are benefitting large segments of the returned populations will be eligible for assistance. (See "institutional criteria" above under "Project Goal and Purpose").

The following methodology will be used in the implementation of Community Rehabilitation assistance according to the specified criteria:

## Phase One: Program Establishment

(Year 1/Oct.93-Mar.94)

- 1.1 Field community coordinators are recruited, oriented to the program and receive necessary training.
- 1.2 Program and communication structures at the local and national levels are clarified and established; networks between key community leaders and YMCA are established and strengthened.
- 3 Criteria for selection of communities and neighborhoods finalized and presented to Ministry for the Affairs of the Displaced for coordination. Selection of target communities completed.
- 1.4 Baseline survey conducted by the YMCA of socio-economic conditions of selected communities and neighborhoods conducted for the purpose of setting benchmarks and program performance indicators; baseline survey analyzed and report disseminated to interested parties.
- 1.5 Program operations developed which clarify: a) program goals and objectives, b) local committees' participatory process, c) project applications, guidelines and format, d) procedures for releasing grant funds, and e) monitoring, reporting and evaluation requirements. Requirements clearly communicated to target beneficiaries.
- 1.6 Local community/neighborhood will apply for community rehabilitation assistance according to application procedures. Statement of need/problem, breakdown of community's self-help contribution, donations from other sources, targeted objectives and performance indicators, implementation plan will be communicated to the YMCA.
- 1.7 Field coordinators assigned to work with selected communities providing organizational and technical assistance for proposed project, facilitation of community committee process and strengthening of community problem-solving capacity and program management skills. Role of field coordinators varies according to community organizational capacity and effectiveness as measured on a 5-point continuum ranging from rudimentary to adequate.
- 1.8 Community rehabilitation projects of social and economic benefit to returnee population directly and indirectly to the local population have been planned and implementation begins in targeted communities/neighborhoods.

## Phase Two: Program Institutionalization and Replicability

(Year 1/Apr.94-Sept.94)

- 2.1 Benefits to returnees addressing unmet basic needs directly derived from at least 14 social and economic projects in 10 rural communities and 4 peri-urban neighborhoods in Year 1.
- 2.2 Social and economic effects of the community rehabilitation projects demonstrate incremental

improvements in the living conditions of the returnees according to benchmarks set relative to baseline data.

- 2.3 Returnee resettlement community committees are engaged in systematic multi-year planning with increasing measures of self-help contributions, local organization and cooperation with community institutions. Linkages with governmental and non-governmental agencies strengthened.
- 2.4 The Community Rehabilitation program has demonstrated key elements of a cost-effective model capable of generating institutionalization and replication in local communities.

### Evaluation and Audits

Mid-term program evaluation for the first year of program implementation conducted by September 1994, under the auspices of the YMCA of the USA. The YMCA of the USA and YMCA of Lebanon will undergo annual A-133 audits.

### **6. Coordination**

The YMCA of Lebanon will retain systematic coordination of its programs with other key PVO and government agencies in order to avoid duplication and to promote complementarity and collaboration of relief and resettlement efforts. The YMCA will work closely with USAID/Lebanon, Government of Lebanon officials, directors of partner indigenous social welfare organizations, all USAID-funded NGOs operating in Lebanon, as well as with UNDP, UN specialized agencies and other donors.

The YMCA has been invited to serve on the new ad hoc national coordinating committee for the resettlement of the displaced, established by the Minister of State for Displaced Affairs. Other major PVOs serving on this coordination committee are Pontifical Mission, CARITAS, World Vision, MECC and the Lebanese NGO Forum.

The YMCA has carefully reviewed the variety of roles the PVO community and the Government of Lebanon will be playing in the resettlement process. The YMCA program will complement efforts at housing reconstruction and resettlement provided by other NGOs by playing the lead role in assisting in the rehabilitation of local community social welfare institutions which will support the resettled families and enhance the stability and viability of resettled communities. Therefore, a unique role for the YMCA has been developed in consultation with these bodies which relies on the traditional strengths and abilities of the YMCA in Lebanon as demonstrated over the last decade.

### **7. Expected Achievements**

Over a two-year period, the following achievements are expected:

- 1) The YMCA will assist 100,000 persons among the poorest of the displaced and returnees by providing emergency relief assistance through an extensive network of indigenous intermediary institutions.
- 2) The capacity and human resources of 50 indigenous Lebanese social welfare institutions will be

strengthened through the provision of short-term relief and targeting skills training.

- 3) Approximately 14,000 returnees will derive a range of direct benefits from their full participation in community-based rehabilitation and resettlement self-help activities aimed at improving local community living conditions and facilitating the reestablishment of productive activities by the community.
- 4) A total of 20 rural communities and 8 peri-urban neighborhoods will receive assistance for the rehabilitation of community social and economic institutions which will serve as replicable organizational and program models.

Targeted communities will demonstrate: a) greater social and economic integration between local population and resettled population; b) improved community capacity for participatory problem-solving and mobilization of local resources for rehabilitation and development; c) increased organization and effectiveness of emerging civic sector; and d) the ability to execute, monitor, and sustain social and economic projects autonomously.

#### **9. Budget (see Attachment A)**

The YMCA is requesting support from U.S.A.I.D. at a level of US\$ 750,000 per year for a two year period for a total of US\$ 1.5 million. The YMCA anticipates being able to provide a 25 per cent cost share of U.S.A.I.D. funds through the mobilization of local Lebanese resources in the form of labor (15%), materials (5%), and cash contributions (5%). The budget will be allocated among project components as follows: Emergency Relief -- 60% and Community Based Rehabilitation -- 40%. Please see Attachment A for a breakdown of the estimated budget and cost share by project sub-component.

#### **9. Procurement**

The YMCA of the USA and YMCA of Lebanon understand and accept U.S.A.I.D. procurement requirements as outlined in the Standard Provisions, including "Buy America" Act requirements. Both the YMCA of the USA and YMCA of Lebanon will undergo full A-133 compliance audits for U.S.A.I.D. funds used in this project. The YMCA of the USA incorporates U.S.A.I.D. procurement regulations in its grant contracts, and cooperating partners are required to adhere to these regulations.

#### **10. Gray Amendment**

The YMCA of the USA does not anticipate sub-granting or sub-contracting any aspects of the implementation of this project other than with the YMCA of Lebanon and cooperating Lebanese partners at the field level in Lebanon at this time. However, should the YMCA determine the need to sub-contract portions of this program, every effort will be made to utilize small/minority organizations in the U.S., including Historical Black Colleges/Universities where the necessary expertise is available.

#### **11. Environment**

The YMCA does not anticipate that the activities proposed under this project will have adverse environmental impact. However, if assessment surveys by YMCA agricultural and civil engineers indicate that a proposed activity may have such an impact, the YMCA will adhere to A.I.D.



Environmental Procedures as outlined in 22 CFR Part 216. The YMCA will follow environmental impact regulations in close cooperation with the local A.I.D. office in Beirut wherever YMCA activities may potentially have an environmental impact.

**Part C. ORGANIZATIONAL EXPERIENCE**

**1 Organization**

The International Division of the YMCA of the USA is the body which coordinates international programs for the YMCA of the USA and carries out the functions of coordination, representation, research, setting of standards and initiation of new programs. The International Division holds responsibility for grant administration of government and private funds made available for international work. The proposed program will be conducted under the auspices of the International Division of the YMCA of the USA in collaboration with the YMCA of Lebanon which is the program implementing agency. The YMCA of the USA is responsible for the administration, management and fiscal accountability of U.S.A.I.D. grant funds. The YMCA of Lebanon, through its Board of Directors and Executive Committee will implement and monitor program activities throughout Lebanon. The execution and management of this program will be carried out by the following experienced YMCA staff team:

YMCA of the USA

Director, International Division  
 Associate Director, Development Cooperation  
 Assistant Director, Middle East Programs  
 Finance Division, YMCA of the USA

YMCA of Lebanon

Chief Executive Officer, YMCA of Lebanon  
 Program Implementation Staff:  
 Program Directors (2)  
 Area Coordinators (PT) (4)  
 Secretaries (PT) (1)  
 Civil Engineers (PT) (2)  
 Agricultural Engineers (PT) (1)  
 Storekeepers (3)  
 Field Officers (PT) (6)  
 Drivers (PT) (2)  
 Technical Trainers/Consultants

Organizations collaborating with the YMCA include a country-wide network of indigenous Lebanese PVOs with a well-established history of cooperating with the YMCA. Cooperating Lebanese PVOs are strengthened in their capacity and human resources through YMCA support, as well as playing a key role in program implementation throughout the urban and rural areas of Lebanon. Please see Attachment B for a list of current cooperating PVOs.

**2. Management System**

The YMCA of the USA and the YMCA of Lebanon have a proven track-record in project design, implementation, monitoring, evaluation and reporting. For detailed information on YMCA project design and outcomes see Attachment C "Past Performance Data". The YMCA of the USA will submit to U.S.A.I.D. semi-annual progress reports which demonstrate the results of YMCA project activities and outcomes, as well as quarterly financial reporting as required by U.S.A.I.D. (Please see Attachment D Outline for Semi-Annual Progress Reports")

The YMCA system for project design and implementation for this project is detailed above in "Part B. The Proposed Project." Field monitoring of each project sub-component will be conducted by the YMCA of Lebanon field staff. Program and financial statements are required from cooperating NGOs receiving YMCA assistance in Lebanon through sub-grants. Community-based Rehabilitation projects will require interim progress reports and final reports.

An external program evaluation will be conducted under the auspices of the YMCA of the USA, International Division after year one of program implementation.

### **3. Fiscal Management**

The YMCA of the USA, including its International Division and Finance Division, are responsible for the fiscal management of U.S.A.I.D. grant funds. The YMCA of the USA receives and reviews detailed financial reports from partner YMCAs prior to the disbursement of program funds. The YMCA of the USA undergoes annual A-133 audits of its fiscal management systems and federal grant programs through the auditing firm of Peat Marwick in Chicago.

The YMCA of the USA, International Division also incorporates requirements for annual audits of cooperating YMCAs, including external A-133 audits contracted for by the YMCA of the USA. The most recent externally contracted A-133 audit of the YMCA program in Lebanon was conducted in September 1992 by the auditing firm of KPMG Peat Marwick/Beirut. The YMCA of the USA auditing firm then reviews field audits conducted by contracted firms to assure they meet OMB standards. At this time the most recent A-133 audit of the YMCA/Lebanon field program is being finalized. Preliminary findings indicate no material weaknesses in the internal controls and compliance reports.

### **4. Past Performance Data**

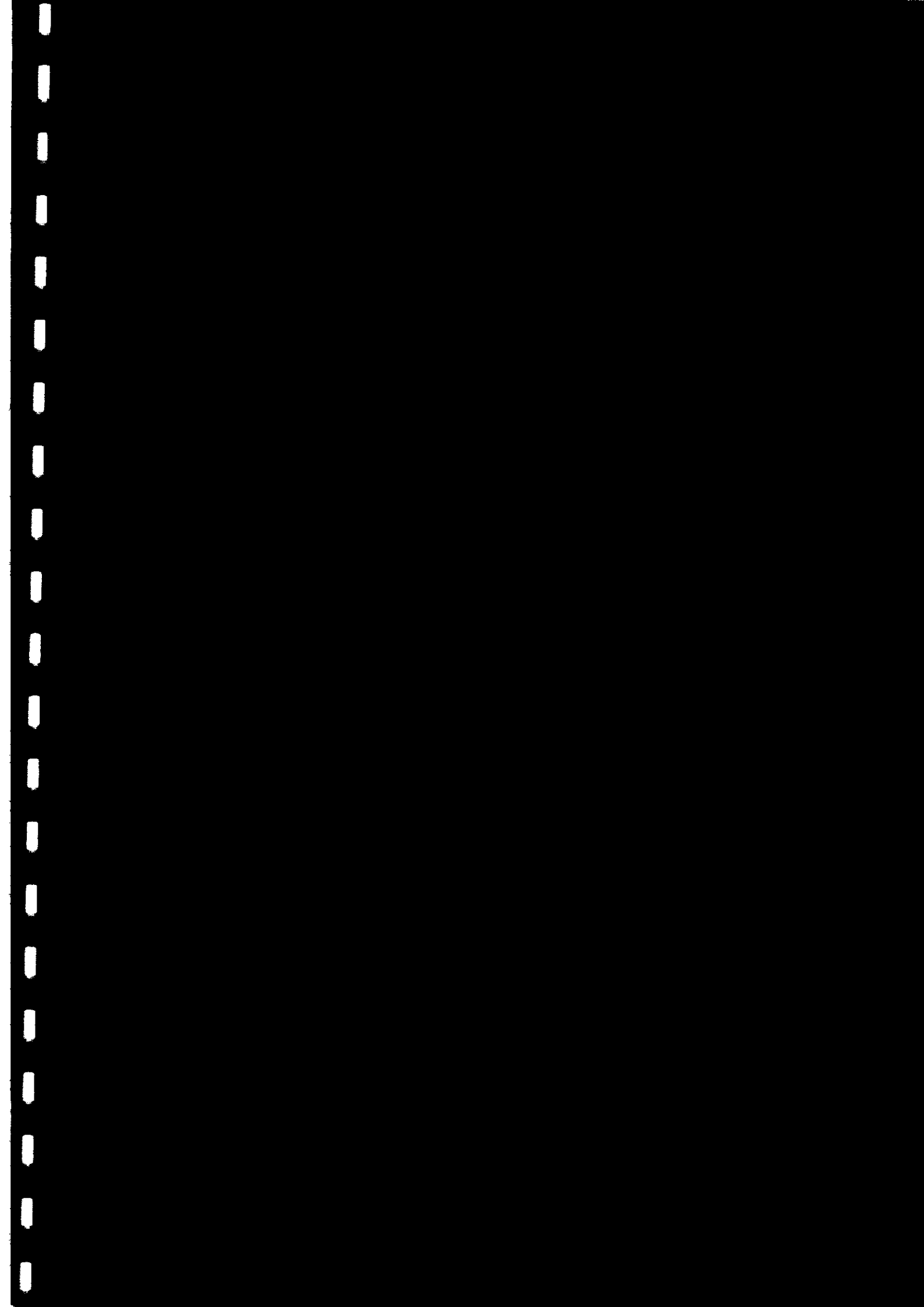
The YMCA is a worldwide confederation of over one hundred National YMCA Movements which support and conduct local development and relief activities and provide social services to impoverished communities in their country. The YMCA of the USA has been working with U.S.A.I.D. since 1972. The YMCA-U.S.A.I.D. relationship through the International Division of the YMCA of the USA has supported development work implemented by YMCAs in 40 countries, three regional organizations and the World Alliance of YMCAs. In addition, The YMCA of Lebanon has benefitted from its relationship with U.S.A.I.D. since 1979 and has achieved many accomplishments with U.S.A.I.D. support.

Please see Attachment C for Past Performance Data on the YMCA of the USA, International Division grants as well as the YMCA of Lebanon.

YMCA HUMANITARIAN ASSISTANCE PROGRAM (1993-1995)  
LOGICAL FRAMEWORK

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p><b>GOAL</b></p> <p>Enabling communities to effectively respond to the relief resettlement needs of the returning population and to develop the economic and social capacity for sustainable development.</p>	<ul style="list-style-type: none"> <li>-Returnee communities are engaged in systematic multi-year planning with increasing measures of self-help contributions.</li> <li>-Targeted communities have increasing linkages with governmental and non-governmental agencies</li> </ul>	<p>NGO subgrants and YMCA direct procurement distributions files, records, and reports on relief commodities and recipients</p> <p>Records and reports on community-based social and economic rehabilitation projects and results thereof</p>	<p>Continued internal security and political stability in Lebanon, particularly in target areas of Greater Beirut, Mount Lebanon and South Lebanon.</p> <p>Government of Lebanon implementation of national policy and program for the resettlement of displaced population and availability of adequate resources, particularly the recently established Displaced National Fund</p>
<p><b>PURPOSE</b></p> <p>Provision of basic relief supplies to the Lebanese war affected population which continues to need basic relief assistance</p> <p>Rehabilitation of socio-economic institutions in targeted urban neighborhoods to ensure sustainable assistance to returnees and displaced after the project ends</p>	<ul style="list-style-type: none"> <li>-100,000 vulnerable war affected persons received basic relief supplies and improved shelter, capacity of 50 indigenous NGOs strengthened</li> <li>-20 rural communities and 8 urban neighborhoods have rehabilitated and functioning socio economic institutions benefiting 11,000 returnees</li> </ul>	<ul style="list-style-type: none"> <li>-Lists of recipients and other supporting documentation</li> <li>-Records of social and economic projects</li> <li>-Base Line survey</li> <li>-Evaluation on a 5-point scale of progress of institutions rehabilitation.</li> </ul>	<p>Internal security and political stability</p>
<p><b>OUTPUTS</b></p> <ul style="list-style-type: none"> <li>-Basic relief supplies and shelter needs of vulnerable persons among the war affected are provided and indigenous NGOs serving them strengthened.</li> <li>-Community-based initiatives and socio-economic institutions are re-established and functioning in target communities.</li> </ul>		<ul style="list-style-type: none"> <li>-YMCA direct procurement NGOs subgrants, records and reports</li> <li>-Community-based rehabilitation, social and economic projects records and reports.</li> </ul>	<ul style="list-style-type: none"> <li>-Substantial community participation</li> <li>-Active participation of partner NGOs</li> <li>-Continued cooperation with the Ministry of Displaced.</li> </ul>
<p><b>INPUTS</b></p>			
<p>-USAID</p>	<p>1993-1994 US\$ 750,000</p>	<p>Semi annual progress reports and quarterly financial reports to USAID</p>	<p>-USAID/YMCA grant agreement.</p> <p>-Participation of local communities and mobilization of local resources.</p>
<p>-YMCA and local Lebanese communities (in-kind contributions)</p>	<p>1993-1994 US\$ 750,000</p> <p>1993-1994 US\$ 187,500</p> <p>1993-1994 US\$ 187,500</p>	<p>-External mid-term evaluation report.</p>	

مكتب  
البحر  
البيروت  
البيروت  
البيروت



الجمهورية اللبنانية  
مكتب وزير الدولة لشؤون التنمية الإدارية  
مركز مشاريع ودراسات التطوع العام

***YOUNG MEN'S CHRISTIAN ASSOCIATION  
OF LEBANON***

**RELIEF & DEVELOPMENT PROGRAM  
USAID GRANT NO. HNE-0360-G-00-3068-00**

**PROGRAM REPORT  
(September 1, 1993 - February 28, 1995)**

**March 15, 1995**

## Table of Contents

	<u>Page</u>
I. SUMMARY -----	(3-4)
a. Project Purpose & Objectives -----	3
b/c. Status of Project & Major Actions -----	3-4
II. REPORT NARRATIVE -----	(5-68)
a. Status of Program Components -----	5-50
1. Emergency Relief Component	
2. Community Rehabilitation Component	
3. Training	
b. Results & Accomplishments -----	51-52
c&d. Problems Encountered & Actions Taken -----	52-55
e. Illustrative Success Stories of Project Activities -----	55-65
f. Collaboration with Other Institutions -----	66-67
g. Lessons Learnt -----	68

## ANNEXES

### I- GRANT FINANCIAL POSITION/CASH ADVANCE STATUS as at February 28, 1995

1. Financial Plan
2. Cash Advance Status
3. List of Sub-grants
4. List of Direct Procurement Activities
5. List of Training Activities
6. List of Community Rehabilitation Activities

### II- EMERGENCY RELIEF COMPONENT

1. Schedule of Direct Procurement by Budget Line Item  
as at February 28, 1995
2. Schedule of Sub-grants by Budget Line Item  
as at February 28, 1995

### III- COMMUNITY REHABILITATION COMPONENT

1. Schedule of Social and Economic Activities by Sector and Local  
contribution  
as at February 28, 1995
2. Schedule of Activities by Contributions from Grant, Local and other  
Institutions  
as at February 28, 1995

## I. SUMMARY

### a. Project Purpose and Objectives

The purpose of the YMCA Humanitarian Assistance Program in Lebanon during 1993-1995 is to provide emergency relief assistance to the Lebanese war-affected population which continues to need basic relief supplies, while also providing assistance in the priority national efforts at resettlement of the displaced population in stable communities. The Emergency Relief component is a continuation of YMCA of Lebanon efforts to provide emergency relief support through indigenous non-governmental social welfare organizations that serve the most vulnerable social groups including women and children, the orphaned, handicapped, and elderly populations. The YMCA will assist approximately 100,000 direct beneficiaries and strengthen the programmatic and institutional capacity of 50 indigenous social service institutions through Emergency Relief.

In addition to emergency relief, the first priority for the reconstruction of Lebanon is the resettlement of the war-displaced populations in stable communities. The community-based rehabilitation component of the YMCA program will facilitate and complement the resettlement efforts of both the Government of Lebanon and the PVO community in Lebanon by focusing its efforts on the community-based rehabilitation of local institutions, both social and economic, in target rural and peri-urban communities absorbing returnee populations previously displaced during the years of conflict. A well-integrated combination of social and economic institutions will be assisted in target communities, such as non-profit schools, clinics, welfare organizations, primary cooperative societies, women/youth organizations, community-based small-scale enterprises, and community irrigation canals that will benefit approximately 14,000 returnees.

### b/c. Status of Project and Major Actions

Project implementation began September 1, 1993 and this 18 months report gives the programmatic and financial status of the project as at February 28, 1995, thus covering one year and a half of the life of the project.

YMCA assistance targeted the most vulnerable widows, poor, unemployed displaced, handicapped, aged, orphans, etc. The constant monitoring of the



country situation and the displaced matters in particular has heightened the YMCA sensitivity to the basic human needs and the economic pressures resulting from the jump in the cost of living and the decline in the purchasing power concomitant to soaring inflation. The cost of living has been excessive, unemployment endemic, and poverty mounting in the prevailing economic crisis. The Lebanese government's efforts are channeled toward the repair and rehabilitation of the country's basic infrastructure disregarding the huge needs of the social sector. In addition, worldwide, it is projecting a very optimistic image of the country's situation in an effort to attract foreign capital investments.

Under the Grant, help to the most vulnerable of the war-affected included (1) emergency relief material assistance to 41,970 persons for shelter repairs, clothing, food and hygienic products, sleeping materials, kitchen utensils, agricultural products for small scale farmers. In addition, technical skills and management training was provided under 6 programs to 250 trainees and (2) support of 56 community-based rehabilitation activities encompassing economic and social projects focused on the rehabilitation of community access roads, irrigation and potable water networks, repair of war-damaged tractors, restoration of community sewer systems, rehabilitation of community health and education facilities which between them helped 63,216 displaced persons in their resettlement in stable villages of origin.

Under the grant, help to the war-affected shifted increasingly from emergency relief material assistance to rehabilitation of the communal infrastructure and agricultural initiatives in the displaced communities of origin in line with the policy priorities of the government of Lebanon, U.S.AID, YMCA and the returnees involved.

## II- REPORT NARRATIVE

### **a. Status of Program Components**

The progress and status of the USAID-funded YMCA Relief and Redevelopment project during the 18 months period of September 1, 1993 - February 28, 1994 are highlighted, here below, under the two main program components: (1) emergency relief, and (2) community rehabilitation. In addition, training activities are reported under a special section.

#### **1. Emergency Relief Component**

In the course of the 18 months period under review, the amount of US\$. 377,886.59 of the USAID Grant has been obligated or disbursed for emergency relief commodities, covering shelter repairs, clothing, agricultural input supplies, food and hygienic products, sleeping materials, and kitchen utensils. US\$. 291,036.59 were spent under YMCA direct procurement (DP) and US\$. 86,850.- administered as sub-grants through 21 partner USAID - approved indigenous PVOs. Through direct procurement and sub-grants, emergency relief commodities were procured and distributed to a total of 41,970.- eligible needy beneficiaries from among all religious denominations located in target areas of the main regions.

As at February 28, 1995 the Emergency Relief Component statistics were as follows:

**Relief Component Statistics**

Total number of persons assisted:

41,970

Total amount spent under the Emergency Relief Project for the same period:

US\$. 377,886.59

Total amount spent through sub-grants (previously approved PVOs):

US\$. 86,850

Total number of persons assisted thru & in collaboration with sub-grantees:

8,842

Total number of programs implemented in collaboration with sub-grantees:

21

Geographical areas covered in collaboration with sub-grantees: Greater East & West Beirut, Mount Lebanon, Beka'a, North Lebanon & South Lebanon.

Total amount spent under YMCA Direct Procurement:

US\$. 291,036.59

Total number of persons assisted by YMCA direct procurement & intervention:

33,128

Total number of assistance programs conducted under YMCA Direct Procurement:

61

Geographical coverage of YMCA direct intervention covered: South Lebanon, North Lebanon, Greater East & West Beirut, Mount Lebanon & Beka'a Valley.

Total amount spent on training seminars: US\$. 9,625.56

Total No. of participants: 250

No. of training seminars: 6

Total expenditures distributed according to the Budget Line Items:

SHELTER REPAIRS	US\$. 160,249.91
CLOTHING	US\$. 53,985.00
FOOD & HYGIENIC PRODUCTS	US\$. 46,177.78
SLEEPING MATERIALS	US\$. 30,828.90
AGRICULTURE	US\$. 70,848.00
KITCHEN UTENSILS	US\$. 15,797.00
TRAINING SEMINARS	US\$. <u>9,625.56</u>
	US\$. 387,512.15

Thus, about 77 percent of the funds for emergency relief distributions were effected under YMCA direct procurement. Sub-grants amounting to a total of US\$. 86,850 were provided to 21 USAID - approved indigenous social welfare institutions that provide care to vulnerable high risk groups (e.g., orphans, disabled, children in poverty, and homeless. Table 1 gives a summary of emergency relief distributions by assistance category, distribution channel, and monetary value of the commodities delivered.

TABLE 1  
EMERGENCY RELIEF DISTRIBUTIONS  
BY CATEGORY, VALUE & CHANNEL  
AS AT FEBRUARY 28, 1995

Category	Channel		Total Amount \$
	PVO \$	DP \$	
Shelter Repair	28,350.00	131,899.91	160,249.91
Clothing	38,196.00	15,789.00	53,985.00
Agricultural Input	-	70,848.00	70,848.00
Sleeping Mat.	16,561.00	14,267.90	30,828.90
Food & Hyg. product	2,830.00	43,347.78	46,177.78
Kitchen Utensils	913.00	14,884.00	15,797.00
TOTAL	86,850.00	291,036.59	377,886.59

Through direct procurement and sub-grants, emergency relief commodities were procured and distributed to a total number of 41,970 eligible needy beneficiaries distributed in the target areas of the main administrative regions in the country as reflected in table 2.

TABLE 2  
BENEFICIARIES OF RELIEF DISTRIBUTIONS  
BY GEOGRAPHIC AREA AND CHANNEL  
AS AT FEBRUARY 28, 1995

AREA	PVO	DP	Beneficiaries
West Beirut	2,471	1,311	3,782
East Beirut	350	942	1,292
Mount Lebanon	2,720	2,982	5,702
Bekaa	507	9,007	9,514
South Lebanon	810	10,238	11,048
North Lebanon	1,984	4,184	6,168
Nationwide	--	4,464	4,464
TOTAL	8,842	33,128	41,970

Profiles of distributions of emergency relief commodities effected through direct procurement and sub-grants by assistance category, number of beneficiaries, funds committed and disbursed, and operational status as at February 28, 1995 were as follows:

**PROFILES & GEOGRAPHIC DISTRIBUTION  
OF COMMUNITY RELIEF PROGRAMS  
AS AT FEBRUARY 1995**

**A- GREATER WEST BEIRUT**

**1. Sub-grants:**

Total amount spent through sub-grants:  
US\$. 15,000

Total number of persons assisted:  
2,471

Sub-grant No.: 8

PVO: MABARRAT EL-IMAM EL KHOUEY

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. 5,000

Type of assistance program: CLOTHING

Geographical site: EL DOHA - KHALDEH .

No. of beneficiaries: 1181

Project Situation : COMPLETED

Sub-grant No.: 15

PVO: DAR EL AJAZA EL ISLAMI

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. --

Type of assistance program: SLEEPING MATERIALS

Geographical site: SABRA - SOUTHERN SUBURBS

No. of beneficiaries: EST. 840

Project Situation : ON-GOING

Sub-grant No.: 16

PVO: DR. MOHAMMAD KHALED INSTITUTIONS

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. --

Type of assistance program: CLOTHING

Geographical site: OUZAII-SOUTHERN SUBURBS.

No. of beneficiaries: EST 450

Project Situation : ON-GOING

2. Direct procurement:

Total amount spent:

US\$. 15,040

Total number of persons assisted:

1,311

DP No. 6

SHELTER REPAIR/NATIONAL ASS. FOR THE RIGHT OF DISABLED PEOPLE.

Total amount committed:

US\$. 10,057

Total amount disbursed:

US\$. 10,057

Type of assistance: SHELTER REPAIR

Geographical site: AL ZARIF - HAMRA.

Number of beneficiaries: 350

Project Situation: COMPLETED .

DP No. 10

SHELTER REPAIR/YOUNG WOMEN'S MOSLEM ASS.

Total amount committed:

US\$. 2,007

Total amount disbursed:

US\$. 2,007

Type of assistance: SHELTER REPAIR

Geographical site: OUZAI

Number of beneficiaries: 461

Project Situation: COMPLETED

DP No. 36

SHELTER REPAIR/EL AOUN EL ISLAMI/VTP & MEDICAL CENTER

Total amount committed:

US\$. 2,976

Total amount disbursed:

US\$. 2,976

Type of assistance: SHELTER REPAIR

Geographical site: BOURJ EL BARAJNEH

Number of beneficiaries: 500/Month

Project Situation: COMPLETED

B-GREATER EAST BEIRUT

1. Sub-grants:

Total amount spent through sub-grants:

US\$. 7,500

Total number of persons assisted:

350

Sub-grant No.: 2

PVO: RAFKA FREE OF CHARGE SCHOOL

Total amount committed:

US\$. 7,500

Total amount disbursed:

US\$. 7,500

Type of assistance program: CLOTHING

Geographical site: JDEIDET EL METN

No. of beneficiaries: 350

Project Situation: COMPLETED

2. Direct procurement:

Total amount spent:

US\$. 18,166

Total number of persons assisted:

942

DP No. 2

SLEEPING MATERIALS/INST. FOR DELINQUENT REHAB.

Total amount committed:

US\$. 867

Total amount disbursed:

US\$. 867

Type of assistance: MATTRESSES, LINENS, TOWELS

Geographical site: FANAR

Number of beneficiaries: 29

Project Situation: COMPLETED



DP No. 13

CLOTHING-SLEEPING MATERIALS /SOS YOUTH HOMES

Total amount committed: US\$. 4,765

Total amount disbursed: US\$. 4,765

Type of assistance: SWEATERS, PANTS, MATTRESSES

Geographical site: SIN-EL-FIL, SHAYLEH, BHERSAF

Number of beneficiaries: 216

Project Situation: COMPLETED

DP No. 32

KITCHEN UTENSILS/KNIGHTS OF THE VIRGIN PARISH

Total amount committed: US\$. 856

Total amount disbursed: US\$. 856

Type of assistance: KITCHEN UTENSILS

Geographical site: BOUCHRIEH

Number of beneficiaries: 120

Project Situation: COMPLETED

DP No. 39

SHELTER REPAIR / MAR MAROUN SCHOOL

Total amount committed: US\$. 1,754

Total amount disbursed: US\$. 1,754

Type of assistance: SHELTER REPAIR

Geographical site: BOURJ HAMMOUD

Number of beneficiaries: 337

Project Situation: COMPLETED

DP No. 40

SHELTER REPAIR /CONTACT & RESOURCE CENTER

Total amount committed: US\$. 1,124

Total amount disbursed: US\$. 1,124

Type of assistance: SHELTER REPAIR

Geographical site: SIN -EL-FIL

Number of beneficiaries: 50 /YEAR

Project Situation: ON-GOING

DP No. 48

**SLEEPING MATERIALS /MENTALLY RETARDED HOSPITAL**

Total amount committed: US\$. 1,800

Total amount disbursed: US\$. 1,800

Type of assistance: BLANKETS

Geographical site: JAL-EL-DIB

Number of beneficiaries: 100

Project Situation: COMPLETED

DP No. 56

**SHELTER REPAIR/PERPETUEL SECOURS DISP.**

Total amount committed: US\$. 7,000

Total amount disbursed: US\$. --

Type of assistance: SHELTER REPAIR

Geographical site: NABAY

Number of beneficiaries: EST 90/MONTH

Project Situation: ON GOING

C-MOUNT LEBANON

1. Sub-grants:

Total amount spent through sub-grants: US\$. 33,100

Total number of persons assisted:  
2,720

Sub-grant No.: 3

PVO: CROSS SISTERS ORPHANAGE

Total amount committed: US\$. 3,000

Total amount disbursed: US\$. 3,000

Type of assistance program: CLOTH., SLEEP MAT,  
KIT UTENSILS, HYG. PROD

Geographical site: BROUMAN/METN

No. of beneficiaries: 171

Project Situation: COMPLETED

Sub-grant No.: 5  
PVO: FATHER ROBERTS INSTITUTE  
Total amount committed: US\$. 1,300  
Total amount disbursed: US\$. 1,300  
Type of assistance program: SHELTER REPAIR  
Geographical site: SHEILEH/KESSERWAN  
No. of beneficiaries: 74  
Project Situation: COMPLETED

Sub-grant No.: 6  
PVO: SESOBEL  
Total amount committed: US\$. 5,300  
Total amount disbursed: US\$. 5,300  
Type of assistance program: SHELTER REPAIR  
Geographical site: AINTOURA  
No. of beneficiaries: 533  
Project Situation: COMPLETED

Sub-grant No.: 9  
PVO: THE LEBANESE INSTITUTE FOR DISABLED  
Total amount committed: US\$. 2,500  
Total amount disbursed: US\$. 2,500  
Type of assistance program: HYGIENIC PRODUCTS  
Geographical site: BEIT SHABAB / METN  
No. of beneficiaries: 88  
Project Situation: COMPLETED

Sub-grant No.: 10  
PVO: DRUZE ORPHAN WELFARE INSTITUTION  
Total amount committed: US\$. 3,000  
Total amount disbursed: US\$. 3,000  
Type of assistance program: CLOTHING  
Geographical site: BAAKLIN / SHOUF  
Number of beneficiaries: 189  
Project Situation: COMPLETED

Sub-grant No.: 11  
PVO: DRUZE ORPHANAGE  
Total amount committed: US\$. 4,000  
Total amount disbursed: US\$. 4,000  
Type of assistance program: SHELTER REPAIR  
Geographical site: ABEY \ SHOUF  
Number of beneficiaries: 873  
Project Situation: COMPLETED

Sub-grant No.: 12  
PVO: IL IRFAN SCHOOL  
Total amount committed: US\$. 10,000  
Total amount disbursed: US\$. 10,000  
Type of assistance program: SHELTER REPAIR  
Geographical site: SOFAR  
Number of beneficiaries: 550  
Project Situation: COMPLETED

Sub-grant No.: 20  
PVO: ASSOCIATION FOYER ENFANT LIBANAIS/AFEL  
Total amount committed: US\$. 1,000  
Total amount disbursed: US\$. --  
Type of assistance program: SHOES/CLOTHING  
Geographical site: JOUAR EL BASHEK / KESSERWAN  
Number of beneficiaries: 53  
Project Situation: ON-GOING

Sub-grant No.: 21  
PVO: DRUZE ORPHAN WELFARE INSTITUTION  
Total amount committed: US\$. 3,000  
Total amount disbursed: US\$. --  
Type of assistance program: CLOTHING  
Geographical site: BAAKLINE/SHOUF  
Number of beneficiaries: 189  
Project Situation: ON-GOING

2. Direct procurement:

Total amount spent:

US\$. 59,120

Total number of persons assisted: 2,982

DP No. 1

FOOD / BEIT EL DIAFEH

Total amount committed: US\$. 2,551

Total amount disbursed: US\$. 2,551

Type of assistance: FOOD

Geographical site: JOUNIEH/KESSERWAN

Number of beneficiaries: 158

Project Situation: COMPLETED

DP No. 5

CLOTHING-KITCHEN UTENSILS/

FATAT LOUBNAN ORPHANAGE

Total amount committed: US\$. 2,940

Total amount disbursed: US\$. 2,940

Type of assistance: SWEATSUIT / KITCHEN UTENSILS

Geographical site: AIN WARKA - KESSERWAN

Number of beneficiaries: 231

Project Situation: COMPLETED

DP No. 8

CLOTHING, SLEEPING MATERIALS/MAR SEMAAN ORPHANAGE .

Total amount committed: US\$. 3,117

Total amount disbursed: US\$. 3,117

Type of assistance : SHOES, BLANKETS

Geographical site: WADI EL KARM - BASKINTA

Number of beneficiaries: 78

Project Situation: COMPLETED

DP No. 9

SHELTER REPAIR /SOEURS DE PERPETUEL SECOURS

Total amount committed: US\$. 1,699

Total amount disbursed: US\$. 1,699

Type of assistance: SHELTER REPAIR

Geographical site: KFARZEBIAN/KESSERWAN

Number of beneficiaries: 44

Project Situation: COMPLETED

DP No. 18

SHELTER REPAIR/ ST-ELIE SCHOOL

Total amount committed: US\$. 867

Total amount disbursed: US\$. 867

Type of assistance: SHELTER REPAIR

Geographical site: BDADOUN

Number of beneficiaries: 120

Project Situation: COMPLETED

DP No. 23

KITCHEN UTENSILS / TAJAMOH OUM EL NOUR

Total amount committed: US\$. 4,926

Total amount disbursed: US\$. 4,926

Type of assistance: KITCHEN UTENSILS

Geographical site: AACHKOUT-FEYTROUN-SHAILEH

Number of beneficiaries: 57

Project Situation: COMPLETED

DP No. 25

FOOD HYG. PROD / DAR EL AWLAD ORPHANAGE.

Total amount committed: US\$. 2,181

Total amount disbursed: US\$. 2,181

Type of assistance: FOOD - HYG. PRODUCTS.

Geographical site: MANSOURIEH

Number of beneficiaries: 61

Project Situation: COMPLETED

DP No. 27

SHELTER REPAIR / ST-JACQUES FREE OF CHARGE SCHOOL

Total amount committed: US\$. 5,025

Total amount disbursed: US\$. 5,025

Type of assistance: SHELTER REPAIR

Geographical site: BOUAR- JBEIL

Number of beneficiaries: 109

Project Situation: COMPLETED

DP No. 28

SHELTER REPAIR / CROSS SISTER'S HANDICAPPED HOSPITAL

Total amount committed: US\$. 7,053

Total amount disbursed: US\$. 7,053

Type of assistance: SHELTER REPAIR

Geographical site: DEIR EL KAMAR - SHOUF

Number of beneficiaries: 315

Project Situation: COMPLETED

DP No. 30

SHELTER REPAIR / ST. CATHERINE ORPHANAGE

Total amount committed: US\$. 1,950

Total amount disbursed: US\$. 1,950

Type of assistance: SHELTER REPAIR

Geographical site: GHEDDRASS /FTOUH KESSERWAN

Number of beneficiaries: 30

Project Situation: COMPLETED

DP No. 31

SHELTER REPAIR / CAMPING CENTER

Total amount committed: US\$. 1,980

Total amount disbursed: US\$. 1,980

Type of assistance: SHELTER REPAIR

Geographical site: RAS EL METN

Number of beneficiaries: 668

Project Situation: ON-GOING

DP No. 33

SLEEP MATERIALS /ST. FRANCOIS ORPHANAGE

Total amount committed: US\$. 932

Total amount disbursed: US\$. 932

Type of assistance: TISSUE FOR MATTRESSES

Geographical site: GHAZIR / KESSERWAN

Number of beneficiaries : 100

Project Situation: COMPLETED

DP No. 34

SHELTER REPAIR / ARMENIAN'S SISTER ORPHANAGE

Total amount committed: US\$. 1,584

Total amount disbursed: US\$. 1,584

Type of assistance: SHELTER REPAIR

Geographical site: BZOUMAR/KESSERWAN

Number of beneficiaries: 29

Project Situation: COMPLETED

DP No. 35

SHELTER REPAIR / TAJAMOH OUM EL NOUR

Total amount committed: US\$. 7,728

Total amount disbursed: US\$. 7,728

Type of assistance: SHELTER REPAIR

Geographical site: AAMIK/SHOUF

Number of beneficiaries: 60

Project Situation: ON-GOING

DP No. 42

SLEEPING MATERIAL /SOEUR PERPETUEL SECOURS ORPH.

Total amount committed: US\$. 954

Total amount disbursed: US\$. 954

Type of assistance: BLANKETS, LINENS

Geographical site: KFARZEBIAN/KESSERWAN

Number of beneficiaries: 52

Project Situation: COMPLETED



DP No. 44

FOOD / BEIT EL-DYAFEH

Total amount committed: US\$. 3,030

Total amount disbursed: US\$. 3,030

Type of assistance: FOOD

Geographical site: JOUNIEH /KESSERWAN

Number of beneficiaries: 356

Project Situation: COMPLETED

DP No. 45

SHELTER REPAIR /FOYER DU VIEILLARD MALADE

Total amount committed: US\$. 4,092

Total amount disbursed: US\$. 4,092

Type of assistance: SHELTER REPAIR

Geographical site: MANSOURIEH/EL MATN

Number of beneficiaries: 32

Project Situation: COMPLETED

DP No. 46

SLEEPING MATERIAL /MARONITE ARCHBISHOPRIC OF JBEIL

Total amount committed: US\$. 900.00

Total amount disbursed: US\$. 900.00

Type of assistance: BLANKETS

Geographical site: JBEIL / KESSERWAN

Number of beneficiaries: 52

Project Situation: COMPLETED

DP No. 52

SLEEPING MATERIALS /CENTRE SPASTIQUE

Total amount committed : US\$. 2,000

Total amount disbursed: US\$. 2,000

Type of assistance: MATTRESSES - LINENS

Geographical site: ARAYA/ALEY

Number of beneficiaries: 52

Project Situation: ON-GOING

DP No. 53

SHELTER REPAIR / CROSS SISTER ORPHANAGE

Total amount committed: US\$. 2,200

Total amount disbursed: US\$. —

Type of assistance: SHELTER REPAIR

Geographical site: BROUMANA/EL MATN

Number of beneficiaries: 168

Project Situation: ON-GOING

DP No. 57

KITCHEN UTENSILS /LEBANON SCOUTS- ST. JOSEPH GROUP

Total amount committed: US\$. 1,412

Total amount disbursed: US\$. 1,412

Type of assistance: KITCHEN UTENSILS

Geographical site: KORNET SHEHWAN- EL MATN

Number of beneficiaries: 210

Project Situation: ON-GOING

BEKA'A

1. Sub-grants:

Total amount spent through sub-grants:

US\$. 8,000

Total number of persons assisted:

507

Sub-grant No.: 4

PVO: ISLAMIC GUIDANCE ASSOCIATION

Total amount committed: US\$. 4,000

Total amount disbursed: US\$. 4,000

Type of assistance program: CLOTHING & SLEEP MAT.

Geographical site: BAALBECK

No. of beneficiaries: 207

Project Situation: COMPLETED

Sub-grant No.: 19

PVO: IMAM ZEIN EL ABIDYN ORPHANAGE/  
EL MABARRAT EL KHAYRYA

Total amount committed: US\$. 4,000

Total amount disbursed: US\$. --

Type of assistance program: CLOTHING

Geographical site: EL HERMEL/WEST BEKAA

No. of beneficiaries: EST. 300

Project Situation: ON-GOING

2. Direct procurement:

Total amount spent:

US\$. 87,446

Total number of persons assisted:

9,007

DP No. 11

AGRICULTURAL ASSISTANCE / BEEKEEPER'S EL-HERMEL

Total amount committed: US\$. 21,048

Total amount disbursed: US\$. 21,048

Type of assistance: WAX PLATES - BEEHIVES

Geographical coverage: EL-HERMEL - MARJHIIN

Number of beneficiaries: 2,899

Project Situation: COMPLETED

DP No. 12

SHELTER REPAIR /WELFARE ASSOCIATION FOR DISABLED

Total amount committed: US\$. 5,007

Total amount disbursed: US\$. 5,007

Type of assistance: SHELTER REPAIR

Geographical site: RACHAYA

Number of beneficiaries: 265

Project Situation: COMPLETED

DP No. 22

KITCHEN UTENSILS/HOLY FACE ASSOCIATION

Total amount committed: US\$. 2,141

Total amount disbursed: US\$. 2,141

Type of assistance: KITCHEN UTENSILS

Geographical site: ZAHLEH

Number of beneficiaries: 90

Project Situation: COMPLETED

DP No. 24

CLOTHING -SLEEP MATERIAL/ JABBOULEH ORPHANAGE

Total amount committed: US\$. 1,522

Total amount disbursed: US\$. 1,522

Type of assistance: SWEATSUIT, LINENS, TOWELS

Geographical site: BAALBACK

Number of beneficiaries: 85

Project Situation: COMPLETED

DP No. 38

AGRICULTURAL ASSISTANCE /EL HERMEL

Total amount committed: US\$. 16,600

Total amount disbursed: US\$. 16,600

Type of assistance: NURSERY TRANSPLANTS

Geographical coverage: SHARBYN, KOUEKH, AAMYRI

Number of beneficiaries: 1154

Project Situation: COMPLETED

DP No. 43

SHELTER REPAIR/ EL ISSAF EL SHAABY / AARSEL DISPENSARY

Total amount committed: US\$. 1,075

Total amount disbursed: US\$. 1,075

Type of assistance: SHELTER REPAIR

Geographical coverage: AARSEL /BEKAA

Number of beneficiaries: 678/MONTH

Project Situation: ON-GOING

DP No. 47

KITCHEN UTENSILS /JABBOULEH ORPHANAGE

Total amount committed: US\$. 1,853

Total amount disbursed: US\$. 1,853

Type of assistance: KITCHEN UTENSILS

Geographical coverage: BAALBECK

Number of beneficiaries: 159

Project Situation: COMPLETED

DP No. 49

AGRICULTURAL ASSISTANCE /EL HERMEL

Total amount committed: US\$. 16,600

Total amount disbursed: US\$. 16,600

Type of assistance: NURSERY TRANSPLANTS

Geographical coverage: BRYSSA, WADI EL KARM, EL MAASSER

Number of beneficiaries: 1,202

Project Situation: COMPLETED

DP No. 50

SLEEP. MAT., KIT. UTEN./DAR AL SADAKA

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. --

Type of assistance: MATTRESSES, PILLOWS, LINENS,  
KITCHEN UTENSILS

Geographical coverage: KSARA/ZAHLEH

Number of beneficiaries: EST. 1,230

Project Situation: ON-GOING

DP No. 55

AGRICULTURAL ASSISTANCE /EL HERMEL

Total amount committed: US\$. 16,600

Total amount disbursed: US\$. 16,600

Type of assistance: NURSERY TRANSPLANTS

Geographical coverage: WADI EL TURKMAN- WADI ZGHRYN

Number of beneficiaries: 1,245

Project Situation: COMPLETED

E-SOUTH LEBANON

1. Sub-grants:

Total amount spent through sub-grants:  
US\$. 8,000

Total number of persons assisted:  
810

Sub-grant No.: 17

PVO: JABAL AMEL TECHNICAL SCHOOL

Total amount committed: US\$. 4,000

Total amount disbursed: US\$. --

Type of assistance program: SLEEPING MATERIALS

Geographical site: TYR

No. of beneficiaries: EST 510

Project Situation: ON-GOING

Sub-grant No.: 18

PVO: EL SAYDEH ZEINAB ORPHANAGE

Total amount committed: US\$. 4,000

Total amount disbursed: US\$. --

Type of assistance program: SLEEPING MATERIALS

Geographical site: JIBSHEET

No. of beneficiaries: EST 300

Project Situation: ON-GOING

2. Direct procurement:

Total amount spent:  
US\$. 32,088

Total number of persons assisted:  
10,238

DP No. 4

SHELTER REPAIR /ORPHAN CARE AAMILIEH ASS.

Total amount committed: US\$. 5,192

Total amount disbursed: US\$. 5,192

Type of assistance: SHELTER REPAIR

Geographical site: TEBNINE.

Number of beneficiaries: 59

Project Situation: COMPLETED

DP No. 16

DENTAL HYGIENIC AWARENESS CAMPAIGN

Total amount committed: US\$. 7,214

Total amount disbursed: US\$. 7,214

Type of assistance: TOOTH PASTE

Geographical site: SOUTH LEBANON

Number of beneficiaries: EST. 7,104

Project Situation: ON-GOING

DP No. 21

SHELTER REPAIR/ ASS. FOR THE WELFARE OF THE HANDICAPPED

Total amount committed : US\$. 6,744

Total amount disbursed: US\$. 6,744

Type of assistance: SHELTER REPAIR

Geographical site: NABATYEH

Number of beneficiaries: 859

Project Situation: COMPLETED

DP No. 29

SHELTER REPAIR/ HASBAYA SCHOOL

Total amount committed : US\$. 2,638

Total amount disbursed: US\$. 2,638

Type of assistance: SHELTER REPAIR

Geographical site: HASBAYA

Number of beneficiaries: 235

Project Situation : COMPLETED

DP No. 41

SHELTER REPAIR/ L. RED CROSS

Total amount committed : US\$. 1,800

Total amount disbursed: US\$. 1,800

Type of assistance: SHELTER REPAIR

Geographical site: NABATYEH

Number of beneficiaries: 900/MONTH

Project Situation: ON-GOING

DP No. 54

SHELTER REPAIR/NEW GENERATION SCHOOL

Total amount committed : US\$. 3,000

Total amount disbursed: US\$. --

Type of assistance: SHELTER REPAIR

Geographical site: HASBAYA /SECURITY ZONE

Number of beneficiaries: 266

Project Situation: ON-GOING

DP No. 60

CLOTHING / SIDON ORPHAN WELFARE ASSOCIATION

Total amount committed : US\$. 5,500

Total amount disbursed: US\$. --

Type of assistance: CLOTHING

Geographical site: SIDON

Number of beneficiaries: EST 815

Project Situation: ON-GOING

### F-NORTH LEBANON

#### 1. Sub-grants:

Total amount spent through sub-grants:

US\$. 15,250

Total number of persons assisted:

1,984



Sub-grant No.: 1

PVO: ST.THERESE SISTER'S SCHOOL

Total amount committed: US\$. 3,750

Total amount disbursed: US\$. 3,750

Type of assistance program: SHELTER REPAIR

Geographical site: DAR BAACHTAR - KOURA

No. of beneficiaries: 495

Project Situation: COMPLETED

Sub-grant No.: 7

PVO: GREEK CATHOLIC ARCHBISHOPRIC OF TRIPOLI

Total amount committed: US\$. 2,500

Total amount disbursed: US\$. 2,500

Type of assistance program: CLOTHING

Geographical site: TRIPOLI AND SURROUNDING SITES

No. of beneficiaries: 514

Project Situation: COMPLETED

Sub-grant No.: 13

PVO: CATHOLIC ARCHBISHOPRIC OF TRIPOLI

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. 5,000

Type of assistance program: CLOTHING

Geographical site: TRIPOLI AND SURROUNDING SITES

No. of beneficiaries: EST :750

Project Situation: ON-GOING

Sub-grant No.: 14

PVO: HUMAN DEVELOPMENT MOV. / HALTA DISPENSARY

Total amount committed: US\$. 4,000

Total amount disbursed: US\$. 2,000

Type of assistance program: SHELTER REPAIR

Geographical site: HALTA- EL BATROUN

No. of beneficiaries: 225/PER MONTH

Project Situation: ON-GOING

2. Direct procurement:

Total amount spent: US\$. 50,804  
Total number of persons assisted: 4,184

DP No. 7  
SHELTER REPAIR/DAR EL ZAHRA SCHOOL & ORPHANAGE  
Total amount committed: US\$. 3,000  
Total amount disbursed: US\$. 3,000  
Type of assistance: SHELTER REPAIR  
Geographical site : TRIPOLI  
Number of beneficiaries: 1,417  
Project Situation: COMPLETED



DP No. 14  
SHELTER REPAIR / ISLAMIC WELFARE  
ASS. ORPHANAGE & TECHNICAL SCHOOL  
Total amount committed: US\$. 5,904  
Total amount disbursed: US\$. 5,904  
Type of assistance: SHELTER REPAIR  
Geographical site : BADDAWI - TRIPOLI  
Number of beneficiaries: 461  
Project Situation: COMPLETED

DP No. 15  
SHELTER REPAIR / NORTHERN INSTITUTIONS/ DISPENSARIES &  
SCHOOL  
Total amount committed: US\$. 12,165  
Total amount disbursed: US\$. 12,165  
Type of assistance: SHELTER REPAIR  
Geographical site : AKKAR  
Number of beneficiaries: 507  
Project Situation: COMPLETED

DP No. 17

KITCHEN UTENSILS / ELDERLY REST HOUSE

Total amount committed: US\$. 456

Total amount disbursed: US\$. 456

Type of assistance: KITCHEN UTENSILS

Geographical site : BECHARREH

Number of beneficiaries: 5

Project Situation: COMPLETED

DP No. 19

SHELTER REPAIR / ST. DANIEL SCHOOL & ORPHANAGE

Total amount committed: US\$. 2,836

Total amount disbursed: US\$. 2,836

Type of assistance: SHELTER REPAIR

Geographical coverage: HADATH EL JEBBEH

Number of beneficiaries: 59

Project Situation: COMPLETED

DP No. 20

SHELTER REPAIR / MARONITE ORPHANAGE

Total amount committed: US\$. 2,466

Total amount disbursed: US\$. 2,466

Type of assistance: SHELTER REPAIR

Geographical coverage: KFARFOU

Number of beneficiaries: 149

Project Situation: COMPLETED

DP No. 37

SHELTER REPAIR / SHEDDRA SCHOOL

Total amount committed: US\$. 3,977

Total amount disbursed: US\$. 3,977

Type of assistance: SHELTER REPAIR

Geographical coverage: SHEDDRA / AKKAR

Number of beneficiaries: 254

Project Situation: COMPLETED

DP No. 51

SHELTER REPAIR / FISTA ASSOCIATION

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. 2,220

Type of assistance: SHELTER REPAIR

Geographical coverage: TRIPOLI

Number of beneficiaries: 55

Project Situation: ON-GOING



DP No. 58

SHELTER REPAIR / HAMDYEH ISLAMIC  
ASSOCIATION- HALBA SCHOOL

Total amount committed: US\$. 5,000

Total amount disbursed: US\$. --

Type of assistance: SHELTER REPAIR

Geographical coverage: HALBA - AKKAR

Number of beneficiaries: EST 400

Project Situation: ON-GOING

DP No. 59

CLOTHING /DAR ZAHRA SCHOOL ORPHANAGE

Total amount committed: US\$. 3,000

Total amount disbursed: US\$. --

Type of assistance: CLOTHING

Geographical coverage: TRIPOLI

Number of beneficiaries: EST 377

Project Situation: ON-GOING

DP No. 61

SHELTER REPAIR / HASNYEH & MASHTA HASAN DISP.

Total amount committed: US\$. 7,000

Total amount disbursed: US\$. --

Type of assistance: SHELTER REPAIR

Geographical coverage: HASNYEH & MASHTA  
HASAN- AKKAR

Number of beneficiaries: EST 500/MONTH.

Project Situation: ON-GOING



## NATION WIDE ASSISTANCE PROGRAMS

### 2. Direct procurement:

Total amount spent:

US\$. 28,373

Total number of persons assisted:

4,464

DP No. 3

EMERGENCY ASSISTANCE - NURSERIES

Total amount committed:

US\$. 4,000

Total amount disbursed:

US\$. 4,000

Type of assistance: MILK

Geographical coverage: ALL OVER LEBANON

Number of beneficiaries: 945

Project Situation: COMPLETED

DP No. 26

FOOD/YOUTH FEEDING PROGRAM

Total amount committed:

US\$. 24,373

Total amount disbursed:

US\$. 24,373

Type of assistance: FOOD & HYG. PROD.

Geographical coverage: ALL OVER LEBANON

Number of beneficiaries: 3,519

Project Situation: completed

## **2. Community Rehabilitation Component**

Under the community rehabilitation component, grant assistance has been extended with a multiplier effect to 56 rural communities for a range of communal socio-economic self-help activities, organized and implemented for a total cost of US\$. 760,104.79. The grant assistance amounted to US\$. 264,312.14 or 35 percent of the total cost, as the YMCA succeeded in leveraging with this amount the main portion of the cost (US\$. 495,792.65) almost 65 percent of the total cost came from two other sources: from local contributions (US\$. 376,040) and from other institutions contribution (US\$.119,752.65). The contributions from the YMCA, local communities and other partner institutions toward the various community rehabilitation activities as at February 28, 1995 are reflected in Annex III in schedules 1&2. The mobilization of local and other institutions contributions constituted one of the significant features of the community rehabilitation approach utilized by the YMCA within the framework of this grant.

The 56 Grant-assisted community-rehabilitation activities have fallen under one of two sub-components : Economic or social. The bulk (50 activities) were economic : 29 in agriculture, 20 in physical infrastructure public works, and 1 in the small industry and commerce sector. Only 11 percent (6 activities) were social : 2 in the health sector, 2 in the environment sector, and 2 in the educational sector.

A target population of 63,216, consisting mostly of poverty-stricken returnees in process of their permanent resettlement after difficult years of forced displacement, derived direct benefits from the 56 grant-assisted community-based socio-economic rehabilitation activities. Annex III reflects gives a breakdown of the direct beneficiaries by administrative Qada, community, and socio - economic sector rehabilitation activities.

Profiles of community-based rehabilitation activities by title, component and sub-component, number of beneficiaries, geographic location and cost as at February 28, 1995 were as follows:

**PROFILES & GEOGRAPHIC DISTRIBUTION OF COMMUNITY -  
BASED REHABILITATION PROJECTS**

**As at February 28, 1995**

**South Lebanon**

**Qada: Bint Jbeil**

**A- Social Component**

Total amount spent : US\$. 700  
Total no. of project beneficiaries : 8,000

**Action No : CR 4**

Location: Kherbet Selem

Project Title : Rehabilitation garbage collection sys.	Project Cost:	US\$. 800
Type of Assistance : Garbage truck .	YMCA Share:	US\$. 700
Sub - Component : Environmental Sanitation & Health Sector	Local Share:	US\$. 100
	Other Inst. Share:	US\$. --

No. of project beneficiaries : 8,000

**B- Economic Component**

Total amount spent :US\$. 6,223  
Total no. of project beneficiaries : 3,220  
Total value of anticipated economic benefits: US\$. 27,950

**Action No : CR 2**

Location: Tebnine

Project Title : Rehab. Cooperative Tractor & Cistern	Project Cost:	US\$. 1,210
Type of Assistance : Welding & new Tyres	YMCA Share:	US\$. 1,110
Sub - Component : Agricultural Sector	Local Share:	US\$. 100
Future Economic Benefits : US\$. 13,600/year	Other Inst. Share:	US\$. --

No. of project beneficiaries : 1,790 directly

**Action No : CR 3**

Location: Safad El Battikh .

Project Title : Rehab. Co-operative Tractor	Project Cost:	US\$. 1,110
Type of Assistance : Repairs & new Tyres	YMCA Share:	US\$. 710
Sub - Component : Agricultural sector	Local Share:	US\$. 400
Future Economic Benefits :US\$. 4,900/year	Other Inst. Share:	US\$. --

No. of project beneficiaries : 700 directly

**Action No : CR 8**

Location: Aita El Jabal

Project Title : Rehab. Co-operative Tractor (2)

Type of Assistance : Repairs &amp; new Tyres

Sub - Component : Agricultural sector

Future Economic Benefits :US\$. 9,450/year

No. of project beneficiaries : 730 directly

Project Cost: US\$. 4,903

YMCA Share: US\$. 4,403

Local Share: US\$. 500

Other Inst. Share: US\$. --

**Qada: Jezzine****A- Social Component**

Total amount spent : US\$. 1,487

Total no. of project beneficiaries : 1,600

**Action No : CR 5**

Location: Kaytuleh

Project Title : Rehabilitation dispensary building

Type of Assistance : Shelter Repair

Sub - Component : Health sector

No. of project beneficiaries : 1,600 patients/year

Project Cost: US\$. 2,987

YMCA Share: US\$. 1,487

Local Share: US\$. 1,500

Other Inst. Share: US\$. --

**B-Economic Component**

Total amount spent : US\$. 9,584

Total no. of project beneficiaries : 4,660

Total value of anticipated economic benefits: US\$. 12,440

**Action No. : CR 1**

Location : Mashmousheh

Project Title: Rehab. Artesian well  
for potable water

Type of Assistance: Water pump

Sub-Component: Public work sector

Future Economic Benefits :US\$. 4,000 (3Months)

No. of project beneficiaries : 3,060

Project Cost: US\$. 2,998

YMCA Share: US\$. 1,998

Local Share: US\$. 1,000

Other Inst. Share: US\$. --



**Action No : CR 7**

Location: El Mharbieh  
Project Title: Rehabilitation water reservoir  
Type of Assistance: Building Raw Materials  
& Cleaning of rubbles  
Sub - Component : Public work sector  
Future Economic benefits : US\$. 500  
No. of project beneficiaries : 150

Project Cost: US\$. 1,295  
YMCA Share: US\$. 895  
Local Share: US\$. 400  
Other Inst. Share: US\$. --



**Action No. : CR 11**

Location : Mrah El Hbass  
Project Title: Rehabilitation potable water system  
Type of Assistance: Pipes & covers  
Sub-Component: Public work sector  
Future Economic Benefits :US\$. 3,000/year  
No. of project beneficiaries : 325 directly

Project Cost: US\$.11,091  
YMCA Share: US\$. 2,907  
Local Share: US\$. 3,000  
Other Inst. Share: US\$. 5,184



**Action No. : CR 12**

Location : Ain El Mir  
Project Title: Rehabilitation potable water system  
Type of Assistance: Pipes  
Sub-Component: Public work sector  
Future Economic Benefits : US\$. 1,440/year  
No. of project beneficiaries : 750 directly

Project Cost: US\$. 1,717  
YMCA Share: US\$. 767  
Local Share: US\$ 200  
Other Inst. Share: US\$ 750

**Action No. : CR 20**

Location : Wadi El Laymoun  
Project Title: Rehab. potable water system  
Type of Assistance: Pipes  
Sub-Component:Public work sector  
Future Economic Benefits : US\$. 500/year  
No. of project beneficiaries : 250 directly

Project Cost: US\$. 1,815  
YMCA Share: US\$. 1,515  
Local Share: US\$. 300  
Other Inst. Share: US\$. --

**Action No. : CR 29**

Location : Array  
Project Title: Rehab. of Irrigation Canals  
Type of Assistance: Concrete - Cement  
Sub-Component: Agricultural sector  
Future Economic Benefits : US\$. 3000/Year  
No. of project beneficiaries : 125 directly

Project Cost: US\$. 4,753  
YMCA Share: US\$. 1,503  
Local Share: US\$. 1,000  
Other Inst. Share: US\$. 2,250

**Qada: El Nabatyeh**

**B-Economic Component**

Total amount spent : US\$. 15,800  
Total no. of project beneficiaries : 11,200  
Total value of anticipated economic benefits: US\$. 283,435

**Action No. : CR 15**

Location : Jba'a

Project Title: Rehabilitation Irrigation Canals

Type of Assistance: Pipes

Sub-Component: Agricultural sector

Future Economic Benefits : US\$. 211,000

No. of project beneficiaries : 10,000 directly

Project Cost: US\$ 15,690

YMCA Share: US\$. 6,373

Local Share: US\$. 3,000

Other Inst. Share: US\$. 6,317

**Action No. : CR 23**

Location : Kfarsyr

Project Title : Rehab. of cooperative's Input  
of Shoe Models

Type of Assistance: Wooden Shoe Models

Sub-Component: Industry & Commerce sector

Future Economic Benefits :US\$. 68,200/Year

No. of project beneficiaries : 200 directly

Project Cost: US\$.9,702

YMCA Share: US\$ 4,702

Local Share: US\$.5,000

Other Inst share: US\$. --

**Action No. : CR 26**

Location : Sarba

Project Title : Agricultural Road

Type of Assistance: Renting of equip. /Bulldozer

Sub-Component: Agricultural Sector

Future Economic Benefits: US\$.4,235/year

No. of project beneficiaries : 1000 directly

Project Cost: US\$.50,250

YMCA Share: US\$. 4,725

Local Share: US\$.40,800

Other Inst. Share: US\$. 4,725

**Qada : Saida**

**A- Social Component**

Total amount spent : US\$. 2,300  
Total no. of project beneficiaries : 1,100

**Action No : CR 14**

Location: Al Salyeh

Project Title: Rehabilitation sewage systems

Type of Assistance: Sewage covers

Sub - Component :Environmental sanitation  
& health sector

No. of project beneficiaries : 1,100

Project Cost: US\$. 2,700

YMCA Share: US\$. 2,300

Local Share: US\$. 400

Other Inst. Share: US\$. --



**B-Economic Component**

Total amount spent : US\$. 17,415  
Total no. of project beneficiaries : 1,900  
Total value of anticipated economic benefits: US\$. 13,250

**Action No. : CR 13**

Location : Al Bramyeh

Project Title: Rehabilitation potable water  
& sewage system.

Type of Assistance: Pipes & Covers

Sub-Component: Environmental, sanitation &  
Public Works Sector

Future Economic Benefits : US\$. 4,200/year

No. of project beneficiaries : 825 directly

Project Cost: US\$. 8,097

YMCA Share: US\$. 3,597

Local Share: US\$. 1,500

Other Inst. Share: US\$. 3,000



**Action No. : CR 31**

Location : Maghdoushet

Project Title: Rehabilitation Cooperative  
Tractors (2)

Type of Assistance: Repair parts & Accessories

Sub-Component: Agricultural Sector

Future Economic Benefits : US\$. 5,000/year

No. of project beneficiaries : 150 directly

Project Cost: US\$. 3,838

YMCA Share: US\$. 3,338

Local Share: US\$ 500

Other Inst. Share: US\$. --

**Action No. : CR 36**

Location : Al Addoussieh

Project Title: Rehabilitation potable water System

Type of Assistance: Pipes

Sub-Component: Public Works Sector

Future Economic Benefits : US\$. 2,55/year

No. of project beneficiaries : 425 directly

Project Cost: US\$ 25,677

YMCA Share: US\$. 4,407

Local Share: US\$. 1,270

Other Inst. Share: US\$.20,000

**Action No. : CR 37**

Location : Maamariat El Kharrab

Project Title: Rehabilitation potable water system

Type of Assistance: Pipes

Sub-Component: Public Works Sector

Future Economic Benefits : US\$. 1,500/Year

No. of project beneficiaries :500 directly

Project Cost: US\$. 7,373

YMCA Share: US\$. 6,073

Local Share: US\$. 1,300

Other Inst. Share: US\$. --

**Qada : Tyr**

**B-Economic Component**

Total amount spent : US\$. 10,749

Total no. of project beneficiaries : 1,680

Total value of anticipated economic benefits: US\$. 5,242

**Action No. : CR 6**

Location : Kafra

Project Title: Rehab. potable water supply system

Type of Assistance: Pipes & Bldg Materials

Sub-Component: Public works sector

Future Economic Benefits :US\$. 3,742

No. of project beneficiaries : 1,400 directly

Project Cost: US\$.10,112

YMCA Share: US\$. 4,062

Local Share: US\$. 1,000

Other Inst. Share: US\$. 5,050

**Action No. : CR 51**

Location : El Shehabyeh

Project Title: Rehab. potable water system

Type of Assistance: Pipes

Sub-Component: Public works sector

Future Economic Benefits : 1,500 /Year

No. of project beneficiaries : 280 directly

Project Cost: US\$.13,687

YMCA Share: US\$. 6,687

Local Share: US\$. 7,000

Other Inst. Share: US\$. --

**Qada : Hasbaya**

**B-Economic Component**

Total amount spent : US\$. 2,800

Total no. of project beneficiaries : 200

Total value of anticipated economic benefits: US\$. 10,000

**Action No. : CR 52**

Location : Rachaya El Foukhar

Project Title: Agricultural Road

Type of Assistance: Renting of Equip./Bulldozer

Sub-Component: Agricultural sector

Future Economic Benefits :US\$.10,000/year(E)

No. of project beneficiaries : 200 directly

Project Cost: US\$.21,300(e)

YMCA Share: US\$. 2,800(e)

Local Share: US\$.18,500(e)

Other Inst.Share: US\$. ---

**MOUNT LEBANON**

**Qada: Aley**

**A- Social Component**

Total amount spent : US\$. 2,860

Total no. of project beneficiaries : 100

**Action No : CR 10**

Location: Rechmaya

Project Title: Repair school building

Type of Assistance: Building Materials

Sub - Component: Educational sector

No. of project beneficiaries: 100 directly /year

Project Cost: US\$. 4,360

YMCA Share: US\$. 2,860

Local Share: US\$. 1,500

Other Inst. Share: US\$. --

### B-Economic Component

Total amount spent : US\$. 62,231  
Total no. of project beneficiaries 7,209  
Total value of anticipated economic benefits: US\$. 101,615

#### Action No. : CR 17

Location : Bkhchtay

Project Title: Agricultural assistance

Type of Assistance: Peach, pears, grapes transplants

Sub-Component: Agriculture-cash crops

Future Economic Benefits : US\$. 9,675 (in 5 years)

No. of project beneficiaries : 589 directly

Project Cost: US\$.13,028

YMCA Share: US\$. 9,528

Local Share: US\$. 3,500

Other Inst. Share: US\$. --



#### Action No. : CR 19

Location : Chemlan

Project Title: Rehabilitation potable water

Type of Assistance: pipes

Sub-Component: Public work sector

Future Economic Benefits: US\$. 8,400/year

No. of project beneficiaries : 1,500 directly

Project Cost: US\$.23,732

YMCA Share: US\$. 6,000

Local Share: US\$.11,500

Other Inst. Share: US\$. 6,232

#### Action No. : CR 32

Location : Ain Anoub

Project Title: Rehabilitation potable water  
supply system

Type of Assistance: pipes

Sub-Component: Public work sector

Future Economic Benefits: US\$. 5,000/year

No. of project beneficiaries : 2,500 directly

Project Cost: US\$. 3,691

YMCA Share: US\$. 3,191

Local Share: US\$. 500

Other Inst. Share: US\$. --

#### Action No. : CR 33

Location : Ain El Halzon

Project Title: Agricultural Road

Type of Assistance: Renting of Equip. Bulldozer

Sub-Component: Agricultural Sector

Future Economic Benefits: US\$. 3000

No. of project beneficiaries : 175 directly

Project Cost: US\$.35,000

YMCA Share: US\$. 4,400

Local Share: US\$.30,600

Other Inst. Share: US\$. --

**Action No. : CR 35**

Location : El Rajmeh

Project Title: Agricultural Road

Type of Assistance: Renting of Equipment/Bulldozer

Sub-Component: Agricultural Sector

Future Economic Benefits: US\$. 3,000

No. of project beneficiaries : 225 directly

Project Cost: US\$.46,000

YMCA Share: US\$. 5,200

Local Share: US\$.40,800

Other Inst. Share: US\$. --

**Action No. : CR 38**

Location : Bkhchtay

Project Title: Rehabilitation potable water supply

Type of Assistance: pipes

Sub-Component: Public work sector

Future Economic Benefits: US\$. 4,500

No. of project beneficiaries : 750 directly

Project Cost: US\$. 7,412

YMCA Share: US\$. 5,412

Local Share: US\$. 2,000

Other Inst. Share: US\$. --

**Action No. : CR 39**

Location : Shartoun

Project Title: Agricultural Road

Type of Assistance: Renting of Equipment/Bulldozer

Sub-Component: Agricultural Sector

Future Economic Benefits: US\$. 20,000/year

No. of project beneficiaries : 375 directly

Project Cost: US\$.9,000(e)

YMCA Share: US\$.8,000(e)

Local Share: US\$.1,000(e)

Other Inst.Share: US\$. --

**Action No. : CR 45**

Location : Bserrine

Project Title: Rehab. of Irrigation Canals

Type of Assistance: pipes

Sub-Component: Agricultural Sector

Future Economic Benefits: US\$. 25,000/year

No. of project beneficiaries : 475 directly

Project Cost: US\$.8,500(e)

YMCA Share: US\$.6,000(e)

Local Share: US\$.2,500(e)

Other Inst. Share: US\$. --

**Action No. : CR 48**

Location : Sebaal

Project Title: Potable Water Tank & Network

Type of Assistance: Reinforced Concrete & pipes

Sub-Component: Public Works Sector

Future Economic Benefits: US\$. 540/year(E)

No. of project beneficiaries : 115 directly

Project Cost: US\$.3,800(e)

YMCA Share: US\$.2,500(e)

Local Share: US\$. 300(e)

Other Inst.Share: US\$.1,000(e)

**Action No. : CR 49**

Location : Shartoun

Project Title: Irrigation Canals & Pool	Project Cost:	US\$15,000(e)
Type of Assistance: Reinforced Concrete & Concrete	YMCA Share:	US\$ 6,000(e)
Sub-Component: Agricultural Sector	Local Share:	US\$. 1,000(e)
Future Economic Benefits: US\$. 20,000/year	Other inst.share:	US\$. 8,000(e)
No. of project beneficiaries :375 directly		

**Action No. : CR 53**

Location : Mazraat El Naher

Project Title: Irrigation dam	Project Cost:	US\$. 8,000(e)
Type of Assistance: Building Raw Mat. & Pipes	YMCA Share:	US\$. 6,000(e)
Sub-Component : Agriculture Sector	Local Share:	US\$. 2,000(e)
Future Economic Benefits: US\$. 2,500/1st year(E)	Other Inst. Share:	US\$. ---
No. of project beneficiaries :130 directly		

**Qada: El Metn**

**A- Social Component**

Total amount spent : US\$. 2,600  
Total no. of project beneficiaries :5,000

**Action No : CR 9**

Location: El Mtein

Project Title :Sanitation Potable Water Supply Sys.	Project Cost:	US\$. 5,600
Type of Assistance :Industrial water filter	YMCA Share:	US\$. 2,600
Sub - Component : Health sector	Local Share:	US\$. 3,000
No. of project beneficiaries :5,000	Other Inst. Share:	US\$. --

**Qada: Shouf**

**A- Social Component**

Total amount spent : US\$. 12,500  
Total no. of project beneficiaries : 754

**Action No. : CR 42**

Location : Jieh

Project Title : Repair school Building	Project Cost:	US\$. 25,000
Type of Assistance: Building Material	YMCA Share:	US\$. 12,500
Sub-Component : Education Sector	Local Share:	US\$. 12,500
No. of project beneficiaries : 754 directly	Other Inst. Share:	US\$. --



### B-Economic Component

Total amount spent : US\$. 104,547  
Total no. of project beneficiaries : 14,593  
Total value of anticipated economic benefits: US\$. 441,830

#### Action No. : CR 16

Location :Haret Baasyr -Dahr El Mgharra  
Project Title: Agricultural assistance  
Type of Assistance: Olive Transplants & 17/17/17  
Sub-Component: Agriculture-cash crops  
Future Economic Benefits: US\$.170,380 (in 5 year)  
No. of project beneficiaries : 548 directly

Project Cost:	US\$. 11,613
YMCA Share:	US\$. 9,713
Local Share:	US\$. 1,900
Other Inst. Share:	US\$. --

#### Action No. : CR 18

Location : Naameh  
Project Title: Rehabilitation irrigation canals  
Type of Assistance: Pipes  
Sub-Component: Agricultural sector  
Future Economic Benefits :93,750/year  
No. of project beneficiaries : 250 directly

Project Cost:	US\$. 31,275
YMCA Share:	US\$. 7,035
Local Share:	US\$. 8,000
Other Inst. Share:	US\$. 16,240

#### Action No. : CR 21

Location : Bater  
Project Title: Rehab. Potable Water System  
Type of Assistance: Pump & pipes  
Sub-Component: Public work sector  
Future Economic Benefits : US\$. 7,500/year  
No. of project beneficiaries : 2,750 directly

Project Cost:	US\$. 10,561
YMCA Share:	US\$. 8,561
Local Share:	US\$. 2,000
Other Inst. Share:	US\$. --

#### Action No. : CR 22

Location :Maasser Beiteddine  
Project Title : Irrigation Canals & pool  
Type of Assistance: Concrete - Cement  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$.5,000/year  
No. of project beneficiaries : 375 directly

Project Cost:	US\$.15,691
YMCA Share:	US\$. 7,292
Local Share:	US\$. 200
Other Inst. Share:	US\$. 8,199

**Action No. : CR 24**

Location : Majed El Meouch  
Project Title : Rehab. potable water system  
Type of Assistance: Pipes  
Sub-Component: Public works sector  
Future Economic Benefits: US\$. 9,450/year  
No. of project beneficiaries : 1,750 directly

Project Cost: US\$. 40,056  
YMCA Share: US\$. 10,300  
Local Share: US\$. 20,000  
Other Inst. Share: US\$. 9,756

**Action No. : CR 27**

Location : Jieh  
Project Title : Rehab. water well for irrigation  
Type of Assistance: Submersible pump  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 50,000/year  
No. of project beneficiaries : 80 directly

Project Cost: US\$. 11,310  
YMCA Share: US\$. 3,760  
Local Share: US\$. 500  
Other Inst. Share : US\$. 7,050

**Action No. : CR 28**

Location : Fawara  
Project Title : Agricultural Road  
Type of Assistance: Renting of equip./Bulldozer  
& Reinforced Concrete  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 10,000(1st Year)  
No. of project beneficiaries : 485 directly

Project Cost: US\$. 34,830  
YMCA Share: US\$. 6,830  
Local Share: US\$. 28,000  
Other Inst. Share: US\$. --

**Action No. : CR 30**

Location : Naameh  
Project Title : Rehab. of Potable Water Network  
Type of Assistance: Pipes  
Sub-Component: Public works sector  
Future Economic Benefits: US\$. 3,000 \Year  
No. of project beneficiaries : 750 directly

Project Cost: US\$. 6,388  
YMCA Share: US\$. 4,388  
Local Share: US\$. 2,000  
Other Inst. Share: US\$. --

**Action No. : CR 34**

Location : Aamatour  
Project Title : Rehab. of Irrigation Canals  
Type of Assistance: Concrete -Cement  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 5,000/year  
No. of project beneficiaries : 1,800 directly

Project Cost: US\$.10,100(e)  
YMCA Share: US\$. 4,600(e)  
Local Share: US\$. 500(e)  
Other Inst. Share: US\$. 5,000(e)

**Action No. : CR 40**

Location : Ain Zhalta  
Project Title : Agricultural Road  
Type of Assistance: Renting of equipment/Bulldozer  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 2,500\Year  
No. of project beneficiaries : 1,500 directly

Project Cost:	US\$.40,400(e)
YMCA Share:	US\$. 3,900(e)
Local Share:	US\$.36,500(e)
Other Inst. Share:	US\$. --

**Action No. : CR 41**

Location : Majed El Meouch  
Project Title : Agricultural Road  
Type of Assistance: Renting of equipment/Bulldozer  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 20,000\Year  
No. of project beneficiaries : 1,575 directly

Project Cost:	US\$. 41,975
YMCA Share:	US\$. 10,975
Local Share:	US\$. 31,000
Other Inst. Share:	US\$. --

**Action No. : CR 43**


Location : Serjbeil  
Project Title : Rehab. of Irrigation Canals  
Type of Assistance: Concrete  
Sub-Component : Agricultural Sector  
Future Economic Benefits: US\$. 25,000\Year  
No. of project beneficiaries : 1000 directly

Project Cost:	US\$. 5,285
YMCA Share:	US\$. 2,285
Local Share:	US\$. 3,000
Other Inst. Share :	US\$. --

**Action No. : CR 44**

Location : Meshref  
Project Title : Rehabilitation Potable Water Network  
Type of Assistance: Pipes  
Sub-Component: Public Work Sector  
Future Economic Benefits: US\$. 2,250\Year  
No. of project beneficiaries : 210 directly

Project Cost:	US\$. 5,895
YMCA Share:	US\$. 4,695
Local Share:	US\$. 1,200
Other Inst. Share :	US\$. --



**Action No. : CR 46**

Location : Al Freydeis  
Project Title : Rehab. Irrigation Canals  
Type of Assistance: Concrete  
Sub-Component: Agricultural sector  
Future Economic Benefits: US\$. 5000 \1stYear (e)  
No. of project beneficiaries : 750 directly

Project Cost:	US\$.12,000(e)
YMCA Share:	US\$. 5,000(e)
Local Share:	US\$. 1,000(e)
Other Inst. Share:	US\$. 6,000(e)

**Action No. : CR 50**

Location : El-Birreh

Project Title : Rehab. Irrigation Canals

Type of Assistance: Pipes

Sub-Component: Agricultural sector

Future Economic Benefits: US\$. 25,000\1stYear

No. of project beneficiaries : 120 directly

Project Cost: US\$. 9,714

YMCA Share: US\$. 7,514

Local Share: US\$. 2,200

Other Inst. Share: US\$. --

**Action No. : CR 54**

Location : Wadi El Deir

Project Title : Rehab. Potable Water Network

Type of Assistance: Pipes

Sub-Component: Public Work Sector

Future Economic Benefits: US\$. 500\Year (E)

No. of project beneficiaries : 100 directly

Project Cost: US\$. 1,500(e)

YMCA Share: US\$. 1,200(e)

Local Share: US\$. 300(e)

Other Inst. Share: US\$. --

**Action No. : CR 55**

Location : Wadi Deir Dourit

Project Title : Rehab. Irrigation Canals

Type of Assistance: Concrete

Sub-Component: Agricultural sector

Future Economic Benefits: US\$. 2500\1stYear (E)

No. of project beneficiaries : 300 directly

Project Cost : US\$. 6,000(e)

YMCA Share: US\$. 3,000(e)

Local Share: US\$. 3,000(e)

Other Inst. Share: US\$. --

**Action No. : CR 56**

Location : Shourit

Project Title : Agricultural Road

Type of Assistance: Renting of Bulldozer

Sub-Component: Agricultural sector

Future Economic Benefits: US\$. 5,000\1stYear (E)

No. of project beneficiaries : 250 directly

Project Cost: US\$. 4,000(e)

YMCA Share: US\$. 3,500(e)

Local Share: US\$. 500(e)

Other Inst. Share: US\$. --

**Qada: Baabda**

**B-Economic Component**

Total amount spent : US\$. 12,515  
Total no. of project beneficiaries : 2,000  
Total value of anticipated economic benefits: US\$. 9,500

**Action No. : CR 25**

Location : Bsaba

Project Title : Rehab. potable water well  
Type of Assistance: Acc, Cables & pipes  
Sub-Component: Public works sector  
Future Economic Benefits: US\$. 6,000/year  
No. of project beneficiaries : 750 directly

Project Cost:	US\$. 10,785
YMCA Share:	US\$. 4,315
Local Share:	US\$. 1,470
Other Inst. Share:	US\$. 5,000

**Action No. : CR 47**

Location : Ras El Harf

Project Title : Agricultural Road  
Type of Assistance: Renting of Equipment/Bulldozer  
Sub-Component: Agricultural Sector  
Future Economic Benefits: US\$. 3,500/year  
No. of project beneficiaries : 1250 directly

Project Cost:	US\$. 9,500(e)
YMCA Share:	US\$. 8,200(e)
Local Share:	US\$. 1,300(e)
Other Inst. Share:	US\$. --

### **3. Training**

No activity was undertaken in the training of the social welfare institutions or volunteer lay leaders in the last six months of the life of this grant.

The list of the training activities that have been implemented during the first year of the grant was as follows :

#### **TRAINING PROGRAMS CONDUCTED UNDER THE GRANT AS AT FEBRUARY 28,1995**

Total amount spent:

US\$. 9,626

Total number of persons trained :

250

Training Seminar No.: 1

Title: KINDERGARTEN SESSION

Total amount committed:

US\$. 1,370

Total amount disbursed:

US\$. 1,370

Geographical site: WEST BEIRUT

No. of training days: 5

No. of participants: 25

No. of participating NGOs: 15

Participants: NURSERIES STAFF

Training Seminar No.: 2

Title: VOLUNTEER WORK IN LEBANON

Total amount committed:

US\$. 3,038

Total amount disbursed:

US\$. 3,038

Geographical site: BROUMMANA

No. of training days: 5

No. of participants: 21

Participants: GRASSROOTS VOLUNTEER

Training Seminar No.: 3  
 Title: MANAGEMENT OF COOPERATIVES  
 Total amount committed: US\$. 980  
 Total amount disbursed: US\$. 980  
 Geographical site: BEKAA  
 No. of training days: 1  
 No. of participants: 31  
 No. of participating NGOs: 18  
 Participants: BOARD MEMBERS OF COOPERATIVES (LAY LEADERS)  
 WITHOUT ANY MANAGEMENT BACKGROUND

Training Seminar No.: 4  
 Title: MANAGEMENT OF COOPERATIVES  
 Total amount committed: US\$. 738  
 Total amount disbursed: US\$. 738  
 Geographical site: Tyre  
 No. of training days: 1  
 No. of participants: 17  
 No. of participating NGOs: 11  
 Participants: Same as above

Training Seminar No.: 5  
 Title: VOLUNTEER WORK IN LEBANON  
 Total amount committed: US\$. 3,250  
 Total amount disbursed: US\$. 3,250  
 Geographical site: BEIT SHABAB  
 No. of training days: 6  
 No. of participants: 125  
 Participants: GRASSROOTS VOLUNTEER

Training Seminar No.: 6  
 Title: BASIC PRINCIPLES OF BEEKEEPING  
 Total amount committed: US\$. 250  
 Total amount disbursed: US\$. 250  
 Geographical site: HERMEL BEKAA  
 No. of training days: 1  
 No. of participants: 31  
 Participants: BEEKEEPERS WITH SOME BASIC KNOWLEDGE &  
 TECHNICAL SKILLS.

## **b. Results and Accomplishments**

This report covers the first 18 months (September 1, 1993 - February 28, 1995) of the intended 2 year (1993 - 1995) YMCA Humanitarian Assistance and development Program in Lebanon.

When compared with originally set objectives, the program achievements as at February 28, 1995 stand as follows:

**1-** While the YMCA had proposed initially to assist approximately 100,000 direct beneficiaries over a 2-year period (1993 - 1995) or 75,000 per one year and a half, program statistics show that the YMCA has actually assisted 105,186 eligible persons (41,970 through distributions of emergency relief commodities and 63,216 through community-based socio-economic rehabilitation activities). Accordingly, in terms of the number of beneficiaries, the achievement exceeded the set objective by 40 percent.

**2-** The community-based rehabilitation component, which was carried out in addition to the emergency relief in order to facilitate and complement the resettlement efforts of both the Government of Lebanon and the PVO community in Lebanon, did assist the target communities to undertake socio-economic rehabilitation activities - such as non-profit schools, health clinics, primary co-operative societies, community-based small-scale enterprises, and community irrigation canals and agricultural roads - that benefited 63,216 returnees during the said 18 months instead of 14,000 over a 2 years span, as originally scheduled. It can be stated, therefore, that in this regard program achievements have also exceeded the originally set objective by almost 502 percent.

**3-** YMCA program interventions were directed more toward community-based rehabilitation activities than toward emergency relief distributions through sub-grants to partner indigenous PVOs. Accordingly, by February 28, 1995 the program had provided emergency relief distributions to vulnerable groups through only 21



USAID - approved indigenous PVOs instead of 25 PVOs a year, as originally planned.

4- The YMCA has been able to assist eligible beneficiaries (poorest among the returnees and vulnerable groups) from all religious sects and target areas of the main administrative regions in Lebanon including such remote areas like al-Jurd al-Alee and Marjhine in upper Hermel.

5- The YMCA's community-based rehabilitation methods and processes have succeeded in leveraging contributions that doubled USAID grant inputs from two other sources: local contributions and other institutions (see II a.2). These field-tested methods and processes constitute a highly promising approach in support of the resettlement efforts of the Government of Lebanon and of the NGO community in the country.

### **c&d. Problems Encountered and Actions Taken**

The salient problems encountered in the course of implementation during the period under review may be summarized as follows:

#### **A- Community Rehabilitation Component**

1- The actual implementation of most of the Community Rehabilitation projects and works have been postponed during the harsh winter season, since the areas approved for resettlement are located in very high altitudes in mountainous areas.

Meanwhile, the YMCA field staff continued their surveys of the other newly approved villages, meeting with the returnee's committees, studying the technical feasibility of their projects, agreeing on cost sharing and implementation procedures.

2- Delays in the parliament approval of the national budget for the year 1995 have reverberated into delays in the various technical ministries own spending i.e., it has practically paralyzed the rehabilitation of the

essential communal infrastructures such as potable water supply systems and irrigation networks in the newly approved villages for resettlement.

Pending approval of the budget and seeking coordination and complementary efforts with the various ministries, the YMCA and other NGOs have delayed their project implementation in the rehabilitation of potable water networks where previously as in CBR #24, the Ministry of Water and Electrical Resources, the YMCA and the Pontifical Mission have come into agreement to jointly provide coordinated input for the rehabilitation of the potable water network in the village of Majed El Meouch.

However, the YMCA has maintained effective relations and coordination of plans and resources to avoid duplication and reinforce concerted actions on the central, regional and local community levels with the various technical ministries especially the *Ministry of the Displaced* and the *Ministry of Water and Electrical Resources* and the various local and international operative NGOs.

- 3- The various communities to which the displaced are returning for resettlement have sustained heavy infrastructure damages, the lack of systematic coordination and sharing of information among the various ministries burdened by bureaucratic time consuming procedures, the lack or delays in releasing the funds budgeted for essential communal infrastructures have confused many Returnee Committees and caused "innumerable" delays in the final resettlement of many displaced families.
- 4- For a sustainable resettlement, services such as schooling, health, medication, medical treatment and hospitalization should be provided in the village itself or in a nearby location. Unfortunately most of the concerted efforts provided by the government various ministries, the local and international NGOs together with the local returnee committees have put forth the provision of basic assistance for housing and community infrastructure repair and reconstruction as their priority, leaving for a later stage the less important but basically essential unmet social needs of the returnee population.

- 5- Another major problem which is still constraining the sustainable resettlement effort of the displaced population is the lack of available employment opportunities in the area.

Before the war the major source of income has been agriculture. During the years of displacement, the land had been left unattended, the major irrigation networks destroyed, the fruit trees and fertile land was burnt. The low income returnees now confront many problems, most of them lost all their modest savings during the prolonged years of forced displacement and continue to face tremendous pressures and demands on their meager financial resources.

The lack of availability of small loans for rural enterprise development is hindering the population investment in the agricultural field and closing their access to income generating opportunities. This situation is becoming increasingly dangerous because the area might ultimately turn into being a weekend settlement unless a solution is devised to make available credit for small enterprise development in rural areas offering work and living opportunities.

- 6- Despite all of the above stated delays, problems and drawbacks the National Resettlement Effort is moving slowly but steadily. Repair and rehabilitation of houses have begun, the rehabilitation of the electrical network in the areas released for resettlement is underway, the irrigation and potable water deficient canals are being replaced, access roads rehabilitated, and land reclaimed by the agriculturers. In short one could feel life, even if shyly, returning to the previously deserted villages.

### **B- The Humanitarian Assistance Component.**

The Humanitarian Assistance Component of this program is facing increasing demands on its limited resources from the local welfare institutions serving the vulnerable groups of orphans, handicapped, elderlies and widows. The fact that numerous National, International Institutions and Governments have stopped their financial aid to the country has left many local PVOs who depended primarily on external donations in a critical and desperate situation.

Those institutions, in addition to their own unstable financial situation, are being sieged by increasing numbers of vulnerable groups seeking their services and humanitarian and financial assistance.

Unfortunately, the Government of Lebanon with its various ministries are channeling all their efforts, budgets and time toward the economic sector of the country such as repair and rehabilitation of basic infrastructure like roads, telephone network, communication systems, sewage, electricity, water, etc. disregarding the social sector with its huge unmet basic needs.

The Humanitarian Assistance Committee of this program, with the mounting demands on its limited resources, tried to select the most urgent requests based on a much strict criteria to try to insure a quick response to the neediest of the vulnerable groups seeking assistance and the best utilization of its limited resources.

#### ***e. Illustrative "Success Stories" of Project Activities***

A selected sample of "success stories" of project activities is presented under this section. The cases as presented illustrate the range of actions (Direct Procurement, and Community-Based Rehabilitation) as well as the type of socio-economic communal activities undertaken with grant-assistance (social-educational, social service, and economic-agriculture and public works).

## CR # 41

Name: Majed El Meouch Committee  
Location: Majed El Meouch - El Harf Area - Shouf  
Type of Assistance: Rehabilitation of the village main agricultural roads

Majed El Meouch is a large rural village located at about 800 meter above sea level and 40 km from the capital Beirut. It used to be the commercial center of a large cluster of small villages in the Harf Area. The 350 Christian families were forcefully displaced in 1983. About 60 houses were completely destroyed, 150 partially destroyed and 190 houses partially damaged. Most of the families (60%) used to live out of Agriculture, the remaining 40% were mostly government employees or commercial traders.

When the political decision in favor of resettlement was recently announced, the displaced families gradually started to return for permanent resettlement. The Majed El Meouch returnee committee had made a preliminary needs and resources survey reference the needs and the kind of assistance the village was in need of. This committee contacted donors and co-ordinated external aid interventions. The village committee requested YMCA assistance for the rehabilitation and reconstruction of the village two main agricultural roads, which became mere narrow foot-paths during the time of displacement.

The first road is 1,500 meters long and ought to be widened to 4 meters large.

The second road is 800 meters long and ought to be widened to 4 meters large.

These roads are of considerable importance in the life of the villagers and the farmers, since this village is basically an agricultural one with substantial water resources for irrigated agriculture. If widened and rehabilitated these roads will enhance access to:

- 200,000 sq. meters of olive trees;
- 100,000 sq. meters of raisin trees;
- 50,000 sq. meters of orange and lemon trees;



population of the area. It used to provide high quality schooling to the children of the region belonging to different religious affiliations.

In 1991 the Lebanese Maronite Order regained possession of the school damaged and barren premises. Multiple donations from welfare institutions including the YMCA, who provided a grant for U.S.\$ 10,000, together with a very large contribution from the order was necessary to repair and refurbish the ground and 1st floor of the building.

In 1992 the school opened its doors and started enrolling returnee students in addition to the Moslem children who continued to live there. 754 students, of which 600 Moslems, are registered for the school year 1994 - 1995.

Education is provided up till the complementary level only and requests for the high school level are being rejected because the physical premises could not accommodate the increasing number of students unless the 2nd floor is repaired.

The YMCA engineer and field coordinator recommended assistance in repairing and rehabilitating six additional rooms in the 2nd floor together with their adjoining lavatories thereby enabling the school administration to open the high school section and attract additional displaced families to return to the village.

Agreement on the following division of work was reached:

Covered by the Lebanese Maronite Order:

- Demolition of internal walls.
- Cleaning of the rubbles.
- Building of the new internal walls
- Labor cost for the below listed works

The program will cover the cost of Raw Materials for the following works:

- Plastering
- Tiling
- Aluminum and glass windows
- 6 Lavatories

- The Electrical Network.
- Wooden Doors
- Painting.

So far the amount of U.S.\$ 8,000 has been disbursed by the YMCA, the above project and the following works have been achieved:

- Demolition of the internal walls and cleaning of the rubbles.
- Building of new walls.
- Plastering 6000 m2.
- Electrical Network
- Fixing of the aluminum windows.
- Plumbing of the lavatories.

The administration will open the high school level next year i.e. 1995 - 1996 and will be able to accommodate around 180 new additional students belonging to the vulnerable and helpless returnee families who are struggling to rebuild their houses, reclaim their agricultural land and restore a new life for themselves.



## CR # 44

Name: El Meshref Committee  
Location: El Meshref - Shouf - Mount of Lebanon  
Type of Assistance: Installation of a potable water network

Meshref is a rural village located in the Shouf mountain 275 m above sea level and 27 kms. from Beirut. The inhabitants have returned to the village after the Ministry of the Displaced evacuated the squatters in 1992. The Ministry of the Displaced assisted the returnees to rebuild their houses.

In the course of the devastating war, the village sustained heavy damages in all sectors economic and social. In particular the village potable water network was destroyed and all the pipes stolen.

To help in the reconstruction of the damaged infrastructure, a village committee was formed. Its immediate objective focus on ensuring the implementation of high priority projects. Through the personal contribution of the villages, a water network was installed and water channeled to 50 houses only the remaining 42 war-affected families whose dwellings were situated on an altitude higher than the village tank needed water from other sources. Fortunately a private source belonging to the Debbas family could provide the needed water with the approval of the owner provided a new pipeline of 1,860 m large 1 1/2 Inch pipes are installed.

The village committee is ready to cover the cost of all the accessories, plus installation if the YMCA is willing to provide the 1 1/2 inch pipes.

A contract was drawn detailing the agreement and the YMCA insured the provision of the needed 1 1/2 inch pipes whereas the village committee provided the accessories and installed the network. Work was terminated on February 15, 1995.

### Project Cost Sharing:

Local Committee share:	Accessories	US\$. 200
	Installation cost	US\$. 1000
YMCA Share:	Cost of 1860m of 1 1/2" pipes	US\$. 4695
		=====
	Project Total Cost:	US\$ 5895

## CR # 50

Name: El Birreh Committee  
Location: El Birreh - El Harf Area - Mount Lebanon  
Type of Assistance: Rehabilitation of a main artery in the village irrigation Canals.

The war displaced Christian inhabitants of the Birreh village, located in El Harf region 700 meters above sea level and 45 km from Beirut, are gradually returning for permanent settlement. El Birreh was occupied during the war, and its inhabitants were forcefully displaced and widely scattered.

In 1992 the Ministry of the displaced evacuated all squatters and the displaced started returning to the village.

The first major activity has been the repair of damaged homes. With shelter repair assistance funds basically from the "displaced fund" the returnees repaired most of their dwellings and restored them into acceptable conditions.

The electrical network is under repair and the potable water network is being replaced through the joint efforts of both the Ministry of Water and Electrical Resources and the Pontifical Mission.

Next, the local community committee formed to coordinate assistance, facilitate rehabilitation and reconstruction works and encourage the return of the rest of the displaced, embarked on the rehabilitation of the community's irrigation canals. This project is of crucial importance because it will directly benefit 24 small land owners and will irrigate around 200,000 m<sup>2</sup> of fertile land. Small cash crop irrigated agricultural activities constitute the base and back bone of the village economy and the main source of livelihood for its inhabitants.

The request was for 600 meters of 5 inch pipeline to replace a portion of the used to be concrete canal. The water was over flowing from the damaged concrete canal and flooding the nearby houses.

**Project Cost Sharing:**

Local Committee share:	10 gate valves and accessories	US\$. 1200
	Installation and Transport	US\$. 1000
YMCA share:	Cost of 600m 5" pipes	US\$. 7514
		=====
	Project Total Cost:	US\$. 9714

Project was implemented and terminated under the direct supervision of the YMCA engineer as February 28, 1995.

**DP # 45**

Name of Institution:	"Foyer du Vieillard Malade" Renée Wehbeh Center.
Location:	Mansourieh - El Metn.
Beneficiaries:	32 Elderlies
Type of Project:	Shelter Repair
Total Cost:	U.S.\$ 13,000
YMCA Share:	U.S.\$ 4,092
Inst. Share:	U.S.\$ 5,908
Private Donor:	U.S.\$ 3,000

Renée Wehbeh Center is a non governmental private organization unique in the type of services they provide.

They house and treat sick, incurable, helpless elderlies and insure relief for their last days.

Situated on a hill overlooking Beirut in Mansourieh, this 3 story building received numerous shells and was severely damaged during the war of 1991-1992. Lacking funds to undertake the huge repairs needed, the administration achieved the basic repairs of the ground floor only: Filling the holes, replacing the glass windows, etc. and received 25 elderlies. The remaining stories, the roof, the water supply system and the heating system are badly damaged and unoperative. There is only one source of current water in the ground floor through the kitchen tap i.e. the lavatories, showers, and toilets will be supplied water by filling and transporting buckets

rendering the living environment unhealthy for the elderlies and unbearable for the employees.

This additional load of work and the damages to the remaining floors restrained the institution's capacity to house more helpless elderlies and to provide a healthy and sanitary environment.

Having considered the critical case of the institution, the YMCA Humanitarian Assistance Committee agreed with the administration of the NGO that their first priority is to replace the whole deficient plumbing network of the 3 stories building and replace the water tanks and the elements of the lavatories, showers, toilets...etc.

The amount needed for the above stated work was also generated from other sources who helped in financing the project. The final agreement was as follows:

- The YMCA will provide all the pipes and plumbing spare parts needed to replace the whole network.
- A private donor will provide all the showers, toilets, lavatory elements needed.
- The institution will cover the labor cost of the installation.

The project was implemented in one month, and all the works have been achieved to the satisfaction of all involved.

The impact of the repair activity undertaken by the YMCA Humanitarian Assistance Component, which amounted to U.S.\$ 4092 only, is as follows:

- Healthier and cleaner environment.
- Lowest load of work to the working employees.
- Increased the intake capacity of the institution. by 50%.
- A boost of energy to the crippled administration to help them seek additional sources of donation for the completion of the repair and rehabilitation activity.

## **DP # 38, DP #49 and DP # 55**

### Distribution of Nursery Transplants as one alternative to illicit cropping:

**Location:** Marjhine plateau and the interconnected cluster of valleys in the Western chain of Qada El Hermel.

**Purpose:** Encouraging illicit growers to shift and adapt to a sustainable basis licit crops that will contribute to the alleviation of their poverty thus eliminating the root causes of illicit cultivation.

Marjhine and the surrounding valleys of; Sharbyn, Kouekh, Aamyri, Bryssa, Wadi El Karm, El Maaser, Wadi Turkman, and Wadi Zghryn in the high mountainous and remote areas of the western chain of Qada El Hermel used to be the cradle and one of the most inaccessible centers of illicit cropping in the Bekaa Valley (hashish, opium, etc.).

To date, government and non governmental aid programs have not reached the population in this isolated area with significant impact on the poverty and low living conditions of the inhabitants, thus this area remains one of the most underdeveloped of rural Lebanon.

The Government of Lebanon eradication campaigns undertaken in late 1991 and throughout 1992 have resulted in a significant reduction of narcotic crop cultivation. These measures were continued in 1993 and 1994. As a result of the eradication campaigns, the income of farmers who formerly grew, illicit crops diminished drastically and became substantially way below the poverty line.

The YMCA's DP # 11 intervention, being a pilot demonstration, achieved successful entry into the area and assisted on a small scale basis former illicit croppers in their self help efforts to rehabilitate their apiaries and attain an improved level of income.

DPs # 38, 49 and 55 actions were geared toward providing nursery transplants of walnut, cherry and almond as an alternative to those small scale farmers who lost their income as a result of the eradication campaigns.

The YMCA team in full cooperation with the local inhabitants surveyed the whole area, communicated with the local committee of each village, reached an agreement on the priorities of assistance and impact among the farmers. The YMCA agricultural engineer examined the soil, altitudes, irrigation systems applied and decided in full coordination with the small growers on the type of alternative cropping that will ultimately generate a successful source of income to the "used to be" illicit growers.

On December 11, 1994, 600 parcels of 50 transplants each were distributed to 600 farmers of the various valleys as follows:

Sharbyn	:	164 families estimated	979 persons
Kouekh - Aamyri	:	24 families estimated	175 persons
Bryssa	:	57 families estimated	325 persons
Wadi El Karm	:	48 families estimated	278 persons
El Maasser	:	48 families estimated	311 persons
Wadi Turkman	:	141 families estimated	857 persons
Wadi Zghrine	:	65 families estimated	388 persons
Different Locations	:	53 families estimated	288 persons
		====	=====
		600 families.	3601 direct beneficiaries

Parcel Composition: 25 Nursery Transplants of Almond  
 20 Nursery Transplants of Cherry  
 5 Nursery transplants of Walnut  
 ====  
 50 Nursery Transplants

Average Cost of one transplant U.S.\$ 1.66  
 Average Amount per beneficiary family U.S.\$ 83.

### *f- Collaboration with Other Institutions*

The YMCA of Lebanon continues to closely monitor the situation and to coordinate its relief and community rehabilitation efforts on a first level with:

- The various government ministries such as the Ministry of the Displaced, Ministry of Water and Electrical Resources, Ministry of Agriculture, Ministry of Public Works, Ministry of Public Health, Ministry of Education, etc.
- This level of coordination provides the YMCA with a view on the national priorities, areas of resettlement, sharing of project information, cost and implementation.

As an example of "Information sharing" the YMCA automatically receives the detailed booklet issued by the Ministry of the Displaced on each village approved for resettlement detailing the situation in terms of:

- Actual status, of the village infrastructure, communication system, health and environment, social needs, etc.
- Needed projects and actions in the above detailed areas.
- Amount budgeted to be spent by the government various ministries, local and international NGOs, etc.
- Projects still awaiting funding and implementation.

As an example of project cost sharing CBR # 38: the Pontifical Mission and the Ministry of Water and Electrical Resources jointly invested in the replacement of the whole water network in the village of Bkhechtay, the allocated budget of both parties was spent, but the water did not reach the village because the link to the main canals was still missing. The village committee with the endorsement of the Ministry of Water and Electrical resources addressed the request to the YMCA who implemented the remaining part of the unfinished project for a total cost of U.S.\$ 5,412 thus finally providing the village with current potable water.

- At the U.S.AID-funded PVOs level, coordination is done on a daily basis, through the relaying of information, sharing of project cost, sharing of attitudes toward external factors, etc.

The YMCA, the Pontifical Mission, the World Vision, and Caritas-Liban are members of the "Committee for Coordination of Socio-Pastoral Activities" which is the coordinating body that studies, approves or disapproves relief and community rehabilitation requests before relaying them to external or local donor agencies.

- The YMCA, through its membership in the Lebanese NGO Forum, coordinates its relief activities on a national scale with the various NGO members in the "Forum" and their partner institutions in "the Collective des ONGs".

The YMCA of Lebanon has well-established systematic working relationships with multi-lateral organizations operational in Lebanon and a range of donors supporting the country's reconstruction and redevelopment effort.



### **g- Lessons Learnt**

The community based rehabilitation (CBR) projects are generating significant first hand field experience that could be replicated in other geographic areas.

The CBR approach has proven comparative advantage for the average cost per beneficiary is low compared to the benefits derived.

The returnees together with the remaining resident families learn to work together overcoming the barriers of different religious faith and past enmity, pool self help resources and derive common benefits from implementing various reconstruction projects.

The CBR context provides an appropriate framework and network for investing into the small loans revolving funds for the generation of capital to activate small enterprises in rural areas as a strategy for the alleviation of poverty among the returnees.

The humanitarian assistance component has provided the needed background and network for the introduction, study, and implementation of support to "Income Generating Projects" benefiting the social welfare institutions to assist them in becoming self supportive.

الجمهورية اللبنانية  
مكتب وزير الدولة لشؤون التنمية الإدارية  
مركز مشاريع ودراسات التنمية الاجتماعية

LIST OF SUB-GRANT		Amount	Amount	Balance
Nb.	Sub-Grant Name	Committed	Paid	
		U.S.\$.	U.S.\$.	U.S.\$.
1	St Therese School /Dar Baachtar	3,750.00	3,750.00	0.00
2	Rafka Free of Charge School	7,500.00	7,500.00	0.00
3	Cross Sisters Orphanage /Broumana	3,000.00	3,000.00	0.00
4	Islamic Guidance Association	4,000.00	4,000.00	0.00
5	Father Robert s Institut	1,300.00	1,300.00	0.00
6	Sesobei / Aintoura	5,300.00	5,300.00	0.00
7	Catholic Archbischoptic of Tripoly	2,500.00	2,500.00	0.00
8	Mabarrat El Khouey Orphanage	5,000.00	5,000.00	0.00
9	Lebanese Institut for Disabled	2,500.00	2,500.00	0.00
10	Druze Orphan Welfare Institut	3,000.00	3,000.00	0.00
11	Druze Orphanage/ Abey	4,000.00	4,000.00	0.00
12	El Irfan School - Sofar	10,000.00	10,000.00	0.00
13	Catholic Archbischoptic of Tripoly	5,000.00	5,000.00	0.00
14	Human Development Mouvement / Halta	4,000.00	2,000.00	2,000.00
15	Dar El Ajazi El Islami	5,000.00		5,000.00
16	Dr Mohamad Khaled Institutions	5,000.00		5,000.00
17	Jabal Amel Technical School	4,000.00		4,000.00
18	Al Saydeh Zeinab Orphanage	4,000.00		4,000.00
19	El Mabarar - Imam Zein El Abedine	4,000.00		4,000.00
20	A F E L	1,000.00		1,000.00
21	Druze Orphanage Welfare Institution	3,000.00		3,000.00
	<b>Total</b>	<b>86,850.00</b>	<b>58,850.00</b>	<b>28,000.00</b>

<b>LIST OF DIRECT PROCUREMENT</b>		<b>Amount</b>	<b>Amount</b>	<b>Balance</b>
<b>DPn</b>	<b>Type of Assistance</b>	<b>Committed</b>	<b>Paid</b>	
		<b>U.S.\$.</b>	<b>U.S.\$.</b>	<b>U.S.\$.</b>
1	Food	2,550.55	2,550.55	0.00
2	Sleeping Material	866.90	866.90	0.00
3	Milk	4,000.00	4,000.00	0.00
4	Shelter Repair	5,192.00	5,192.00	0.00
5	Kitchen Utensil & Clothing	2,940.00	2,940.00	0.00
6	Shelter Repair	10,057.00	10,057.00	0.00
7	Shelter Repair	3,000.00	3,000.00	0.00
8	Clothing&Sleep Material	3,117.00	3,117.00	0.00
9	Shelter Repair	1,699.00	1,699.00	0.00
10	Shelter Repair	2,007.00	2,007.00	0.00
11	Wax Plates & Beehives	21,048.00	21,048.00	0.00
12	Shelter Repair	5,006.91	5,006.91	0.00
13	Clothing & Sleeping Materials	4,765.00	4,765.00	0.00
14	Shelter Repair	5,904.00	5,904.00	0.00
15	Shelter Repair	12,165.00	12,165.00	0.00
16	Dental Paste	7,213.60	7,213.60	0.00
17	Kitchen Utensil	456.00	456.00	0.00
18	Shelter Repair	867.00	867.00	0.00
19	Shelter Repair	2,836.00	2,836.00	0.00
20	Shelter Repair	2,466.00	2,466.00	0.00
21	Shelter Repair	6,744.00	6,744.00	0.00
22	Kitchen Utensil	2,141.00	2,141.00	0.00
23	Kitchen Utensil	4,926.00	4,926.00	0.00
24	Clothing&Sleep Material	1,522.00	1,522.00	0.00
25	Food & Hygienic Product	2,180.83	2,180.83	0.00
26	Food & Hygienic Product	24,372.80	24,372.80	0.00
27	Shelter Repair	5,025.00	5,025.00	0.00
28	Shelter Repair	7,053.00	7,053.00	0.00
29	Shelter Repair	2,638.00	2,638.00	0.00
30	Shelter Repair	1,950.00	1,950.00	0.00
31	Shelter Repair -	1,980.00	1,980.00	0.00
32	Kitchen Utensil	856.00	856.00	0.00

33	Sleeping Materials	932.00	932.00	0.00
34	Shelter Repair	1,584.00	1,584.00	0.00
35	Shelter Repair	7,728.00	7,728.00	0.00
36	Shelter Repair	2,976.00	2,976.00	0.00
37	Shelter Repair	3,977.00	3,977.00	0.00
38	Nursery Plants	16,600.00	16,600.00	0.00
39	Shelter Repair	1,754.00	1,754.00	0.00
40	Shelter Repair	1,124.00	1,124.00	0.00
41	Shelter Repair	1,800.00	1,800.00	0.00
42	Sleeping Materials	954.00	954.00	0.00
43	Shelter Repair	1,075.00	1,075.00	0.00
44	Food	3,030.00	3,030.00	0.00
45	Shelter Repair	4,092.00	4,092.00	0.00
46	Sleeping Materials	900.00	900.00	0.00
47	Kitchen Utensil	1,853.00	1,853.00	0.00
48	Sleeping Materials	1,800.00	1,800.00	0.00
49	Nursery plants	16,600.00	16,600.00	0.00
50	Sleeping Materials+Kitchen Utensils	5,000.00		5,000.00
51	Shelter Repair	5,000.00	2,220.00	2,780.00
52	Sleeping Materials	2,000.00	1,700.00	300.00
53	Shelter Repair	2,200.00		2,200.00
54	Shelter Repair	3,000.00		3,000.00
55	Nursery plants	16,600.00	16,600.00	0.00
56	Shelter Repair	7,000.00		7,000.00
57	Kitchen Utensil	1,412.00		1,412.00
58	Shelter Repair	5,000.00		5,000.00
59	Clothing	3,000.00		3,000.00
60	Clothing	5,500.00		5,500.00
61	Shelter Repair	7,000.00		7,000.00
	<b>Total</b>	<b>291,036.59</b>	<b>248,844.59</b>	<b>42,192.00</b>

<b>LIST OF TRAINING SESSION</b>		<b>Amount</b>	<b>Amount</b>	<b>Balance</b>
<b>Nb.</b>	<b>E.R.P Training Session</b>	<b>Committed</b>	<b>Paid</b>	
		<b>U.S.\$.</b>	<b>U.S.\$.</b>	<b>U.S.\$.</b>
1	Kindergarden Session	1,369.99	1,369.99	0.00
2	Volunteer Work in Lebanon / Broumana	3,037.63	3,037.63	0.00
3	Management of Cooperatives (1)	980.00	980.00	0.00
4	Management of Cooperatives (2)	738.00	738.00	0.00
5	Volunteer Work in Lebanon / Beit Shabab 1	3,249.94	3,249.94	0.00
6	Bee Keeping Program	344.62	344.62	0.00
				0.00
	<b>Total</b>	<b>9,720.18</b>	<b>9,720.18</b>	<b>0.00</b>

LIST OF COMMUNITY REHABILITATION		Amount	Amount	Balance
Nb.	Community Rehabilitation/Name	Committed	Paid	
		U.S.\$.	U.S.\$.	U.S.\$.
1	Water Well/Mashmousheh/Q-Jezzine	1,997.50	1,997.50	0.00
2	Tebnine Agricultural Cooperative/Q- Bent Jb	1,110.00	1,110.00	0.00
3	Safad el Battikh Agr Cooperative/Q- Bent Jb	710.00	710.00	0.00
4	Khorbet Selm / Development Association	700.00	700.00	0.00
5	Aytouleh Dispensary	1,487.00	1,487.00	0.00
6	Kafra / Q- Tyr	4,062.00	4,062.00	0.00
7	Mharbieh Village / Jezzine	895.00	895.00	0.00
8	Aita El Jabal	4,403.00	4,403.00	0.00
9	El Mtein	2,600.00	2,600.00	0.00
10	Reshmaya School for the Antonine Sisters	2,860.00	2,860.00	0.00
11	Mrah El Hebass /Q- Jezzine	2,907.00	2,907.00	0.00
12	Ain El Mir /Q - Jezzine	766.80	766.80	0.00
13	Al Bramieh / Q-Saida	3,597.40	3,597.40	0.00
14	Al Salhie / Q-Saida	2,300.00	2,300.00	0.00
15	Al Birr Wal Ihsan Association / Jbaa	6,373.20	6,373.20	0.00
16	Agricultural Assistance /Iqlim El Kharroub	9,712.50	9,712.50	0.00
17	Agricultural Assistance / bkhchtay/ Aley	9,527.79	9,527.79	0.00
18	Al Naameh Commitee / Shouf	7,035.00	7,035.00	0.00
19	Chemlan Commitee / Aley	6,000.00	6,000.00	0.00
20	Wadi El Laymoun Village / Jezzine	1,515.00	1,515.00	0.00
21	Bater Commitee / Shouf	8,561.00	2,846.00	5,715.00
22	Maasser Bteddine / Shouf	7,292.00	7,292.00	0.00
23	Kfarsyr Coop - Nabatyeh	4,702.00	4,702.00	0.00
24	Majed El Meouch / Shouf	10,299.95	10,299.95	0.00
25	Bsaba Village / Baabda	4,315.00	4,315.00	0.00
26	Sarba Village / Nabatieh	4,725.00	4,725.00	0.00
27	Jieh Village / Shouf	3,760.00	3,760.00	0.00
28	Fawara Village / Shouf	6,830.00	6,830.00	0.00
29	Array Village - Jezzine	1,503.00	1,503.00	0.00
30	Al Naameh Committee	4,388.00	4,388.00	0.00
31	Maghdoucheh Cooperative ----Saida	3,338.00	3,338.00	0.00
32	Ain aanoub Committee ---- Aley	3,191.00	3,191.00	0.00

33	Ain El Halzoun Committee ---- Aley	4,400.00	4,400.00	0.00
34	Aamatour Committee ----Shouf	4,600.00		4,600.00
35	El Rajmeh Committee ---- Aley	5,200.00	5,200.00	0.00
36	Al Addoussieh Committee --- Saida	4,407.00	4,407.00	0.00
37	Maamariet El Kharrab ---Saida	6,073.00	6,073.00	0.00
38	Bkhchtay Committee ---Aley	5,412.00	5,412.00	0.00
39	Shartoun Comittee ---Aley	8,000.00		8,000.00
40	Ain Zahalta Comittee --- Shouf	3,900.00		3,900.00
41	Majed El Meouch / Shouf	10,975.00		10,975.00
42	Lebanese Maronite Order/ St Charbel School-jbeil	12,500.00	8,000.00	4,500.00
43	Serjbeil / Shouf	2,285.00	2,285.00	0.00
44	Meshref / Shouf	4,695.00	4,695.00	0.00
45	Bserrine / Aley	6,000.00	2,892.00	3,108.00
46	Freydeis	5,000.00		5,000.00
47	Ras El Harf / Baabda	8,200.00		8,200.00
48	Sebaal / Aley	2,500.00		2,500.00
49	Shartoun / Aley	6,000.00		6,000.00
50	Al Bireh / Shouf	7,514.00	7,514.00	0.00
51	Al Shehabyeh / Tyr	6,687.00		6,687.00
52	Rashaya El Fakhar / Hassbaya	2,800.00		2,800.00
53	Mazraat El Nahr / Aley	6,000.00		6,000.00
54	Wadi El Deir / Shouf	1,200.00		1,200.00
55	Wadi Deir Dourit / Shouf	3,000.00		3,000.00
56	Shourit / Shouf	3,500.00		3,500.00
				0.00
	Total	264,312.14	178,627.14	85,685.00

## ANNEX II

(1)

US AID GRANT NO. HNE-0360-G-00-3068-00  
RELIEF COMPONENT  
SCHEDULE OF DIRECT PROCUREMENT BY BUDGET LINE ITEM  
AS AT FEBRUARY 28, 1995

DP No.	ACTION	Shelter Repair	Clothing	Sleeping Materials	Kitchen Utensils	Agricul- ture	Food Hygienic Products	Total
1	Beit Al-Diafeh						2,550.55	2,550.55
2	Institut for Deliquent Rehabilitation			866.9				866.90
3	Emmergency Assistance - Nurseries/all leb						4,000	4,000.00
4	Orphan Care Aamilieh Association/Tebnine	5,192						5,192.00
5	Fatat Loubnan Orphanage/ Ain Warka		1,700		1,240			2,940.00
6	National Association for the right of Dis. peop	10,057						10,057.00
7	Dar El Zahra School / Tripoly	3,000						3,000.00
8	Mar Semaan Orphanage		2,467	650				3,117.00
9	N D. de Secours / Kfarzebian	1,699						1,699.00
10	YWMA / Ouzai	2,007						2,007.00
11	Agricultural Assistance / Bekaa					21,048		21,048.00
12	Welfar Association for Disabled / Rachaya	5,006.91						5,006.91
13	S.O.S Youth Home		2,400	2,365				4,765.00
14	Isslamic Welfare Association / Tripoly	5,904						5,904.00
15	Akkar Dispensaries / & Orphanage	12,165						12,165.00
16	Dental Hygienic Awareness Campaign						7,213.60	7,213.60
17	Elderly Rest House/Becharre				456			456.00
18	St Elie School / Bdadoun	867						867.00
19	St Daniel School & Orphanage/ North	2,836						2,836.00
20	Maronite Orphanage / Kfarfou	2,466						2,466.00
21	Association for the handicapped /Nabatieh	6,744						6,744.00
22	Holy Face Association				2,141			2,141.00
23	Tajamouh Oum El Nour				4,926			4,926.00
24	Jabbouleh Orphanage /Baalbek		722	800				1,522.00
25	Dar Al Awlad - Mansourieh						2,180.83	2,180.83
26	Youth Feeding Program						24,372.80	24,372.80



US AID GRANT NO. HNE-0360-G-00-3068-00  
RELIEF COMPONENT  
SCHEDULE OF DIRECT PROCUREMENT BY BUDGET LINE ITEM  
AS AT FEBRUARY 28, 1995

DP No.	ACTION	Shelter Repair	Clothing	Sleeping Materials	Kitchen Utensils	Agriculture	Food Hygienic Products	Total
27	St Jacques School - Bouar	5,025						5,025.00
28	Cross Sister s Handicapped Hosp.	7,053						7,053.00
29	HASBAYA SCHOOL	2,638						2,638.00
30	St Cathrine Orphanage ghedrass	1,950						1,950.00
31	Camping Center	1,980						1,980.00
32	knights of the Virgin Parish				856			856.00
33	St-Francois Orphanage - Ghazir			932				932.00
34	Armenian Sister's Orphan/ Bzoumar	1,584						1,584.00
35	Tajamoh Oum El NOur/ Aamik	7,728						7,728.00
36	El Aoun El Islami	2,976						2,976.00
37	Sheddra School Akkar	3,977						3,977.00
38	Agricultural Assistance /Bekaa					16,600		16,600.00
39	Mar Maroun School	1,754						1,754.00
40	CRC - Sin El -Fil	1,124						1,124.00
41	Lebanese Red Cross / Nabatieh	1,800						1,800.00
42	Soeur Perpetual Secours Orphan.			954				954.00
43	El Issaaf El Shaaby Disp.	1,075						1,075.00
44	Beit El Dyafeh						3,030	3,030.00
45	Foyer du Vieillard Malade/Mansourieh	4,092						4,092.00
46	Maronite Archbishopric / Jbeil			900				900.00
47	Jabbouleh Orphanage / Baalbeck				1,853			1,853.00
48	Mentally retarded Hospital			1,800				1,800.00
49	Agricultural Assistance					16,600		16,600.00
50	Dar El Sadaka / Zahleh			3,000	2,000			5,000.00
51	FISTA Association /Tripoli	5,000						5,000.00
52	Centre Spastique / Araya			2,000				2,000.00

US AID GRANT NO. HNE-0360-G-00-3068-00  
RELIEF COMPONENT  
SCHEDULE OF DIRECT PROCUREMENT BY BUDGET LINE ITEM  
AS AT FEBRUARY 28, 1995

53	Cross Sister's Orphanage	2,200						2,200
54	New Generation School - Hasbaya	3,000						3,000
55	Agricultural Assistance					16,600		16,600
56	Perpetuel Secours Disp. / Nabay	7,000						7,000
57	Lebanon Scout / St. Joseph Group				1,412			1,412
58	Hamydyeh Islamic Association / Halba	5,000						5,000
59	Dar El Zahra Orphanage		3,000					3,000
60	Sidon Orphan Welfare Association		5,500					5,500
61	Hasnyeh & Mashta Hasen Dispanseries	7,000						7,000
	GRAND TOTAL	131899.91	15789	14267.9	14884	70848	43,347.78	291,036.59

US AID GRANT NO. HNE-0360-G-00-3068-00  
RELIEF COMPONENT  
SCHEDULE OF SUB-GRANTS BY BUDGET LINE ITEM  
AS AT FEBRUARY 28, 1995

( 2 )

Nb.	Sub-Grant Name	Shelter	Clothing	Sleeping	Kitchen	Agricult.	Food	Total
		Repair		Materials	Utensils	Input	Hygenic Prds	
1	St Therese School /Dar Baachtar	3750						3,750.00
2	Rafka Free of Charge School		7500					7,500.00
3	Cross Sisters Orphanage /Broumana		250	1507	913		330	3,000.00
4	Islamic Guidance Association		1946	2054				4,000.00
5	Father Robert s Institut	1,300						1,300.00
6	Sesobel / Aintoura	5300						5,300.00
7	Catholic Archbischoptic of Tripoly		2500					2,500.00
8	Mabarrat El Khouey Orphanage		5000					5,000.00
9	Lebanese Institut for Disabled						2500	2,500.00
10	Druze Orphanage Welfare Institut		3000					3,000.00
11	Druze Orphanage/ Abey	4000						4,000.00
12	Al Irfan School / Saofar	10,000						10,000.00
13	Catholic Archbishopric of Tripoli		5,000					5,000.00
14	Human Dev Mut Disp. /Halta	4,000						4,000.00
15	Dar El Ajaza El Islami			5,000				5,000.00
16	Dr. Mohammad Khaled Institution		5,000					5,000.00
17	Jabal Amel Technical School			4,000				4,000.00
18	El Saydeh Zeinab Orphanage			4,000				4,000.00
19	Imam Zein El Abidyn Orphanage		4,000					4,000.00
20	AFEL		1,000					1,000.00
21	Druze Orphan Welfare Institution		3,000					3,000.00
	Total	28,350.00	38,196.00	16,561.00	913.00		2,830.00	86,850.00

**USAID GRANT NO. HNE-O360-G-003068-00**  
**COMMUNITY REHABILITATION COMPONENT**  
**SCHEDULE OF SOCIAL ECONOMIC ACTIVITIES BY SECTOR AND LOCAL**  
**CONTRIBUTIONS**  
**AS AT 28 FEBRUARY 1995**

CR No.	Community Rehabilitation Name	Amount U.S.\$	IN KIND CONTRIBUTION				
			Sector	Cash	Land	Labor	Materials
1	MASHMOUSHEH	1,997.50	Public Work Sector	500.00	--	500	--
2	TEBNINE	1,110.00	Agriculture Sector	100.00	--	--	--
3	SAFAD EL BATTIKH	710.00	Agriculture Sector	--	--	100	300.00
4	KHORBET SELEM	700.00	Environmental Sector	100.00	--	--	--
5	AYTOULEH	1,487.00	Health Sector	750.00	--	750	--
6	KAFRA	4,062.00	Public Work Sector	500.00	--	500	--
7	EL MHARBIEH	895.00	Public Work Sector	--	--	400	--
8	AITA EL JABAL	4,403.00	Agriculture Sector	500.00	--	--	--
9	EL MTEIN	2,600.00	Health Sector	--	--	1,000	2,000.00
10	RECHMAYA	2,860.00	Educational Sector	--	--	1,500	--
11	MRAH EL HBASS	2,907.00	Public Work Sector	--	--	3,000	--
12	AIN EL MIR	766.80	Public Work Sector	--	--	200	--
13	AL BRAMYEH	3,597.40	Public Work Sector	--	--	500	1,000.00
14	AL SALHYEH	2,300.00	Environmental Sector	--	--	400	--
15	JBAA	6,373.20	Agriculture Sector	--	--	2,000	1,000.00
16	HARET BAASYR	9,712.50	Agriculture Sector	--	--	1,900	--
17	BKHCHTAY	9,527.79	Agriculture Sector	--	--	3,500	--
18	NAAMEH	7,035.00	Agriculture Sector	2,000.00	--	6,000	--
19	CHEMLAN	6,000.00	Public Work Sector	--	--	10,000	1,500.00
20	WADI EL LAYMOUN	1,515.00	Public Work Sector	--	--	200	100.00
21	BATER	8,561.00	Public Work Sector	--	--	800	1,200.00
22	MAASSER BTEDDINE	7,292.00	Agriculture Sector	--	--	200	--
23	KFARSYR	4,702.00	Industry & Commerce	--	--	--	5,000.00
24	MAJED EL MEOUCH	10,299.95	Public Work Sector	--	--	18,000	2,000.00
25	BSABA	4,315.00	Public Work Sector	360.00	--	325	785.00
26	SARBA	4,725.00	Agriculture Sector	500.00	40,000	--	300.00
27	JIEH	3,760.00	Agriculture Sector	500.00	--	--	--

**USAID GRANT NO. HNE-O360-G-003068-00**  
**COMMUNITY REHABILITATION COMPONENT**  
**SCHEDULE OF SOCIAL ECONOMIC ACTIVITIES BY SECTOR AND LOCAL**  
**CONTRIBUTIONS**  
**AS AT 28 FEBRUARY 1995**

CR No	Community Rehabilitation Name	Amount U.S.\$	IN KIND CONTRIBUTION				
			Sector	Cash	Land	Labor	Materials
28	FAWARA	6,830.00	Agriculture Sector	--	23000	2,000	3,000.00
29	ARRAY	1,503.00	Agriculture Sector	--	--	1,000	--
30	NAAMEH	4,388.00	Public Work Sector	300.00	--	1,700	--
31	MAGHDOUCHEH	3,338.00	Agriculture Sector	--	--	500	--
32	AIN AANOUB	3,191.00	Public Work Sector	100.00	--	400	--
33	AIN EL HALAZON	4,400.00	Agriculture Sector	--	30000	600	--
34	AAMATOUR	4,600.00	Agriculture Sector	--	--	500	--
35	EL RAJMEH	5,200.00	Agriculture Sector	--	40000	800	--
36	EL AADOUSSIEH	4,407.00	Public Work Sector	270.00	--	1,000	--
37	MAAMARIET EL KHARRAB	6,073.00	Public Work Sector	300.00	--	1,000	--
38	BKHCHTAY	5,412.00	Public Work Sector	400.00	--	1,600	--
39	SHARTOUN	8,000.00	Agriculture Sector	--	--	400	600.00
40	AIN ZHALTA	3,900.00	Agriculture Sector	--	36000	500	--
41	MAJED EL MEOUCH	10,975.00	Agriculture Sector	--	30000	400	600.00
42	JIEH	12,500.00	Educational Sector	--	--	12,500	--
43	SERJBEIL	2,285.00	Agriculture Sector	--	--	3,000	--
44	MESHREF	4,695.00	Public Work Sector	--	--	1,000	200.00
45	BSSERINE	6,000.00	Agriculture Sector	--	--	1,500	1,000.00
46	AL FREYDEES	5,000.00	Agriculture Sector	--	--	1,000	--
47	RAS AL HARF	8,200.00	Agriculture Sector	--	30000	1,300	--
48	SEBAAL	2,500.00	Public Work Sector	--	--	300	--
49	SHARTOUN	6,000.00	Agriculture Sector	--	--	1,000	--
50	EL BIRREH	7,514.00	Agriculture Sector	--	--	1,000	1,200.00
51	EL SHEHABYEH	6,687.00	Public Work Sector	--	--	5,000	2,000.00
52	RACHAYA EL FOUKHAR	2,800.00	Agriculture Sector	--	18000	100	400.00
53	MAZRAT EL NAZHER	6,000.00	Agriculture Sector	500.00	--	1,500	--
54	WADI EL DEIR	1,200.00	Public Work Sector	--	--	150	150.00

**USAID GRANT NO. HNE-O360-G-003068-00**  
**COMMUNITY REHABILITATION COMPONENT**  
**SCHEDULE OF SOCIAL ECONOMIC ACTIVITIES BY SECTOR AND LOCAL**  
**CONTRIBUTIONS**  
**AS AT 28 FEBRUARY 1995**

CR No.	Community Rehabilitation Name	Amount U.S.\$	IN KIND CONTRIBUTION				
			Sector	Cash	Land	Labor	Materials
55	WADI DEIR DOURIT	3,000.00	Agriculture Sector	1,000.00	--	2,000	--
56	SHOURIT	3,500.00	Agriculture Sector	--	--	300	200.00
	TOTAL	264,312.14		8,680.00	247000	95,825	24,535.00

**US AID GRANT NO. HNE-0360-G-00-3068-00**  
**COMMUNITY REHABILITATION COMPONENT**  
**SCHEDULE OF ACTIVITIES BY GRANT, LOCAL AND OTHER INSTITUTIONS**  
**CONTRIBUTIONS**  
**AS AT 28 FEBRUARY, 1995**

CR No.	Community Rehabilitation Name	GRANT Contribution	Other Inst. Contribution	Local Contribution	TOTAL Project Value
1	MASHMOUSHEH	1,997.50	--	1,000	2,997.50
2	TEBNINE	1,110.00	--	100	1,210.00
3	SAFAD EL BATTIKH	710.00	--	400	1,110.00
4	KHORBET SELEM	700.00	--	100	800.00
5	AYTOULEH	1,487.00	--	1,500	2,987.00
6	KAFRA	4,062.00	5,050.00	1,000	10,112.00
7	EL MHARBIEH	895.00	--	400	1,295.00
8	AITA EL JABAL	4,403.00	--	500	4,903.00
9	EL MTEIN	2,600.00	--	3,000	5,600.00
10	RECHMAYA	2,860.00		1,500	4,360.00
11	MRAH EL HBASS	2,907.00	5,184	3,000	11,091.00
12	AIN EL M:R	766.80	750	200	1,716.80
13	AL BRAMYEH	3,597.40	3,000	1,500	8,097.40
14	AL SALHYEH	2,300.00	--	400	2,700.00
15	JBAA	6,373.20	6,316.80	3,000	15,690.00
16	HARET BAASYR	9,712.50		1,900	11,612.50
17	BKHCHTAY	9,527.79	--	3,500	13,027.79
18	NAAMEH	7,035.00	16,240.00	8,000	31,275.00
19	CHEMLAN	6,000.00	6,232	11,500	23,732.00
20	WADI EL LAYMOUN	1,515.00	--	300	1,815.00
21	BATER	8,561.00	--	2,000	10,561.00
22	MAASSER BTEDDINE	7,292.00	8,199	200	15,691.00
23	KFARSYR	4,702.00	--	5,000	9,702.00
24	MAJED EL MEOUCH	10,299.95	9,755.85	20,000	40,055.80
25	BSABA	4,315.00	5,000	1,470	10,785.00
26	SARBA	4,725.00	4,725	40,800	50,250.00
27	JIEH	3,760.00	7,050	500	11,310.00

US AID GRANT NO. HNE-0360-G-00-3068-00  
COMMUNITY REHABILITATION COMPONENT  
SCHEDULE OF ACTIVITIES BY GRANT, LOCAL AND OTHER INSTITUTIONS  
CONTRIBUTIONS  
AS AT 28 FEBRUARY, 1995

CR No.	Community Rehabilitation Name	GRANT Contribution	Other Inst. Contribution	Local Contribution	TOTAL Project Value
28	FAWARA	6,830.00	--	28,000	34,830.00
29	ARRAY	1,503.00	2,250	1,000	4,753.00
30	NAAMEH	4,388.00	--	2,000	6,388.00
31	MAGHDOUCHEH	3,338.00	--	500	3,838.00
32	AIN AANOUB	3,191.00	--	500	3,691.00
33	AIN EL HALZON	4,400.00	--	30,600	35,000.00
34	AAMATOUR	4,600.00	5,000	500	10,100.00
35	EL RAJMEH	5,200.00	--	40,800	46,000.00
36	EL ADOUSSIEH	4,407.00	20,000	1,270	25,677.00
37	MAAMARIET EL KHARRAB	6,073.00	--	1,300	7,373.00
38	BKHCHTAY	5,412.00	--	2,000	7,412.00
39	SHARTOUN	8,000.00	--	1,000	9,000.00
40	AIN ZHALTA	3,900.00	--	36,500	40,400.00
41	MAJED EL MEOUCH	10,975.00	--	31,000	41,975.00
42	JIEH	12,500.00	--	12,500	25,000.00
43	SERJBEIL	2,285.00	--	3,000	5,285.00
44	MESHREF	4,695.00	--	1,200	5,895.00
45	BSERRINE	6,000.00	--	2,500	8,500.00
46	AL FREYDEIS	5,000.00	6,000	1,000	12,000.00
47	RAS AL HARF	8,200.00	--	31,300	39,500.00
48	SEBAAL	2,500.00	1,000	300	3,800.00
49	SHARTOUN	6,000.00	8,000	1,000	15,000.00
50	EL BYREH	7,514.00	--	2,200	9,714.00
51	EL SHEHABYEH	6,687.00	--	7,000	13,687.00
52	RACHAYA EL FOUKHAR	2,800.00	--	18,500	21,300.00
53	MAZRAT EL NAHER	6,000.00	--	2,000	8,000.00
54	WADI EL DEIR	1,200.00	--	300	1,500.00



US AID GRANT NO. HNE-0360-G-00-3068-00  
COMMUNITY REHABILITATION COMPONENT  
SCHEDULE OF ACTIVITIES BY GRANT, LOCAL AND OTHER INSTITUTIONS  
CONTRIBUTIONS  
AS AT 28 FEBRUARY, 1995

CR No.	Community Rehabilitation Name	GRANT Contribution	Other Inst. Contribution	Local Contribution	TOTAL Project Value
55	WADI DEIR DOURIT	3,000.00	--	3,000	6,000.00
56	SHOURIT	3,500.00	--	500	4,000.00
	TOTAL	264,312.14	119752.65	376,040	760,104.79

**الجمهورية اللبنانية**  
مكتب وزير الدولة لشؤون التنمية الإدارية  
مركز مشاريع ودراسات القطاع العام

Republic of Lebanon  
Office of the Minister of State for Administrative Reform  
Center for Public Sector Projects and Studies  
(C.P.S.P.S.)